

February 26  
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IN PERSPECTIVE

Australia	100.00	Indonesia	100.00	Philippines	100.00
Bahrain	100.00	Iran	100.00	Saudi Arabia	100.00
Belgium	100.00	Israel	100.00	Singapore	100.00
Canada	100.00	Jordan	100.00	Sri Lanka	100.00
Denmark	100.00	Korea	100.00	Taiwan	100.00
Egypt	100.00	Lebanon	100.00	Thailand	100.00
France	100.00	Lithuania	100.00	USA	100.00
Germany	100.00	Malaysia	100.00	UK	100.00
Greece	100.00	Mexico	100.00		
Hungary	100.00	Norway	100.00		
Ireland	100.00	Poland	100.00		
Italy	100.00	Portugal	100.00		
		Romania	100.00		
		Spain	100.00		
		Sweden	100.00		
		Switzerland	100.00		
		Turkey	100.00		
		USSR	100.00		

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

**KUWAIT SURVEY**  
Laying foundations  
for the future  
Section III

Newspaper of the Year

Wednesday February 26 1992

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## World News Business Summary

### Bundesbank told to keep out of single market plans

THE EC's internal market commissioner, Martin Bangemann, told Germany's Bundesbank to stop casting doubt on the Commission's ability to establish a single market by January 1.

Mr Bangemann, Germany's senior commissioner, is himself a stern critic of member states' sluggishness in implementing single market legislation and abolishing frontier controls. Page 2

### New Nato role urged

Nato, which is seeking a new role for itself following the end of the cold war, could become the military arm of the recently expanded 48-nation pan-European security forum, a US official suggested. Page 2

### Arms traffickers jailed

Five Iraqis convicted in Rome of running an arms trafficking ring which sent anti-tank cluster bombs from Italy to Iraq were each jailed for four years. Page 7

### N Korea 'almost nuclear'

CIA director Robert Gates said North Korea could have a nuclear weapon within a few months. Page 14

### Schoolchildren strike

Portuguese high school pupils went on strike for a day to demand the scrapping of a university entrance examination they claim is elitist. Page 15

### 20m bogus voters

Nigeria has removed 20m fictitious names, equivalent to a fifth of the population, from its voters' list, which is being updated for presidential elections at the end of the year. Page 15

### Lorries stuck at border

Some 2,000 lorries were held up at the Spanish-French border by a 36-hour strike of customs workers protesting against job cuts after Europe's frontiers open next year. Page 15

### Taiwan threat to rhinos

The World Wide Fund for Nature accused Taiwan of permitting trade in rhino horns which, it says, endangers the existence of the rhinoceros. Page 15

### UK's new law chief

Sir Peter Taylor is to replace Lord Lane as Britain's top chief justice in April. Sir Peter, 61, was appointed a lord justice of appeal in 1988. In 1989 he chaired the inquiry into the Hillsborough football stadium disaster. Page 6

### Killings condemned

The Philippine government should stop unlawful killings by its security forces, according to Amnesty International. It says that at least 550 unarmed people have been killed by government-backed forces since 1988. Page 4

### Arms spending to rise

Sweden is to increase its defence spending at a time when most European countries are cutting their military budgets. Page 2

### Patent move

Environment secretary Michael Heseltine called in the planning application to redevelop Paternoster Square, the controversial site next to London's St Paul's Cathedral, taking the decision on the area's future away from the Corporation of London. Page 12

### Private road plan axed

The UK government scrapped plans for a privately funded road between Birmingham and Manchester. Instead, the M6 will be widened to four lanes in each direction. Page 12

### Bligh's picture for sale

The only known portrait of the Bounty's captain, William Bligh, painted by John Webber in 1776, is expected to fetch up to £150,000 at Sotheby's in London on April 8. Page 12

## Confidential plan for occupied territories dismays Arab delegates

# Israel demands permanent right of settlement

By Roger Matthews and Lamis Andoni in Washington

ISRAELI has presented Arab delegates at the Middle East peace talks with a plan for Palestinian self-rule under which Israel will have the right to live and settle in the occupied territories indefinitely.

The hard-line Israeli proposal, which is understood to have been put forward on Monday, falls far short of the arrangements that Israel agreed to 10 years ago.

Arab delegates said yesterday they were dismayed both by the content and the tone of the document. They said it indicated that Israel, far from wishing to allow genuine Palestinian self-rule, was determined to tighten its control over the occupied territories.

While they recognise that the latest plan is part of a tough Israeli negotiating stance, some Arab delegates question how much longer they can remain involved in the Middle East peace process.

"While the settlements are going on, while the bulldozers are levelling our land, it is very clear that Israel is trying to dig the grave of the peace process," Palestinian spokesman Hanan Ashrawi said.

The US has avoided commenting on the details of the negotiations, but Mr James Baker, the secretary of state, will take little comfort from these latest Israeli proposals.

Israel worries about future US pressure... Page 4

Mr Baker announced on Monday that Israel would only be granted the \$100m loan guarantee it has requested if it agrees to stop building new settlements in the West Bank, Gaza and Golan Heights.

Under agreements negotiated between Israel, the US and Egypt at Camp David in 1978, and at subsequent meetings, it was agreed that the Palestinians should enjoy "full autonomy" for a five-year period before the final status of the territories was negotiated.

Israel also proposed at Camp David to end its military government and withdraw its forces to specified security zones following free elections for a self-governing Palestinian authority. The Palestinians were to be given a large measure of responsibility for managing their own affairs.

In the latest, confidential Israeli proposals outlined to the US and the Arab delegates, Israel:

- Has dropped any suggestion of a redeployment of the army.
- Makes no mention of an elected authority.
- Insists that it will have sole responsibility for security in all its aspects.

In addition, Israel stresses that self-rule will apply only to people, not to land; that all existing links between Israel and the occupied territories will remain; and that there will be full "co-operation and co-ordination" between the interim self-governing authority and the Israeli government.

The Palestinian body would not have any authority over Israelis living in the occupied territories nor for Arabs living in east Jerusalem.

The Palestinians have demanded the withdrawal of Israeli forces.

Mr Yosef Ben-Aharon, the leader of the Israeli delegation, insisted on Monday that Israel was committed to the Camp David agreements, although "not every word was still applicable".

Recalling the opposition of Arab governments to the Camp David agreements, he said Israel had brought experts to Washington who were preparing to provide an analysis of some of the dozen issues dealt with in those accords such as justice, agriculture, education, transport and municipal affairs.

Mr Ben-Aharon said: "Rather than build a whole edifice from the outset we are going to concentrate on these issues, one by one, and see what every issue entails."



Palestinian spokesman Hanan Ashrawi: "It is clear that Israel is trying to dig the grave of the peace process"

## Consumer confidence in US lowest for 17 years

By Michael Prowse in Washington

US consumer confidence dropped sharply this month to the lowest level since 1974, raising fresh doubts about the outlook for economic recovery.

The news was a blow to President George Bush, who is on the campaign trail trying to win support from disgruntled middle-income voters.

The Conference Board, a New York-based business consultancy group, said its widely followed index of confidence fell to 46.3 from a revised 50.2 in January, the fifth consecutive monthly decline.

Confidence is more than 30 points below the levels recorded during last summer's sputtering recovery and well under half the level that would indicate a strong economy.

Mr Alan Greenspan, the Federal Reserve chairman, yesterday repeated his prediction that the business climate would improve shortly. But, testifying before the Senate Banking Committee, he was distinctly less upbeat than in testimony last week.

"The confidence figures were 'quite disturbing', he said. The Fed had to be 'particularly sensitive to signs that the anticipated strengthening in business activity is not emerging and be prepared to act should the need arise'."

Mr Greenspan said signs of recovery should not be exaggerated and warned that the incipient recovery "could peter out, as indeed the much more vigorous recovery of last spring recovered out".

Senator Donald Riegle, the Democrat chairman of the banking committee, called for a more aggressive monetary policy. "I think you are too passive," he told Mr Greenspan.

On Wall Street, the dismal confidence figures and Mr Greenspan's more bleak remarks renewed hopes that the Fed might cut interest rates again. The long bond was up over half a point at midday, having initially surged higher on the release of the confidence figures. Shares fell on fears that the recovery would be further delayed. The Dow Jones Industrial Average closed at 3,257.88, down 24.55. Continued on Page 14

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Government bonds, Page 18  
World stocks, Page 34

## Tokyo stock losses scandal emerges

By Stefan Wagstyl in Tokyo

JAPAN'S Ministry of Finance is examining disclosures that stockbrokers manipulated losses on client portfolios to help the customers window-dress their accounts.

The affair could further erode investors' faith in the Japanese stock market, which was last year hit by scandals involving brokers' links with gangsters and the payment of compensation to favoured clients. Although the Nikkei index rose yesterday by 52 points to 31,025.55, securities companies' stocks fell.

The ministry's probe will centre on accounting practices which have brought significant losses to some brokers, among them Cosmo Securities, a medium-sized company. Cosmo's chairman and vice president have resigned to take responsibility for a ¥360m (¥279m) loss, which has wiped out about a third of Cosmo's shareholders' capital.

Daiwa Securities, one of the Big Four companies, and Yamatane Securities, another medium-sized house, have also disclosed similar disputes over portfolio losses with clients. Daiwa has settled a dispute with Tokyo Land, a leading real estate group, by paying

out ¥3.5m. Yamatane is still negotiating with two clients over a claim for ¥600m.

Brokers say disclosure of similar cases in the next few months is inevitable, particularly with many companies closing their books at the end of the financial year in March.

Mr Tsutomu Hata, finance minister, told journalists yesterday that following last year's arguments over the payment of loss compensation it was over-optimistic to think that disputes between brokers and clients had ended.

The latest disclosures involve brokers transferring

loss-making stock portfolios from one client to another to help the first client window-dress annual accounts. The second client accepts the portfolio in return for a fee and a guarantee that the broker will buy back the portfolio.

In the past, such portfolios were transferred from one client to another, with few hiccups. By using clients with different book-closing dates, brokers could keep the net work going for a long time in the hope that a recovery in stock prices would pull the portfolio out of the red.

Although such window-

dressing is frowned upon by the Finance Ministry, brokers were under great pressure from clients. In some cases, they may also have felt obliged to arrange repurchase agreements because of no-loss guarantees given to the original clients. In other words, brokers window-dressed client accounts to save their own as well as the customers' skins.

However, the transactions seem to have run foul of the revision of the Securities and Exchange Act.

Former premier tells of ¥10m gift, Page 4

## S African Conservatives urged to reject reforms

By Patsy Waldmeir in Cape Town

SOUTH AFRICA'S pro-apartheid Conservative party yesterday urged its supporters to reject political reform, and vote "no" in next month's whites-only referendum.

Mr Andries Treurnicht, the Conservative leader, said the party's leadership council had wished to boycott the poll, but rank and file members of the parliamentary caucus had outvoted them. The party met for several hours on Monday night and all day yesterday to resolve the dispute over participation.

Mr Treurnicht seemed subdued when announcing the start of the "no" campaign in a radio broadcast. He referred several times to the possibility that the Conservatives might lose the referendum, an outcome which would have the gravest political consequences for the party.

"If we lose, this is not the end of the political war in South Africa," he said, adding, "there is still a white nation

violence which the Conservatives eschew.

He threatened violent resistance, saying blacks, who outnumber whites by five to one, "have declared war on your property rights. We are going to have war."

Mr Treurnicht is a considerably more powerful orator than Mr Treurnicht, whose performance yesterday was lacklustre.

The referendum is a calculated political gamble by Mr F.W. de Klerk, the president and leader of the ruling National party, to marginalise the Conservatives.

If they lose, the Conservatives will be left with little constitutional outlet for their opposition, with only 42 seats in a parliament dominated by 102 National party MPs. The Conservative party was formed a decade ago when hard-line MPs broke away from the National party.

If Mr de Klerk loses the referendum, he will resign and call an election, which the Conservatives could expect to win.

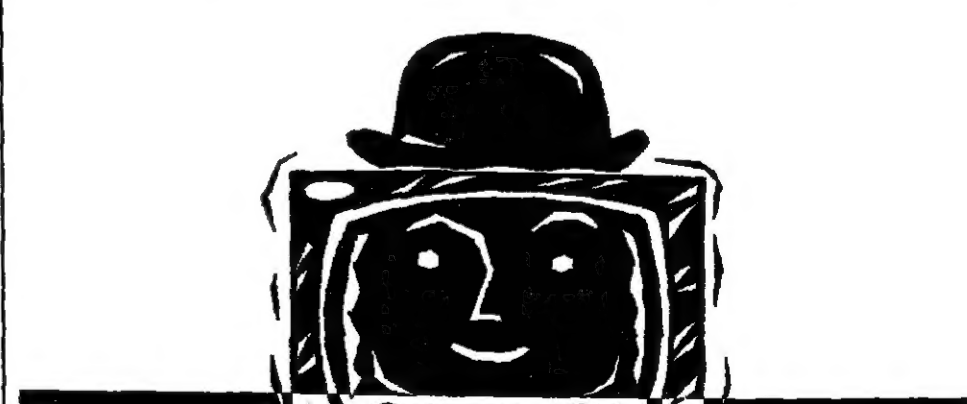
Stark choice for white voters... Page 4

that cannot be wished away." Asked whether his party expected to win the poll, Mr Treurnicht said only that victory would be "difficult, but it is possible".

The Conservatives know they cannot count on a united rightwing front in the referendum campaign, which may also explain their reluctance to participate. Yesterday the leader of the largest rightwing splinter group, the neo-Nazi Afrikaner Weerstandsbeweging (AWB), or Afrikaner Resistance Movement, Mr Eugene Terre Blanche, said it would do all in its power to stop South Africa's 3m whites voting.

"We cannot allow them to be led to the slaughter like lambs," said the AWB leader, who shares Conservative party demands for a return to apartheid and creation of an all-white state, but supports the

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## MARKETS

<b>STERLING</b> New York : \$1.7315 (1.7455) London : \$1.757 (1.7475) Düsseldorf (same) : \$1.757 (1.7475) Frankfurt (same) : \$1.757 (1.7475) Paris : \$1.757 (1.7475) Tokyo : \$1.757 (1.7475) Zurich : \$1.757 (1.7475)	<b>DOLLAR</b> New York : DM1.5575 (1.5525) Frankfurt : FF5.625 (5.6175) London : SF1.50475 (1.4935) Paris : FF5.625 (5.6175) Tokyo : ¥129.85 (129.15) Zurich : SF1.50475 (1.4935) Frankfurt : FF5.625 (5.6175) London : SF1.50475 (1.4935) Paris : FF5.625 (5.6175) Tokyo : ¥129.85 (129.15) Zurich : SF1.50475 (1.4935)	<b>STOCK INDICES</b> FT-100: Yield 4.85 2,548.2 (-12.5) FT-A1-Share : 1,221.30 (-1.09%) FT-SE Euroshare 100 : 1,156.42 (-7.48) New York : DJ Ind. Ave. : 3,257.88 (-24.55) S&P Comp : 410.45 (-1.82) Tokyo : Nikkei : 21,025.55 (-52.31) LONDON MONEY : 3-month Interbank : 10 1/4 (10 1/4) Little loan gilt future : Mar 97 1/2 (Mar 97 1/2)
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## EUROPEAN NEWS

Republics seek to break Russia's grip on Moscow-based Vnesheconombank

## Struggle for control of Soviet debt bank

By Christia Freeland in Kiev and Judy Dempsey in London

THIRTEEN former Soviet republics yesterday signed a communiqué demanding that Vnesheconombank, the Moscow-based bank for the repayment of hard currency debt, be removed from Russian jurisdiction. Russia, however, was pointedly absent from the meeting of prime ministers and their deputies representing all other former Soviet republics, including the Baltics.

The proposal - another foray in the economic battle between Ukraine and Russia - would place Vnesheconombank under the control of a new inter-state council in which all former Soviet republics, including the Baltics but not Georgia, would have one

vote. Vnesheconombank is now governed by an inter-state council in which Russia has 61 per cent of the vote.

The idea is to be discussed at the Commonwealth of Independent States meeting on March 20.

A report by Salomon Brothers, the New York-based merchant bankers, warned yesterday that western commercial banks faced the "almost certain prospect" of a moratorium on principal debt repayments by the former Soviet republics throughout this year. This was because the republics were more preoccupied with their own domestic problems and were suspicious of Russia's role in negotiating the debt.

Ukraine's said after yesterday's meeting in Kiev that were control of Vnesheconombank to change it might be willing to accept collective responsibility with the other republics for former Soviet debt.

European Community external affairs commissioner Frans Andriessen, in Kiev yesterday, underlined the pressure on Ukraine by insisting that the EC's promised \$100m line of credit to Ukraine would remain frozen until Ukraine assumed "joint and several" responsibility for the debt.

Under the terms of an inter-republican agreement signed last December, western official creditors agreed to a tempo-

rary moratorium on medium and long-term official debt. This was followed by a temporary moratorium on payment of principal to commercial banks. A moratorium on official credits was extended to the end of 1992.

This agreement, which committed each republic towards contributing a share of the convertible currency needed to make debt-service payments, was a precondition for an extension of the principal moratorium for all of this year.

Salomon Brothers say that the agreement is almost impossible to implement, because: "there is no way to ensure that each republic will contrib-

ute to the debt-service pool, even if they had access to convertible currency income".

"All the republics, particularly Ukraine, are suspicious of the [banking and financial] apparatus that appears to be under the control of the Russian republic".

"Although the G7 [group of industrialised countries] warned the constituent republics that their specific creditworthiness would be harmed if the debt is not fully serviced, it is doubtful if the political elite in many republics are overly concerned with international creditworthiness at a time when popular discontent with food prices and shortages is the major concern".

## German companies see worse to come

By Quentin Peel in Bonn

FOR THE first time in three years, more German companies expect business conditions to get worse than to get better.

On the other hand, an overwhelming majority consider that the economic situation is good, or at least satisfactory. Investment intentions remain absolutely balanced between companies planning an increase and those intending to cut back.

These were the key conclusions of the bi-annual survey of business opinion of the German Chamber of Commerce and Industry (DIHT), published yesterday, which confirmed the growing pessimism in the economy after two remarkable growth years.

"The economy in Germany is taking a pause for breath," according to Dr Franz Schöser, chief executive of the chamber. "But in spite of a clear weakening, there are still no symptoms of a recession." In spite of that, he admitted that there had been a "slump" in business confidence.

The survey covers more than 20,000 enterprises in west Germany, and some 4,000 in the east. It concludes that 35 per cent think the economy will get better, 27 per cent that it will get worse, and 48 per cent that it will remain much the same. Those figures compare with 40 per cent expecting an improvement, and only 13 per cent a worsening, one year ago.

Key elements in the grimmer mood include the lack of impulse from exports, and the fact that the extraordinarily high consumer demand at the time of German unification is falling back. Another reason for pessimism, the survey suggests, is the high level of wage demands from trade unions, as well as rising inflation, high interest rates and increased tax and social security payments.

There is still a sharp contrast in the expectations of businessmen in the two halves of the country: in the east, where economic activity collapsed in the wake of unification, there is a pick up. Forty-six per cent of enterprises expect an improvement in their economic situation, against 42 per cent expecting no change, and only 12 per cent expecting further deterioration. The mood is clearly more optimistic among small and medium-sized enterprises than in the big businesses, Mr Schöser said.

The surprising conclusion is how many businesses in the west still consider the economic situation "good": no fewer than 38 per cent, while a further 48 per cent consider it satisfactory, and only 14 per cent poor.

As for investment plans are concerned, the boom of the past three years has clearly ended, leaving plans steady, but not falling. The principal motive for investment is rationalisation, the DIHT says, and not expansion. Environmental protection is also a growing reason for investment, regardless of the economic climate.

The survey shows some stark differences between business sectors in their assessment of the economic climate. Thus only 29 per cent of enterprises in the investment goods industries think their situation is good (against 51 per cent last year).

The sharpest slump in mood is in the machine engineering sector, while there is more optimism in electronic industries, precision engineering, and optics.

The attitude is more cheerful in consumer goods, food industries, wholesale and retail trade, transportation, and above all in construction, where there was the least deterioration. In the building industry, for example, 39 per cent still saw the situation as "good", and 53 per cent as "satisfactory".

Spain's top guns sign up for war of words

By Peter Bruce in Madrid

SPANISH air force pilots struggling to get out of their 15-year contracts with the Defence Ministry and earn good money in commercial airlines have finally hit upon a fool-proof escape route - they are becoming politicians.

Spain's Constitution places a high worth on the value of political service and with just three weeks to go before regional elections in Catalonia, some 42 pilots have insisted on making use of a legal right which enables them to leave the air force for two years to become election candidates - and if they get elected, they get four years of freedom.

The issue has taken about two years to come to a head, with reports of restlessness among pilots surfacing quite frequently in the Spanish press. About a year ago, one

## Bangemann raps Bundesbank over single market

By Andrew Hill in Brussels

THE EC's internal market commissioner, Mr Martin Bangemann, yesterday warned Germany's Bundesbank to mind its own business and stop interfering with the Commission's attempts to establish a barrier-free single market.

The Bundesbank commented in its report last week that completion of the single market by the January 1, 1993 deadline was not assured.

"I don't deny that there's a certain connection between the success of the internal market and the possibility of creating a common currency," said Mr Bangemann after yesterday's meeting of internal market ministers. But he added that the Bundesbank should not try to judge what the Commission was doing. "Everybody should keep an eye on their own cows," he said.

Mr Bangemann, Germany's senior commissioner, is himself a stern critic of member states' sluggishness in implementing single market legislation and abolishing frontier controls.

At yesterday's meeting he again put pressure on EC countries to accelerate the removal of internal barriers, although he indicated that there was no immediate need for a single regulation to sweep away all remaining border controls on goods. Mr Bangemann said he hoped compromise proposals under discussion would enable Britain, which is reluctant to lift border checks on people, to drop controls.

Mr Bangemann also praised some EC countries for improved implementation of EC single market directives. For example, Italy - repeatedly criticised by the Commission for not transforming EC directives into national law quickly enough - has leapt from bottom of the Community league table to fifth in less than a month. The back-laxers are now the three Benelux

Divisions within the Bundesbank over plans for European economic and monetary union resurfaced yesterday at the Maastricht treaty by a regional member of the bank's ruling council, writes Quentin Peel in Bonn.

Mr Wilhelm Nüttgen, president of the Hamburg state central bank, warned in a newspaper article that currency union could be "abortive and premature," posing risks for monetary stability in Germany itself.

He singled out a series of "indispensable" preconditions laid down by the Bundesbank, and not fulfilled in the EC agreement. The most important, he said, was that the transition to each further phase should depend "on the fulfilment of economic preconditions laid down clearly in advance."

As for the economic convergence criteria themselves, and the possibility of sanctions being imposed on member states for failing to observe them, he questioned whether they amounted to "adequate precautions to ensure an effective budget discipline."

countries, although they argued yesterday that they were about to implement a number of EC directives.

The third non-life insurance directive, which will enable consumers to buy non-life insurance policies from companies anywhere in the EC from mid-1994, was formally agreed by ministers yesterday.

Socialist MEPs, objecting to neglect of the single market's social aspect, had been blocking the directive in the European Parliament but lifted this last procedural obstacle two weeks ago.

## NEWS IN BRIEF

## Brussels aid inquiry over Dutch Volvo deal

THE European Commission is today expected to launch a state aid investigation into what it believes are unduly generous terms on which the Dutch government admitted Mitsubishi of Japan as a shareholder into Volvo of the Netherlands, writes David Buchan in Brussels and Ronald van de Krol in Amsterdam.

In December, the Dutch government reduced its 70 per cent stake in the local Volvo car-making operation by selling 35 per cent to Mitsubishi and 3 per cent to Volvo of Sweden which previously held 30 per cent, putting all three partners on a par. The government has committed itself to pulling out altogether by 1998 by selling its one-third stake (at 1991 prices) equally to the two car-makers.

The government is also understood to be giving soft loans to the two car-makers' joint venture to replace the "400" series of Volvo with a new model. Brussels believes the prospects for the venture are too good to justify any subsidy. Failure of a government to behave like a rational investor has become a key test Brussels applies to judge whether state "aid" is involved.

## Poland devalues zloty 12 per cent

Poland yesterday devalued its currency, the zloty, by 12 per cent against a basket of five western currencies, the National Bank of Poland (NBP) said, Reuters reports from Warsaw.

The move, aimed at boosting exports, reduced the zloty's value against the dollar by 10.46 per cent. The previous rate of 11,853 zloties to the dollar was increased to 13,238.

President Lech Walesa threw down a challenge to parliament yesterday when he nominated Mr Hanna Gronkiewicz-Waltz, a lawyer, as his choice for central bank chief, despite her earlier rejection for lack of experience.

## French asylum plan quashed

Controversial French government plans to allow police to detain asylum seekers at airports for up to one month without access to a lawyer were deemed unconstitutional yesterday by the country's top legal body, the Constitutional Council.

The Constitutional Council said the proposal violated Article 8 of France's 1958 constitution which guarantees the availability of legal counsel to anyone requesting it. The ruling is likely to embarrass France's Socialist government which had hoped to create so-called "transit zones" at airports.

## Malta's EC membership target

Maltese entry into the EC is the top priority for the island's new Christian Democratic government which won a second five-year term at the weekend. Mr Eddie Fenech Adami, the prime minister, said yesterday, writes Geoffrey Grima in Valletta.

Mr Fenech Adami's Nationalist Party won an absolute majority of 51.8 per cent of the popular vote to secure a three-seat parliamentary majority.

## Tension rises after Bosnia bomb

Tension rose in Bosnia Hercegovina yesterday after a bomb injured 12 people and damaged a building housing a Croat cultural centre in the northern town of Odzaci, writes Laura Silber in Belgrade.

The explosion late on Monday threatened to damage relations between the Slavic Moslems, Serbs, and Croats who make up the referendum on independence. Just days before this weekend's of the 4.4m population, are expected to vote for independence. Croats - 17 per cent of the population - mostly support independence although ultra-nationalists want Bosnia to join Croatia.

## Madrid hit by transport strikes

Bus and underground railway strikes brought traffic chaos to Madrid yesterday, Reuters reports from Madrid.

Tailbacks of up to 15km were reported on some access roads into the capital as tens of thousands of commuters took to their cars despite metro workers running a minimum service. Bus workers have been out for more than three weeks. Both groups are protesting about lack of progress in wage negotiations.

## Irish move on motor insurance

The Irish government is to accelerate legislation to try to reduce motor insurance costs, following a report yesterday showing that premiums in Ireland are on average 70 per cent higher than in the UK for comprehensive cover, and 106 per cent higher for non-comprehensive cover, writes Tim Coome in Dublin.

## Party files show only part of the Soviet story

By Leyla Boulton in Moscow

STALIN's membership card and Boris Pasternak's pleadings for royalties from his novel *Dr Zhivago* went on public display yesterday as Soviet Communist party archives were thrown open for the first time.

Having rounded up the once-secret files in the heady days following the abortive coup last August, the Russian government has inaugurated a reading room around the corner from the ex-central committee building, the party's former headquarters.

Only a tiny selection of the files was on display, but it was a graphic illustration of the now outlawed party's far-reaching control over every detail of Soviet life.

For example, a report written in 1986 by Mr Alexander Yakovlev, the acknowledged godfather of glasnost, provided the central committee with details of a meeting with Graham Greene, the British writer. Such reports were until recently routine practice for any senior party official who had contacts with foreigners.

The exhibition was also interesting for what it did not show. Documents on controversial topics such as party finances and support for western communist parties were not displayed. Indeed, only 30 per cent of the files are deemed fit for public consumption, in the absence of legislation on state secrets and the right to privacy.

Mr Rudolf Pikhoya, chairman of the government archives committee, said his centre had almost half the 70m Communist party files available in Russia for the period 1952-91.

He said that all documents from the past 10 years would remain off-bounds until state experts had determined which should remain classified.

But Mr Pikhoya is expected soon to receive a number of files from the personal archives of former president Mikhail Gorbachev.

Yesterday's exhibition featured Mr Gorbachev's membership card from 1982, when he was studying law at Moscow State university.

Visitors were also treated to a recording of a speech in which the Soviet leader pledged his undying support to the party whose demise he was unable to prevent.

"The party's interests are for me no less dear than those who try to doubt my allegiance to it," Mr Gorbachev told the central committee less than a year ago.

Access to documents will be free of charge for academics, but other visitors will have to pay a fee, as befits the new free market regime.



Nato's secretary-general, Mr Manfred Wörner (left), pictured at a meeting in Moscow yesterday with President Boris Yeltsin. Speaking after two days of talks with Russian leaders, he hailed a new era of trust and co-operation with the Commonwealth of Independent States and said the western alliance would work with its former enemy to stop the spread of nuclear weapons and a possible brain drain of Soviet scientists.

## CIS states give pledge on arms cuts

By David Buchan in Brussels

THE SUCCESSOR states to the Soviet Union have promised to agree by the end of May on a share-out of the weapons cuts to which Moscow committed itself under the 1990 Conventional Forces in Europe (CFE) treaty, a Nato official said yesterday.

At a meeting with Nato and east European countries in Brussels last Friday, members of the Commonwealth of Independent States (CIS) promised to re-allocate the weapons

reductions in time for a special conference at the end of May, in the hope that the CFE treaty could come into force by this summer's Helsinki conference.

The five other members of the defunct Warsaw Pact have ratified the CFE pact, as have 11 Nato countries; the remaining five Nato members expected to do so very soon. But it is a tall order for the CIS states to settle their raging quarrels about redistributing Soviet military resources within the next

three months.

The CFE treaty, setting geographic ceilings on tanks, artillery, combat aircraft and helicopters, covers the territory of eight CIS members.

However, three of these - Ukraine, Georgia, Azerbaijan - are outside the CIS joint military command.

The treaty was negotiated on the basis of the old Soviet military districts, whose boundaries do not coincide with the new CIS borders. It thus allows

Ukraine far more weapons than Russia (west of the Ural), but also splits it in two, along the dividing line between the old Soviet military districts of Kiev and Odessa.

Nato officials said yesterday they hoped to get away with only minor technical adjustments to the treaty, which they said was "the cornerstone" of any further arms control, such as the troop reductions being discussed in Vienna.

## US says CSCE could use Nato force

By Robert Mauthner, Diplomatic Editor

NATO, which is seeking a new role for itself following the end of the cold war, could become the military arm of the recently expanded 48-nation pan-European security forum, a senior US official suggested yesterday.

"Nobody foresees a military structure for the Conference on Security and Co-operation in Europe," Mr John Kornblum, chief US delegate to the CSCE review conference, which opens in Helsinki next month, said in a satellite television broadcast linking Washington with five European countries.

"But the US would probably find it useful if Nato was one of the agencies for providing troops for the CSCE," Mr Korn-

blum went out of his way to counter perceptions that the CSCE - grouping the western allies, members of the defunct Warsaw Pact and the newly independent republics of the former Soviet Union - was incapable of taking effective action because of its rule that decisions should be taken by consensus.

That impression had been fostered by its failure to adopt a decisive role in solving the Yugoslav crisis. But it should be realised that the new structure of the CSCE had only just been put in place when the Yugoslav crisis broke out and that, in any case, the organisation was never intended to enforce solutions by military

means. "Our first purpose is not crisis management, but crisis and conflict prevention," Mr Kornblum said.

Rejecting the idea that there was a duplication of roles between the CSCE and the Nato Co-operation Council, created as a link between the North Atlantic allies, eastern Europe and the former Soviet republics, Mr Kornblum said the organisations were complementary.

The CSCE, with a much wider membership, provided a broad political blueprint for dealing with the complex situation created by the disintegration of Cold War structures. Nato was much more narrowly focused on security issues and

did not cover important areas such as human rights, confidence-building measures and economic problems.

One of the main tasks of the Helsinki review conference would be to enhance the CSCE's ability to take concerted action.

A cautious step in this direction had been taken at the recent CSCE ministerial meeting in Prague, when it was agreed that a single member state could be overridden if found guilty of "clear and gross violation" of its CSCE commitments. But consensus would nevertheless remain the "cardinal principle" for decision-making, Mr Kornblum said.

## Aer Lingus faces fine over ticketing move

By David Buchan

A FINE on Aer Lingus, the Irish national carrier, for refusing to grant reciprocal ticketing rights to British Midland, the UK airline, is to be announced today by the European Commission.

The Brussels competition directorate believes that Aer Lingus' move to scrap a long-standing "inter-lining" agreement with British Midland in 1989 - just when the latter started flying to Dublin

- constituted an illegal abuse of the Irish carrier's dominant position on the London-Dublin route. Inter-lining agreements allow travel agents to issue passengers with a single ticket allowing them to change airlines on different legs of their journeys.

Brussels favours such agreements, not only because they give customers more flexibility but also because, at a time when the Commission is seek-

ing to liberalise air travel, they make it easier for airlines to pick up passengers on new routes and thereby encourage entry into the market.

Last year's withdrawal by British Airways from the London-Dublin route has helped in fact both Aer Lingus and British Midland since, inter-lining agreements are common between EC airlines, but not obligatory. However, according to the EC competition director-

ate, in reacting to direct route competition from British Midland by scrapping the ticketing agreement it had had with the UK airline since 1964, the Irish carrier was abusing its dominant position in flights to and from the Irish capital.

An earlier case involving Air Europe, the Commission defended the right of a smaller airline to an inter-lining arrangement with a bigger carrier.

## Regional security fears force Stockholm to spend Swedes boost defence sector

Robert Taylor in Stockholm

SWEDEN plans to increase its defence spending at a time when most European countries are cutting their military budgets and wants to boost Swedish arms sales abroad, particularly to the countries of eastern Europe.

Mr Anders Björck, the country's defence minister, announced yesterday that the centre-right government intends to increase annual military expenditure by SKr500m (\$151m) with an additional rise every year until 1997 equivalent to 1.5 per cent of the appropriation for military equipment.

This means a SKr7.3bn growth in Swedish defence spending over five years. The proportion of the country's gross national product going into military expenditure will

rise slightly to 2.4 per cent. In 1992-1993 Sweden will spend SKr37.745bn on its defence, compared with SKr35.460bn in the last financial year. Sweden's security forces must be adapted to new challenges, said Mr Björck. "They will be leaner but meaner." Although recognising "the old imminent threat of a major east-west war can be written off in practice", Mr Björck said that "the risks of local conflicts in eastern Europe have clearly grown".

"In a long-term perspective there is obvious uncertainty, particularly with regard to developments in Russia and its neighbouring countries."

Mr Björck said air defence would have a high priority and he confirmed the government's commitment to the new JAS39 Gripen multi-role aircraft.

The Swedish navy is to have an enhanced anti-submarine capability while the army will receive equipment up to international standards emphasising speed and mobility. In an introduction to the government's new defence policy statement, Sweden's prime minister, Mr Carl Bildt, declares that "the strategic reality" of northern Europe means "the hard core of Swedish defence policy must remain free of involvement in any military alliance but with a duty to prepare for our own defence so that we can be neutral".

But at the same time the Swedish government will encourage the country's arms manufacturers to seek closer co-operation with European Nato countries in joint projects.

## Spain's top guns sign up for war of words

By Peter Bruce in Madrid

SPANISH air force pilots struggling to get out of their 15-year contracts with the Defence Ministry and earn good money in commercial airlines have finally hit upon a fool-proof escape route - they are becoming politicians.

Spain's Constitution places a high worth on the value of political service and with just three weeks to go before regional elections in Catalonia, some 42 pilots have insisted on making use of a legal right which enables them to leave the air force for two years to become election candidates - and if they get elected, they get four years of freedom.

The issue has taken about two years to come to a head, with reports of restlessness among pilots surfacing quite frequently in the Spanish press. About a year ago, one

squadron nearly went on strike in protest at the Defence Ministry's refusal to release pilots from their contracts.

"The fact that experienced pilots are trying to leave is very worrying," said an air force official, "and we are trying to solve the problem."

Catalan pilots are all the more bitter for the government as most of the 42 men are going to be candidates in a party formed by the maverick financier, Mr José Ruiz Mateos, whose Rumasa banking and industrial empire was expropriated by Madrid eight years ago.

Since then he has managed to keep himself immune from prosecution for alleged fraud by getting himself elected as a Euro MP. None of the pilots standing for him is likely to be elected, but then none of them would want to be.

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## WORLD TRADE NEWS

## France, Germany in dispute over Airbus assembly

By Paul Betts, Aerospace Correspondent, in Singapore

THE launch of a new European Airbus 125-seat aircraft, the A319, is being held back by French demands that it should be assembled in France rather than Germany.

The disagreement over the A319, a shorter derivative of the A320 twin-engine narrow-body aircraft, highlights again the problems of managing the collaborative Airbus programme between its four partners: Aérospatiale of France (37.9 per cent), Deutsche Aerospace (37.9 per cent), British Aerospace (20 per cent) and CASA of Spain (4.3 per cent).

The German and UK partners back the new programme, but Aérospatiale argues assembly at Hamburg would cut its overall workshare below its 37.9 per cent stake. Airbus has traditionally been assembled at Aérospatiale's plant in Toulouse.

But Germany won its bid two years ago to locate at Hamburg all final assembly and internal fittings of the A321, a stretched derivative of the A320, due to be delivered to its first customers in 1994.

Assembly of the proposed new A319 at Hamburg, giving

Germany final assembly of a second Airbus aircraft, would tie in with the Airbus supervisory board's decision to concentrate final assembly and final internal fittings to customer specification at one site, rather than split between Toulouse and Hamburg, as before. But Aérospatiale is understood to be opposing Hamburg assembly of the A319 and urging assembly in Toulouse, which already assembles the A300/A310 widebody airliners, the A320 and the new A320XLR long-range widebody jets.

The row risks delaying the launch of the \$300m (£171m) programme to build the 125-seater aircraft. Airbus was wanting a go-ahead from its supervisory board to start offering the new aircraft to airline customers at the end of next month. It has argued the A319 would complete its family of narrow-body airliners and help it compete more strongly against its US rivals Boeing and McDonnell Douglas which offer 125-seat-range aircraft. Airbus has dropped the idea of building an even smaller A320 derivative with 100 seats.

## Donors set to agree on unused tied aid

By David Doddwell, World Trade Editor

AID donors are expected this week to agree on how to deal with the tied-aid overhang (unused credit lines) resulting from the recent ban on using tied credits for projects in better-off developing countries.

Staff at the Organisation for Economic Co-operation and Development (OECD) say that four of its 24 members have so far given details of the overhang, but this should not prevent agreement on "transition rules" for dealing with it. They do not yet know how big the overhang is, but have asked member governments to supply details of unused lines of tied aid by March 15.

Transition rules will vary according to the intention of the creditor government when bilateral credits were agreed. It is likely credits linked to specific projects will be given the go-ahead. Credits not assigned will "expire" if unused after an agreed time.

The OECD has striven to ban the use of aid for commercially viable projects, and for projects in wealthier developing countries. On February 15, rules for such a ban came into force, with members able to limit abuse by vetting each other's aid projects.

It is hoped the ban will let aid funds be channelled to development projects genuinely unable to attract commercial funding, ensuring aid funds are additional to, rather than competing against, commercial loans for potentially profitable projects.

Controversy erupted two weeks before the ban came into force when Spain launched large lines of export credit to Mexico and Venezuela, countries that two weeks ago became ineligible for tied-aid funding. These credits were among the five biggest concessional credits the OECD ever recorded. They will be included in the overhang, as will all other recently-agreed credits. All will be subject to transitional arrangements.

## Jakarta jockeys for a stronger trading voice

Reform has won Indonesia more credibility in world forums, Claire Bolderson writes

ECONOMIC policy makers in Indonesia have developed an unwavering habit of listening in silence to advice from outside, then acting on it just as even the most friendly critics are starting to despair. Jakarta's successive trade reforms of recent years are a case in point.

The World Bank and GATT last year praised Indonesia for its efforts to free up its trade system but urged it to go further. Jakarta obliged: more cuts in import tariffs were announced, including those on the heavily-regulated palm oil industry, where export curbs were lifted.

Indonesia has undertaken a series of trade reforms since the mid-1980s when plunging oil prices forced it to realise it would have to diversify its economy to survive. Oil and gas exports could no longer be depended on as its mainstay; domestic export-oriented industries would have to be encouraged, and cumbersome monopolies dismantled.

Among the measures aimed at moving away from non-tariff barriers and at cutting and rationalising existing tariffs was the elimination in 1986 of import duties on components for re-export. The established

system of export licences was scrapped a year later, and, the next year, non-tariff barriers were replaced by tariffs on more than 300 import products. In 1990, tariffs were cut on nearly 2,500 items, including components for the heavily-regulated pharmaceutical industry. Export controls on commodities including coffee were abolished, and licensing procedures for cattle breeding and fishing simplified.

Last June, the government moved closer to its intention of shifting the tariff ceiling down to about 30 per cent, when it cut import tariffs on more than 500 products from beef to glass and steel. Non-tariff barriers on a quarter of the products protected by such barriers were replaced by some form of direct tariff protection.

"What they have done so far is brave," says Mr Mary Pangestu, an economist at the government-backed Centre for Strategic and International Studies. But like other analysts, she urges further steps, and more transparent planning reform. "The key is competitive domestic industry. That must be the goal."

Perhaps bravest of all, Indonesia sacked its customs staff in 1985 and hired the Swiss firm



Suharto: anomalies remain

Société Générale de Surveillance (SGS) as its agent for inspecting goods and assessing duties on imports and exports. But some anomalies still remain, along with areas where vested interests appear to have held back the government back.

One of these was the 1990 decision to grant a consortium headed by President Suharto's youngest son the exclusive

right to the international and domestic trade in cloves. Reports reaching Jakarta indicate the setting-up of the monopoly has resulted in substantial disruption to trade in the 80,000 tonnes of cloves produced annually in Indonesia.

It has also led to a drop in income for farmers who were to be the main beneficiaries of the new system. The clove cigarette industry, one of Indonesia's biggest employers and the consumer of nearly all its clove output, is paying at least three times more for its clove supplies.

Policy on products from Indonesia's tropical forests has also been questioned. Export of raw logs and raw semi-processed rattan has been banned; a prohibitive tax on exports of sawn logs was imposed in 1988.

The measures have attracted criticism, but the government has dug in its heels. Mr Sudrajat Djawandono, junior minister for trade, says the bans and taxes are intended mainly to encourage development of domestic industries.

The World Bank saw things differently. The rattan policy had "reduced incomes of farmers in several outer island provinces," while the sawn timber taxes had "driven a

number of small sawmills out of business."

A tendency to use surcharges in compensation for eliminating non-tariff barriers is widely considered to be inconsistent with Indonesian trade reform, as is the protection afforded to parts of the motor vehicle industry and large areas of farm output.

Analysts say the allocation of quotas for the textile industry such as those on the movement of cattle or copra between provinces are believed to hinder economic activity outside Java.

The Indonesian authorities acknowledge the system is not yet perfect. "There are still many things that could be improved," says Mr Djawandono, but adds that the direction is clear.

One of the effects of reform has been to give Indonesia more credibility in world trade forums such as GATT, and a stronger voice in what Jakarta sees as the developing world's fight against the power of western trading blocs.

## US and Mexico unveil NAFTA environment plan

By Damian Fraser in San Antonio, Texas

THE US and Mexico unveiled their long-awaited border environment plan yesterday, a key component of their strategy to persuade US Congressmen to support the proposed North American Free Trade Agreement (NAFTA).

Mr William Rellly, head of the US environmental protection agency, presented the plan in Los Angeles, claiming: "Never have two nations developed so extensive a plan to improve health and environment along their entire border." Mexico's environment minister made a simultaneous presentation in Tijuana, Baja

California. Under the pact, Mexico will spend \$460m (£282.5m) over three years (\$147m in 1992) on water treatment and other public works, doubling the number of environmental inspectors, and toughening regulation of Mexican-based industries.

The US proposes spending in its 1993 budget \$178m on border environmental protection, of which \$170m is earmarked for waste-water treatment. But the fear that the border environment will deteriorate in the event of Mexican-US free trade has become a focus of opposition to NAFTA in Congress.

## Tokyo plans industrial tariff cuts

By Robert Thomson in Tokyo

JAPAN will announce tariff cuts on a range of industrial items in imminent multilateral negotiations, but has apparently decided not to replace its rice import ban with a new tariff schedule.

The Japanese proposals, to be presented on March 1 in the Uruguay Round talks, provide for average industrial tariffs to be cut from 3.6 to 1.9 per cent, improving on its offer to reduce the level to 2.4 per cent. But the agriculture ministry insists a concession on rice imports is not needed, despite a GATT directive that member nations submit by this week-end a list of tariffs to replace all-banned and other import curbs on food items.

The foreign ministry said yesterday the tariffification of rice imports was still being discussed, but the government had tacitly agreed rice would be either left off the list or, if included, that no tariff figure will be proposed. Japanese officials admit fresh political scandals have prompted the ruling Liberal Democratic Party (LDP) to keep the rice import ban. The popularity rating of Premier Kiichi Miyazawa has dipped over the past few weeks, and the LDP fears a concession on rice will quicken that decline.

Farm officials say the US and EC have yet to settle their differences over food trade, and Japan would be foolish to submit a tariff figure for rice at this stage. They suggest the longer Japan holds out against foreign pressure, the more the government can argue it defended farmers' interests.

Mr Michio Watanabe, deputy prime minister and foreign minister, has suggested an initial rice tariff of 700 per cent would successfully limit the flow of rice imports, but the agriculture ministry argues Japan would compromise its negotiating position by submitting a figure on March 1.

As for industrial products, Japan will propose tariffs be scrapped on about 1,000 items, including transportation machinery. But the government has yet to decide on rates for non-ferrous metals, for which the US and EC have demanded cuts, while the tariff for leather products, important politically, is likely to be cut from about 60 to 40 per cent.

## EC-Poland free trade pact hits car import snag

EC complaints that Poland plans to discriminate in favour of imports from certain Community car-makers are threatening to delay implementation next week of a EC-Poland free trade pact. Andrew Hill reports from Brussels.

Member states were supposed to approve the accord at yesterday's meeting of internal market ministers, but France raised objections to Poland's plan to divide its quota of duty-free car imports between General Motors, Fiat and Volkswagen only. EC diplomats will discuss the problem in Brussels today.

Mr Martin Bangemann, EC industry and internal market commissioner, said the legal services of the Commission

and Council of Ministers agreed the Polish action infringed non-discrimination clauses in the accord. A French official said Paris wanted to ensure the clauses were observed, not take reciprocal action against Polish car exports to the EC.

The agreement was signed last year, but at the end of last month, the Polish ministry of foreign economic relations said the quotas of 30,000 passenger cars which could be imported free of duty from the EC would be split between Fiat, GM and Volkswagen as a reward for their promises of investment with Polish partners. But Mr Bangemann said member states were unanimous the move was discriminatory.

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## Change in anti-trust policy seen

THE US Justice Department is expected to institute a change in anti-trust enforcement policy to allow action against Japanese and other foreign cartels which keep US companies out of overseas markets, Nancy Dunne reports from Washington.

The US trade representative and State Department are wary about the policy, but Mr William Barr, US attorney general, has said he expects to see the policy change accepted.

The US has long claimed jurisdiction over anti-competitive activity outside the US. The activity must have a direct impact on US commerce and the parties involved have some presence in the US.

Mr John Cregan, president of the Business and Industrial Council, which urges a hard line against Japan, said Japan's car and car parts industries operating in the US should be prime candidates for action.

US claims of extra-territorial jurisdiction are highly controversial overseas, but recognition has been growing that anti-trust rules ought to be adapted to the demands of the global economy.

Sir Leon Brittan, EC competition commissioner, has called for competition rules under GATT.

An OECD working party is giving priority to proposals for harmonising national anti-trust procedures.

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## INTERNATIONAL NEWS

Suzuki grilling in parliament embarrasses Miyazawa government

## Japanese ex-premier tells of ¥10m gift

By Robert Thomson in Tokyo

THE government of Mr Kiichi Miyazawa was greatly embarrassed yesterday by the return of a former prime minister, Mr Zenko Suzuki, who told of his dealings with a bankrupt leisure club developer and admitted to receiving ¥10m (\$73,100) from an indicted politician for services rendered.

For the Japanese public, the polite grilling of Mr Suzuki, 81, who retired as MP two years ago, highlighted the unsavoury, though not illegal, contacts cultivated by politicians seeking to fund networks of influence within the ruling Liberal Democratic party (LDP).

Opposition parties had demanded that Mr Suzuki and another senior LDP member, Mr Jun Shiozaki, 76, appear to answer questions about their dealings with Kyowa Corpora-

tion, a now bankrupt property and steel company, and links to Mr Fumio Abe, an LDP member recently indicted on charges of accepting ¥90m in bribes from Kyowa.

The opposition had delayed the passage of Japan's budget to force the LDP to produce Mr Suzuki. It was suggested that he could not appear because of ill-health, but a magazine picture of Mr Suzuki clearly enjoying a round of golf prompted the ruling party to insist that the elder statesman explain how he came to be honorary chairman of a never-completed Kyowa leisure club.

Mr Suzuki admitted that Mr Abe, on the announcement of his much cherished appointment to the cabinet in 1989, had given him a brown envelope, though the former leader said he was surprised to find that it contained ¥10m from

his grateful associate. He suggested that he did not want the money, though he kept it "on behalf of" Mr Abe, returning the same amount to him in November of last year.

Mr Shiozaki expressed similar surprise at receiving ¥20m from Kyowa after he had intervened on the company's behalf to settle a dispute with Marubeni, the famed trading house which had become entangled in a series of fictitious steel contracts concocted by Kyowa in an alleged attempt to defraud several other companies.

"I did not know exactly why I received the ¥20m, but I thought it was remuneration for my consultancy. I did not know about the steel fraud at that time. I did not think Kyowa was trying to bribe me," said Mr Shiozaki, who also asked Mr Abe to take the

money back late last year. A stern Mr Suzuki, who led the country from 1980 to 1982, repeatedly denied allegations that he had received another ¥100m from Kyowa after he had agreed to become honorary chairman of its planned club.

He also said that a widely reported comment that "you can't question me, I'm a former prime minister" was wrongly attributed to him. And he explained that he attended a Kyowa factory opening, when he lauded the company, because "I wanted to visit my grandchildren" in the same district.

The Justice Ministry said yesterday that investigations into the Kyowa case had now concluded, and that no further charges would be laid. However, the scandal has shaken Mr Miyazawa, as it has centred on political fund raising by

senior officials within his LDP faction. There has been no suggestion that Mr Miyazawa himself had received ill-gotten funds, but the scandal has undermined public confidence in his administration, which has so far been characterised by the surfacing of scandals.

Meanwhile, a Japanese court yesterday gave a suspended two and a half year sentence to Mr Fujio Tashiro, a former member of the opposition Komeito (Clean Government Party), after finding him guilty of accepting a ¥10m bribe from an association of gravel and stone shippers which sought to have government regulations changed in their favour in 1985. Mr Tashiro, 81, had denied that he abused his authority by seeking to amend the regulations, and said that he regarded the ¥10m as a "political contribution".

The Kurdish leader is also hoping Britain, France and the US will extend its commitment to keep protective forces in Turkey, at present comprising 48 fighter aircraft based at Incirlik airbase, beyond the present mandate which runs until June. "As long as there is no political settlement on the ground, it is vital that there are forces there to give long-term protection to the Kurds," he said.

Mr Barzani said Kurdish groups were still seeking a negotiated agreement with Baghdad over Kurdish autonomy, although talks between Kurdish leaders and the regime of Mr Saddam Hussein, the Iraqi president, have been frozen for some months.

THE Japanese government should take urgent action to stop unlawful killings by its security forces, according to Amnesty International, the human rights movement.

In a report published today, it says that at least 550 unarmed people, including children and elderly people with no connection to the opposition, have been killed by government or government-backed forces since 1988.

Members of the army, police and officially-backed militia groups and civilian groups have carried out killings, as well as paramilitary and vigilante groups working in collusion with security forces or with their acquiescence.

## India raises rail fares by 20%

By David Housego in New Delhi

THE Indian government yesterday raised passenger rail fares by about 20 per cent in a move seen as a forerunner of the austerity budget expected later this week.

The sharp increase in fares reflects the pressure on the government to cut the budget deficit through reducing financial support to public sector units.

The railways, the budget for which was presented to parliament yesterday, is the largest of the government-owned enterprises.

The increase, which follows a 10-20 per cent increase in rail fares in July, means that the railways revenue from passenger traffic will rise by 33 per cent in 1992-93 over the original budget estimates for the current year.

Mr C.K. Jaffer Sharief, the railways minister, told parliament the cost of running uneconomic lines had risen

more than fivefold from Rs4bn (\$88m) in 1980-81 to Rs22.2bn last year.

In an effort to generate further financial resources, Mr Sharief said that the railways would seek to lease or sell some of the land it owns in central cities - beginning with Bombay.

The armed forces, the largest landowner in the country, are to follow a similar policy as a way of raising funds.

First class fares are to rise by 20 per cent and second class fares by about 17 per cent. Some season tickets will go up by 10-18 per cent.

Mr L.K. Advani, the leader of the Hindu radical BJP party which until recently supported the government's liberalisation and restructuring programme, said the rail minister had "not just been harsh, he has been cruel. As far as I recall such a massive hike in railway fares and freight is unprecedented."

## Demands for interest rate reduction

By Stefan Wagstyl in Tokyo

THE Bank of Japan yesterday faced renewed calls for a cut in interest rates following publication of a government report acknowledging a further deterioration in the state of the economy.

The government's Economic Planning Agency dropped the word "expansion" from its monthly report to the cabinet for the first time since the economic upturn in early 1987. Instead of saying that the economy was "expanding at a slower pace" - the favourite phrase of recent months - the agency said the economic slow down was spreading to a wider range of sectors. The agency's

report echoed recent commentaries by private sector economists who have almost all taken a more pessimistic view than the government.

For the current financial year, ending next month, economists expect a growth rate of about 3.5 per cent against the government forecast of about 3.7 per cent.

For next year, private sector predictions mostly range 2.5 per cent to 3 per cent against a government target of 3.5 per cent.

Ruling party politicians, with an eye on an election to the Diet's (parliament's) upper house this summer, would like

to see measures to stimulate growth, including further cuts in interest rates.

Mr Koza Watanabe, the minister for international trade and industry, yesterday called for a cut in the official discount rate to follow the last reduction in December when the ODR was reduced to 4.5 per cent.

The central bank's position is that it is still examining the effects of the last reduction and of two previous cuts.

However, pressure for further reductions grows almost daily, not least from industrialists anxious about weakening demand, particularly for

## Inquiry ends on 'Keiretsu'

JAPAN'S Fair Trade Commission (FTC) has concluded the country's six biggest corporate groups are becoming less reliant on in-house dealings and their extensive cross-shareholdings do not lead to exclusionary business practices. Robert Thomson reports from Tokyo.

The findings will be presented in Washington today to a follow-up meeting for the US-Japan Structural Impediments Initiative (SII), designed to remove "structural" barriers.

The corporate groupings, or keiretsu, head a list of US concerns about access to the Japanese market; it is unlikely the FTC report will satisfy the US.

## NEWS IN BRIEF

## Hyundai chief blames government for woes

THE founder of South Korea's Hyundai group, who has launched a party to challenge President Roh Tae-woo's government, blamed the government yesterday for the financial woes of the group's subsidiaries. Reuters reports from Seoul.

"Hyundai risks defaulting on bills due to the government's persistent credit control and tax investigation imposed on group subsidiaries," Mr Chung Ju-yung, 70, was quoted as saying by a spokesman for his National Union Party.

Mr Chung initially refused to pay Won136.1bn (\$181.5m) in penalty taxes but later changed his mind. Since then, domestic banks have frozen fresh loans to the group, the tax office has launched a second tax investigation and the Securities Supervisory Board has postponed approval on Hyundai units' rights issues for the sixth time, Hyundai officials said.

## Daewoo halts N Korea project

Daewoo, South Korea's fourth-largest business group, said yesterday it was suspending its plan for the first joint ventures with North Korea. Disappointed by the outcome of talks between the prime ministers of North and South last week, Seoul said any economic exchanges would be banned until North Korea allowed inspection of nuclear facilities. In Washington yesterday, Mr Robert Gates, director of the CIA, said that North Korea could have a nuclear weapon in as little as a few months.

## Indonesia bans Portuguese ship

Indonesia yesterday banned from its waters a Portuguese ship planning to sail to East Timor to mark an army massacre of civilians. Reuters reports from Timor.

The foreign ministry said the planned visit by the Lusitania Expresso, which left Lisbon last month, was politically motivated to aggravate tension in East Timor and incite disturbances.

The vessel is due to call at Darwin in north Australia before sailing to the East Timor capital Dili, where it is expected around March 3. Those travelling on the ship intend to lay a wreath at the cemetery where Indonesian troops killed scores of mourners last November. Indonesia annexed East Timor, a former Portuguese colony, in 1976 in a move which remains unrecognised by the United Nations.

## Opec questions global warming

An Opec official questioned the phenomenon of global warming yesterday and said a proposed EC carbon tax would be a ploy to control world energy markets. Reuters reports from Cairo.

"We do not know whether global warming is a certainty or not," Mr Mohammed al-Sahlawi, head of OPEC's news agency, told a symposium of economists. "Is there really a man-made problem, or is it part of a natural cycle?"

Brussels plans to introduce a tax of \$1 per barrel of oil in 1993 to fight global warming and curb demand for oil. The tax would rise to \$10 a barrel by the year 2000.

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Tourists make their way along the outer wall of Jerusalem's Old City past snow-covered palm trees as winter storms hit the region

## Israeli loans guarantee

By George Graham in Washington

## US aid budget comes under scrutiny

By George Graham in Washington

THE fate of the US foreign aid budget has become inextricably tied up with that of Israel's request for \$10bn (\$5.7bn) of loan guarantees to help it absorb around 1m new immigrants from the former Soviet Union.

Authorisation for US foreign aid is due to expire at the end of March, but Senator Patrick Leahy, who chairs the Senate sub-committee overseeing foreign aid funding, says he will not put forward a new aid bill unless an agreement could be reached that ties the Israeli loan guarantees to some sort of freeze on Israeli settlements in the Arab territories it occupied in the 1967 war.

"If we do not have a solution to the guarantees and settlements issue, then we don't have a bill - it's as simple as that," he said yesterday.

When it has fallen out with the US administration in the past, Israel has often been able to call on support in the Congress to make its views prevail. Today, locked in an apparently irreconcilable dispute with the

administration, it faces an uphill struggle.

Mr James Baker, US secretary of state, told Congress on Monday he would accept \$2bn a year of loan guarantees for the five years only if Israel halted settlement activity, or agreed to deduct from the guarantees the amount it spent in the occupied territories.

Even Israel's strongest supporters, meanwhile, are not eager to force the issue. They believe they would probably lose a straight majority vote, and would certainly be unable to muster enough support to override a presidential veto.

"It's given that any sort of guarantee arrangement, in order to be sellable here, would have to be tied to pretty substantive restrictions on settlements," said one congressional aide yesterday.

The debate is taking place at a time when there is little enthusiasm either among congressmen or in the US at large for foreign aid in general.

At the same time, Israel's position in the US public opinion has weakened in recent years. The Palestinian uprising and Israeli tactics against it have contributed substantially to this.

A central factor, however, has been President George Bush's public stand against Israel, particularly in the Sep-

tember press conference when he called for a four month delay on the loan guarantees and depicted himself as standing alone against hordes of Israeli lobbyists.

Mr Bush said yesterday that his administration's policy might be risky for his re-election campaign this year, but that he would not "shift the foreign policy of this country because of political expediency."

In purely electoral terms, however, he and the Republican party have little to lose, since the Democrats habitually win over 70 per cent of Jewish votes.

Many members of Congress have concluded, moreover, that they can afford to oppose the loan guarantees.

If no foreign aid bill goes forward, congressional lobbyists say there would be little chance of attaching the loan guarantees to the continuing resolution, simply carrying forward past authorisations, that would probably be used to allow programmes to survive.

## Israel worries about future US pressure

By Judy Maltz in Jerusalem

Israel is one - will draw a line and say no. Don't pile on pressure when it comes to human rights. We will stand firm and we will not adopt this draconian choice between land and people," Mr Netanyahu told reporters in the first official reaction to the ultimatum to come out of prime minister Yitzhak Shamir's office. Mr Shamir himself remained silent.

Ever since it became clear Washington would issue the ultimatum, some Israeli politi-

cians have said the US may be using the loan guarantees in order to bring down Mr Shamir's hard-line government.

It is widely believed the Americans would prefer the more dovish Labour party, which favours a significant slowdown if not a complete halt to settlement activities, to emerge victorious in the June elections.

Explaining why Israel could not accept the US conditions, Mr Netanyahu said: "What do we have next? Pressure on

relinquishing East Jerusalem? Pressure on absorbing or receiving in Israel millions of Arab refugees?"

Mr Yitzhak Moda'i, the finance minister, has let it be known that his ministry is formulating contingency plans for raising money to absorb Soviet Jews, should the loan guarantee request be rejected. Ministry officials say these plans include a rapid acceleration of the country's privatisation programme and an appeal for aid from world Jewry.

## Manila urged to curb security force killings

By Alexander Nicoll, Asia Editor

THE Philippine government should take urgent action to stop unlawful killings by its security forces, according to Amnesty International, the human rights movement.

In a report published today, it says that at least 550 unarmed people, including children and elderly people with no connection to the opposition, have been killed by government or government-backed forces since 1988.

Members of the army, police and officially-backed militia groups and civilian groups have carried out killings, as well as paramilitary and vigilante groups working in collusion with security forces or with their acquiescence.

In addition, hundreds of people have "disappeared" while in police or military custody, Amnesty says.

Abuses of human rights reflect the strong influence of the military in Philippine politics even after the restoration of democracy under President Corason Aquino in 1986. The military has been given considerable freedom to counter armed opposition groups.

Amnesty said the practice of "red-labelling" - publicly identifying alleged opponents of the government as subversives - particularly contributed to the killing.

The Philippines: the killing goes on. Amnesty International. Free.

## Stark choice for white voters

Patti Waldmeir on Domesday threats in S Africa's referendum

ARE YOU going to vote for a good future, or a good past?

This is the question that over the next weeks Mr Derek Christopher, a member of parliament for the ruling National party, will put to thousands of his constituents in the conservative Johannesburg suburb of Germiston. He will lunch them, dine them, visit them at home, to plead for their support in South Africa's March 17 referendum. His message is simple: "Vote for us, or vote for war."

The referendum, the date for which was announced on Monday by President F.W. de Klerk, will face South Africa's whites with the biggest political choice they have ever been asked to make: whether to abandon their 350-year position of dominance in favour of sharing power with a black majority, or to fight for racial purity in a homeland which would become an international pariah.

"All the (opposition) Conservatives can offer people," says Mr Christopher, who helped plan the National party's campaign, "is a good past." His party's message that a "yes" vote would lead to a prosperous and secure future.

As could be expected, the wording of the question favours the ruling party and is designed to be vague enough to win approval from all but the most committed white supremacists: "Do you support continuation of the reform process which the State President began on 2nd February, 1990, and which is aimed at a new constitution through negotiation?"

February 2, 1990, was the date on which Mr de Klerk legalised black political opposition.

On the other hand, the proffered consequences of a "no" vote are designed to concentrate the mind: Mr de Klerk would resign and call a general election, which the Conservatives would win on a pro-apartheid ticket.

Black liberation groups would resume violent struggle, and international sanctions would be applied with a vengeance. Skilled whites would emigrate, international lending would stop, and South Africa's future would be bleaker than ever.

Mr de Klerk is clearly hoping that the NP, liberals and everyone to the left of the most hard-line racist will turn out to avoid that outcome.

But he knows that his support is based more on fear of the alternative than positive approval of his policies, which are too vague to inspire much confidence.

He is, in effect, asking for a

blank cheque to negotiate a power-sharing constitution, which amounts to black rule without black domination. While few whites - even in the ruling party - really believe he can achieve that, but the campaign could turn on Mr de Klerk's powers of persuasion as he is called on to defend his policies in detail for preventing domination.

On the other hand, many whites will not want to pass up their last chance to keep blacks out of power, knowing they will be given no further opportunity to stop the reform process. If Mr de Klerk wins, he will implement a new constitution without seeking ratification.

But the "no" vote will be diluted by divisions on the right: the ultra-right Afrikaner Weerstandsbeweging (Afrikaner Resistance Movement) has called for a boycott, and other radical groups could follow suit.

Moreover, at the national level, every major circulation daily in the country will push for a "yes" vote.

And though the state-controlled South African Broadcasting Corporation will probably guarantee equal air time for opponents and proponents, its editorial bias is likely to show through as clearly now as in the past: the SABC supports the ruling party.

The Conservatives have a formidable political machine at local level, and are, according to Mr Christopher, "all prepared to die for their party." Yet when the Conservatives launched their campaign yesterday with a live radio broadcast from leader Andries Treurnicht, the effort was far from scintillating.

The lacklustre Mr Treurnicht referenced several times to the possibility of defeat - he and other top party leaders are understood to have preferred a boycott, but their caucus insisted on a fight - and with his subdued delivery and outdated rhetoric he did little to inspire the troops.

Indeed, the urbane and modern Mr de Klerk would win a straight personality contest hands-down.

But the question facing South Africa's 3m white voters is more elemental than that: Afrikaners feel their language, their culture, their history are at risk; other whites fear economic parity.

Mr de Klerk's performance may be more impressive, but Mr Treurnicht's message - that whites can only survive in a separate homeland loosely federated to neighbouring black states - strikes a powerful chord.



## AMERICAN NEWS

## Brazil suffers setback in Paris Club debt talks

By Christina Lamb in Rio de Janeiro

BRAZIL'S initial proposal for the rescheduling of its \$21bn-\$22bn debt with the Paris Club group of creditor governments has been rejected in the first day of negotiations in Paris.

However, Brazilian economy ministry officials yesterday remained confident agreement would be reached this week.

The Brazilian negotiating team, led by Mr Francisco Gros, the central bank governor, was working on a new proposal yesterday after German and Japanese representatives had refused to accept Brazil's original offer.

The main sticking point is Brazil's insistence on including in the rescheduling, debt that was rescheduled in the last accord in 1988. Mr Gros said on Friday that this accord had created an excessive concentration of repayments over the next two years.

Brazil's original proposal asked for the rescheduling of \$13.6bn over 18 years. This includes \$8.6bn in arrears and \$4.9bn in payments due over the next two years as a result of the 1988 accord. Only in exceptional circumstances does the Paris Club agree to reschedule already rescheduled

debt and Brazil's non-payment of interest for the last three years has not endeared it to official creditors.

They complain that they have been receiving worse treatment than the commercial banks to which Brazil started paying 30 per cent of due interest last year.

According to Brazilian economy ministry officials, the Germans and Japanese are insisting that Brazil respect the 1988 accord. The Brazilian team pointed out that it has not asked for a reduction of the principal and maintains that it does not have the capacity to pay under the previous terms. However, creditors believe that Brazilian reserves are now at their highest levels since the start of the debt crisis.

Despite these differences the negotiations are said to be taking place in a favourable climate and Brazil has received unexpected support from the presence of Mr Enrique Iglesias, head of the Inter-American Development Bank, who has flown to Paris specially to make a personal presentation backing the government's new stabilisation programme.



## El Salvador clinches aid from EC

By Patrick Blum in Lisbon

THE European Community will step up economic and political co-operation with Central America to promote development and human rights, following a meeting of EC and Central American foreign ministers which ended in Lisbon yesterday.

Several programmes of economic and technical assistance were agreed, including Ecu13.6m (£9.78m) to help improve telecommunications in the six Central American countries, and a separate Ecu7m for El Salvador to support small enterprises and projects in areas most affected by the 12-year civil war.

Assistance to support national reconstruction in El

Salvador was also discussed yesterday in a separate meeting called by Portugal, the current EC president, with representatives from the Community, the US, Canada, Japan, other donor countries, and the International Monetary Fund and World Bank.

El Salvador's government says it needs around \$1m to rebuild the economy following the civil war. The EC has already promised up to Ecu50m.

In Washington yesterday, President Alfredo Cristiani of El Salvador said he expected the US to provide around \$250m in reconstruction aid. The Bush administration has asked Congress to approve the

aid and has promised to give its full support to moves to help rebuild El Salvador's economy, Mr Cristiani said.

The announcement came as a surprise to EC officials who reacted with some irritation. "It's another example of the US jumping on an initiative without talking anyone else and claiming leadership," said one diplomat in Lisbon.

Support for human rights and democracy were dominant concerns among EC ministers who also agreed to an Ecu1.5m programme for the promotion of human rights in the region. This will help to provide better training for police and armed forces, and support human rights initiatives.

## Aristide deal sparks protest

A WEEKEND accord aimed at the eventual return of Haiti's ousted President Jean-Bertrand Aristide has angered right-wingers, touching off a demonstration by more than 200 of his foes outside the Legislative Palace (above).

The deal, struck in Washington by Mr Aristide and some leading Haitian lawmakers, appeared in danger of unravelling yesterday, with Mr Aristide saying further talks were necessary on the fate of the army chief who overthrew him.

Mr Aristide and prime minister-designate Rene Theodore were also apparently unable to come to terms on the ground rules for power-sharing.

## Drugs summit rebuff for the US

By Sally Bowen in Lima

US proposals to allow cross-border pursuit of drug traffickers in Latin America have been dropped from the draft declaration for the seven-nation drugs summit convening today in San Antonio, Texas.

Unless revived at the two-day summit, the dropping of the US proposals represents a victory for the three Andean countries which produce the overwhelming majority of the world's coca, the leaf from which cocaine is derived. Peru, Bolivia and Colombia saw the proposals as potential US threats to their sovereignty.

US-drafted "talking points" used as the basis for pre-San Antonio negotiations earlier this month in Quito, had pressed for formation of a "regional conference and action group" with wide pow-

ers of bilateral and multilateral sanction.

Common jurisdiction over sea and airspace would, under the proposal, have allowed aircraft or warships of one member country to enter another's territory in pursuit of drugs traffickers. The Andean Commission of Jurists said that these rights "would in fact be exercised by that member with the means and desire to execute them" - in other words, the US.

All such controversial proposals have been eliminated from the joint statement, which merely calls for "mutual co-operation... with full respect for the sovereignty and territorial integrity of our nations".

In addition to the US and the three Andean coca producers who met at the last drugs sum-

mit in Cartagena two years ago, the presidents of Mexico and Ecuador will attend. The Venezuelan president, Mr Carlos Andrés Pérez, was also due to attend, although is reported to have changed his plans after this month's coup attempt.

The draft declaration "vigorously" reaffirms the Cartagena declaration of two years ago. It claims advances - some of which are disputed elsewhere - in reducing production of and demand for coca and areas under cultivation, in creating alternative development programmes and in dismantling transnational drugs trafficking organisations and financial networks.

The declaration, however, admits that the Cartagena objectives on coca crop substitution "have not been alto-

gether fulfilled". It expresses hopes that an "important new initiative" for training, technical assistance in marketing and animal and plant health will improve matters.

The Andean countries call for, and the US takes note of, the need for an "Alternative Development Facility" under the umbrella of an international financial institution. This would provide short-term financing until alternative development plans mature.

The heads of state call upon the countries of Europe and Asia, expanding markets for cocaine, to co-operate in the fight against drugs. But success in the fight is principally dependent upon "strong economic and innovative economic initiatives".

## Caterpillar digs in for bruising fight

THE three-month labour dispute between Caterpillar, the world's largest maker of earth-moving equipment, and the powerful United Auto Workers union is becoming more and more bruising.

After last week's failure to restart negotiations, the company and the union have dug in for a protracted battle which observers believe will produce no real winners. Bets are that the dispute could rival the seven-month strike of 1982-1983, the longest in UAW history.

The union, which in early November sent out on strike only 2,400 workers, last week sent out a further 8,400, bringing the total to two-thirds of its members at Caterpillar. This included the 5,650 workers whom the company had locked out as a retaliatory step in November but had recalled nine days ago.

The union is determined to win a pattern contract agreement from Caterpillar. This included the 5,650 workers whom the company had locked out as a retaliatory step in November but had recalled nine days ago.

The three-year Deere agreement, which is broadly in line

with the UAW's auto company contracts, includes a 3 per cent general wage increase in the first year, 3 per cent lump sum bonuses in the second and third years, and job security and benefits provisions wanted by the union.

Caterpillar, based in Peoria, Illinois, says it must have an agreement that will allow it to continue to be internationally

competitive. Last year, sales outside the US accounted for \$5.8bn, or 59 per cent, of the company's \$9.84bn total. It says a pattern agreement would undercut its long-term viability.

The company, which lost \$404m in 1991, claims that the strike did not have a significant effect on last year's results but says the dispute is "seriously clouding the outlook" for this year. A first-quarter loss is now expected, and, as the spring construction season arrives, the company may face difficulties in meeting orders despite having built up several months of inventory before the strike.

The company vows "to do whatever it takes to keep customers from buying competitors' products," and speculation has grown that, if a settlement is not reached soon, the company may try to employ non-union replacement workers. This has been fuelled by Caterpillar's recent engagement of Vance International, the private security firm known for its tough tactics in

US plants, giving the UAW a Pyrrhic victory.

The union, however, cannot afford to flinch: if a Caterpillar precedent is set that breaks the tradition of pattern agreements, it could face a demand from the car makers to re-open negotiations and thereby risk having its power undermined.

Moreover, this is a delicate time for the UAW leadership, which faces re-election in June at the union's triennial convention. It will not want to serve up to its members a defeat in Peoria and bleak prospects in the nation's car-making capital of Detroit. In an attempt to demonstrate union might and solidarity, the UAW leadership has called on its own members and those of other unions to march in Peoria on March 22. The UAW will be hoping that the march will not prove to be its last big stand.

● The Caterpillar-UAW dispute is spilling over ominously into the economy of Illinois, where the company has its largest operations. The length of the strike will be a significant element in determining when the state can emerge from recession, according to Ms Diane Swank, First Chicago's economist for the Midwest region. She calculates that as many as 7,000 of the 17,000 manufacturing jobs lost in the state last year were related to the strike.



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## UK NEWS

# Generator pulls out of big coal import terminal

By Juliet Sychrava

PLANS for Britain's largest coal import terminal have been abandoned after a row between Associated British Ports (ABP) and PowerGen, one of the two electricity generators involved in the £150m project.

The terminal was to have been built on the north east coast of England at Immingham and contracts for its construction were close to being awarded. The terminal, due to open in 1994, posed a serious threat to British Coal as it would have allowed the generators to replace 10m tonnes a year of the 65m tonnes of coal they buy from it with imports.

ABP, which was managing the project, yesterday blamed the cancellation on the refusal of one generator to agree to sign final contracts this week. It did not name the generator, but it is understood to be PowerGen. The other generator involved in the project is National Power.

"We finally decided that enough was enough," said Sir Keith Stuart, the company's chairman. ABP had had parliamentary permission to develop the site since June 1990 and was still waiting to go ahead. "We have lost valuable time," he said.

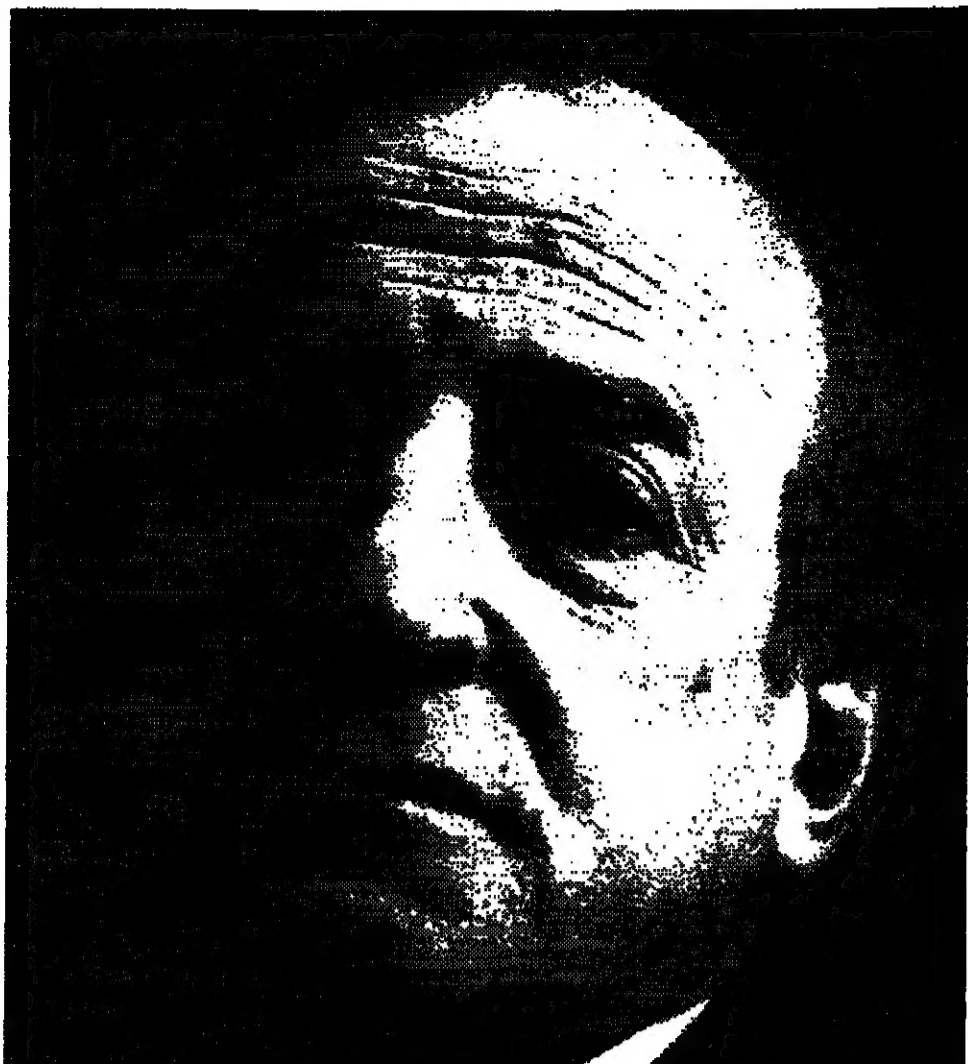
It was claimed yesterday

that PowerGen had asked ABP to delay the final signing of the project until after the general election. "The Labour party had a go at them and said they would let the terminal rot if they got in," a senior coal industry executive said. "PowerGen is not a big partner in the project, and they were prepared to hold off till after the election, but ABP forced the pace."

PowerGen acknowledged it had not welcomed the political attention focused on the project. But the company stressed it had not agreed when the final signature would take place. "Our negotiations on this deal were ongoing and we believe the action ABP has taken is precipitous," it said.

PowerGen denied it lacked commitment to the terminal project, which it had itself initiated, and it said ABP's decision had come as a total surprise. National Power said ABP's decision was "not in accordance with the company's wishes."

Both generators said they would look at alternative import terminal projects. "We've been urging the generators and anyone else prepared to listen to take note of the rapidly increasing competitiveness of British Coal," British Coal commented yesterday.



Lord Justice Taylor, pictured above, was yesterday named as successor to Lord Lane, the controversial Lord Chief Justice - England's senior judge. He set out immediately to restore confidence in the criminal legal system which has been undermined by public anxiety over recent cases of miscarriage of justice. He added that juries were likely to continue making large awards against newspapers until the Press Complaints Commission was given greater powers.

## BRITAIN IN BRIEF



### Bureaux de Change rules overhauled

The Department of Trade and Industry has announced measures to tighten controls on bureaux de change.

Mr Edward Leigh, consumer affairs minister at the DTI, said that in future full information on commission rates must be given the same prominence as the exchange rates themselves.

Advertised exchange rates must now give full details on the terms on which transactions are made - if operators buy and sell currency at different rates, or offer different rates for travellers' cheques, these must be shown.

### Major to meet Irish leader

Mr Albert Reynolds has his first meeting as Irish prime minister with Mr John Major today amid only faintly optimistic signs that Northern Ireland's political leaders are edging towards re-starting "round-table" negotiations.

Both prime ministers are anxious to promote a dialogue between the two governments in order to avoid creating a lull in political activity which would encourage terrorists.

### ITC defeats legal challenge

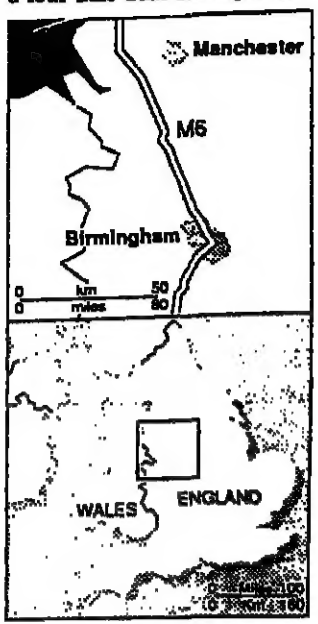
The Independent Television Commission (ITC) has successfully beat off an appeal to the House of Lords, Britain's most senior court, over the distribution of new television broadcasting licences.

Television South West had gone to the Law Lords to try to overturn an Appeal Court decision that the ITC had not been unfair in rejecting its £16.11m

bid. The decision of the Law Lords effectively ends the prospect that the ITC's decisions will be legally challenged by other aggrieved losers.

### Private road abandoned

The government has abandoned plans to build a privately financed toll motorway between Manchester and Birmingham. Instead it proposes to widen the existing M6 motorway from a three lane to a four lane dual carriageway.



The transport department estimated that widening the motorway by an extra lane between Birmingham and Manchester would cost £450m.

### Policy move on environment

Mr John Major, the prime minister, will today try to reconcile differences in the government over the pace of Britain's efforts to cut emissions of greenhouse gases and reduce the risk of global warming.

The matter will be discussed by a cabinet committee set up to monitor progress on the commitments made in the 1990 environment policy document. The intention is to agree a policy to present to next week's meeting in New York of the preparatory meeting to prepare the way for the Earth Summit in Rio de Janeiro in June. It is hoped to agree an international convention on global warming at Rio.

### Ford union threatens action

Union leaders at Ford UK yesterday promised "a major reaction" if the company goes ahead with a plan to slim down two research and development centres in Essex and concentrate R&D work in Germany.

A document, leaked to the Amalgamated Engineering Union, talks of shrinking Dunton, Ford's biggest R&D centre in Europe, and Aveley, as an "option" which "does not represent company policy".

If the plan did go ahead it would mean transferring to Germany about 1200 of the 4,000 jobs at the two centres.

### Share scheme collapses

A proposed joint venture between UK banks to handle some aspects of share registration appeared to have collapsed as two leading clearers rejected the idea.

A bank that promoted the idea, National Westminster, claims it would lead to lower costs for listed companies and make share ownership simpler for private individuals.

But Lloyds and Barclays, which together control about 50 per cent of the registration market, have rejected the idea.

### Dealer misused clients' funds

An authorised securities dealer misused clients' funds to prop up his business while pretending to carry out their instructions and issuing them with false contracts notes, according to evidence heard at Southwark Crown Court in London.

Mr Andrew Kimmins pleaded guilty to two charges of fraudulent trading. The charges say that between November 1986 and December 1988 he was knowingly party to continued business activities at Blade Securities and Blade Investments, both of Brompton Road, London, with intent to defraud creditors. He will be sentenced later.

### Beer goes flat..

Beer production in the UK fell by 3.6 per cent last year to 37.18m barrels - the worst annual decrease since 1981, according to Britain's Brewers' Society.

## Dispute defused at Lloyd's

By Richard Lapper and David Owen

A DISPUTE over the appointment of Sir David Walker, chairman of the Securities and Investment Board, to head an inquiry into alleged malpractices at the Lloyd's insurance market, was defused yesterday at a meeting between Tory MPs and leading members of the market.

Mr Alfred Doll-Steinberg, chairman of an action group of Names - the individuals whose wealth backs underwriting - said he was now convinced of the independence of Sir David, who also attended yesterday's meeting. Earlier in the week some Names had questioned the appointment of

Sir David, who is also a member of the Lloyd's council, the market's governing body.

Mr Doll-Steinberg, representing Names on catastrophe reinsurance syndicates formerly managed by the Gooda Walker agency, said he was impressed with Sir David's forthrightness. "We had some reservations at the beginning, but having heard him and met him, whatever reservations we had have been unconditionally withdrawn."

Together with a delegation of four Conservative MPs, including Sir William Clark, chairman of the Conservative backbench finance committee,

and three other Names' leaders, Mr Doll-Steinberg met Sir David and leaders of the Lloyd's market, including Mr David Coleridge, chairman, yesterday.

Sir William described the meeting as "very successful." He had received "categorical assurances" that Sir David's terms of reference would be very wide, he said.

Names on Gooda Walker, which managed a number of syndicates that have suffered devastating losses in 1989 and 1990, are among those seeking injunctions to prevent Lloyd's drawing down from the Names' funds to meet cash calls.

## Employment department plans to axe 800 posts

By Lisa Wood, Labour Staff

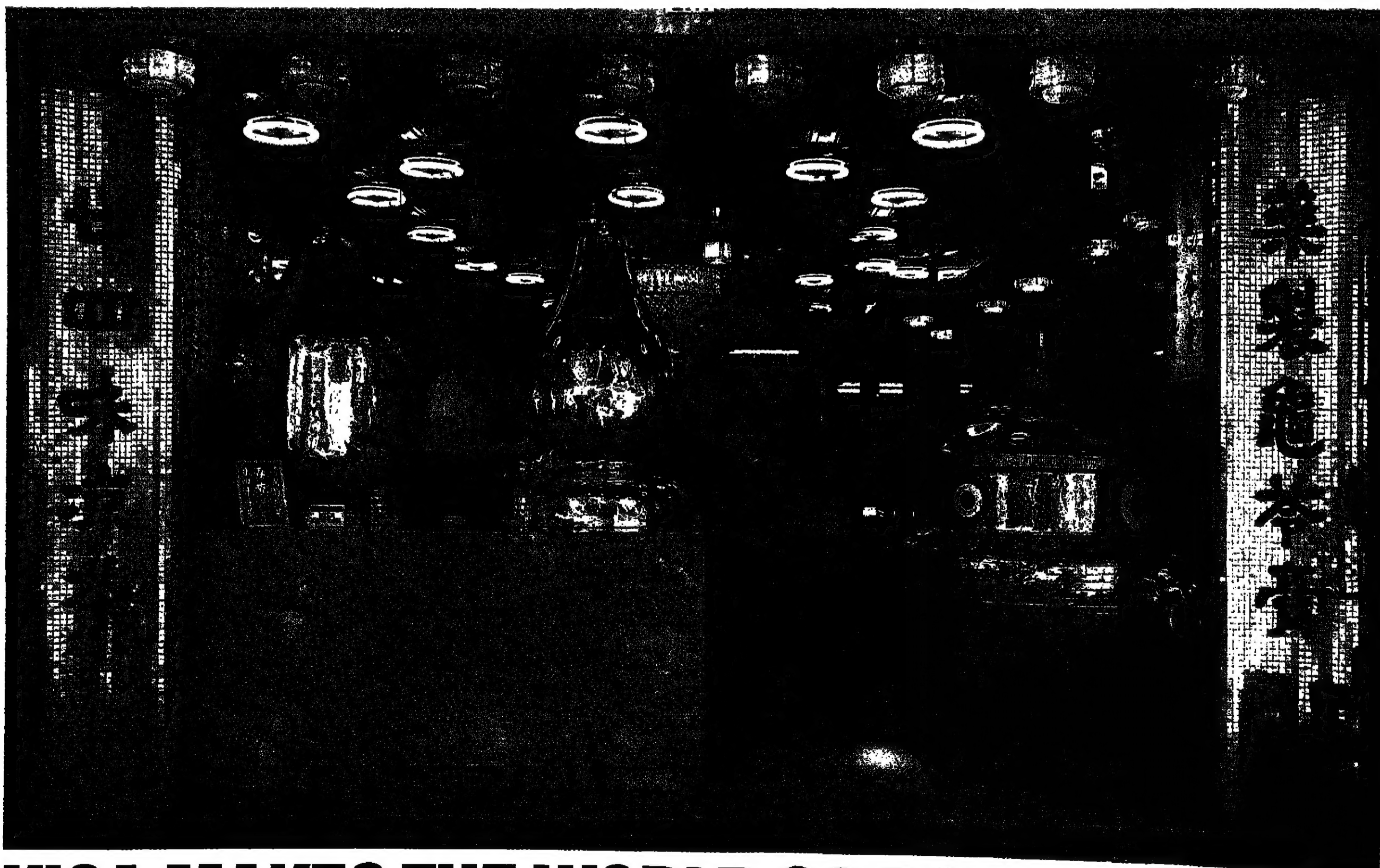
THE government department trying to get more people into employment is to axe about 800 posts, it was announced yesterday.

Five hundred of the jobs will be shed in the Department of Employment's nine regional offices, which administer the new Training and Enterprise Councils (Tecs) and about 300 will go at the central directorate in Sheffield.

Mr Michael Howard, the employment secretary said yesterday there was "every likelihood" the cutbacks would be achieved through voluntary

measures. The CPSA union, which along with the NUCPS represents the majority of government officials, said it was appalled at the job cuts. "They are particularly bad coming at a time of extremely high unemployment," said an official.

The department is one of the government's biggest with 57,000 employees. Mr Tony Blair, Labour's employment spokesman said yesterday he had written to Mr Howard demanding assurances that the cuts would not affect training provision.



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## Bae agrees deal with European helicopter group

By Paul Betts, Aerospace Correspondent, in Singapore

BRITISH Aerospace (BAe), the UK defence equipment and aircraft manufacturer, has reached an agreement to link up with the Franco-German Eurocopter consortium to bid for the Ministry of Defence's £700m contract for about 100 new attack helicopters.

The agreement will pit Bae and the Franco-German group against a rival partnership between Westland, the UK helicopter manufacturer, and McDonnell Douglas of the US.

It could also help Bae expand its interests in the helicopter business in which it has had a limited presence.

Eurocopter is the world's second largest helicopter manufacturer after Sikorsky of the US and was formed at the beginning of this year when Aerospatiale of France merged its helicopter activities with Deutsche Aerospace.

Mr Jean Francois Bigay, the Eurocopter chairman, yesterday said the agreement with Bae would study how the two companies could put together a joint bid using Eurocopter's Tiger helicopter to win the MoD's order for 100 aircraft.

The Tiger, ordered already

by the French and German armed forces, will be powered by an engine manufactured by a consortium including Rolls-Royce, MTU of Germany and Turbomeca of France.

The Tiger would be competing against the McDonnell-Douglas Apache helicopter which would be produced in co-operation with Westland to meet UK requirements.

The MoD is expected to seek official bids for its attack helicopter requirement by the middle of next year with a final decision on its choice sometime late in 1993 or in 1994.

Eurocopter had tried to join forces with Westland, but the UK company decided instead to team up with McDonnell Douglas. Eurocopter turned to Bae as it needed a UK partner to help its chances of winning an MoD contract.

Bae, in partnership with the UK General Electric Company (GEC), last year bid unsuccessfully for the contract to be prime contractor for the Royal Navy's EH101 Merlin anti-submarine helicopters. The contract went to a partnership between IBM and Westland.

Japanese talks, Page 14

## Yesterday Michael Cassell's pre-election tour of England focused on the north east.

Today he visits the birthplace of Thatcherism and gauges whether 13 years of Tory rule have primed the electorate to vote for John Major's brand of conservatism or opt for the new-look opposition Labour Party.

All the signs point to an early general election, perhaps on April 9, and an undecided electorate.

### The mood of Britain



## Voters haunted by enduring Thatcher legacy

PAUL NESBITT doesn't shout about it but he can arrange for people to sleep in Mrs Thatcher's bedroom for £15 a night. "Some are delighted but others might be horrified at the prospect. You have to play it carefully," he stresses.

Nesbitt owns the corner property at the junction of North Parade and Broad Street in Grantham, central England, home for Margaret Hilda Roberts during the first formative years of her life.

He runs the Premier restaurant from the former grocery shop and offers bed and breakfast above.

"The Thatcher connection, like the woman herself I suppose, has been a bit of a mixed blessing. As far as I am concerned, a Tory 25 note is as good as a Labour 25 note but some people certainly stayed away because of her. We've been busier since she lost the job."

The business community as a whole might share Nesbitt's mixed feelings after a period in which entrepreneurialism was given its head, only to be reined back by all the old, familiar problems of recession. Even so, with 50,000 businesses failing last year - the

equivalent of tearing out every fifth page of Yellow Pages - the Tories cling to their mantle of the party of business; their corporate supporters may feel badly let down but many will still find it hard to endorse a Labour party bloated on City of London lunches in its search for acceptability.

The chatty proprietor of the Premier is not particularly impressed with the Conservative record as the party of small business. "They are meant to be on our side but they have taken decisions which hardly suggest they understand the pressures we face."

Paul Hodgkinson, a Lincolnshire businessman on a grander scale, is much more complimentary. His private property and construction group - chosen by the Duke and Duchess of York to build their royal ranch-house in Windsor Great Park - has grown by more than ten times in as many years.

But he continues to resist the temptation to float Simons Group, his £120m turnover business. "Too many middle-sized companies were lured during the 1980s into getting a 'get-rich-quick' quote and have been forced to doff their



Farmer's tale under the Tories: Richard Willoughby will not be encouraging his sons to work the land in the 1990s

cap to their share price and to short-termism."

Such businesses, he suggests, provide the bedrock of economic success in countries like Japan and Germany but too many in Britain were swallowed up during a period of "free market euphoria".

But as he looks from his window towards Lincoln cathedral, a medieval monument to an earlier age of enterprise and wealth, he praises 1980s progress in "freeing up the entire thought process which permits business to succeed."

"We were a risk-averse nation but a new generation has been taught to go for it. Companies will always go bust in a capitalist system but there should be no stigma attached to it; people should be encouraged to pick themselves up and start all over again."

He suggests that, even now, insufficient numbers of people understand that wealth creation is the principal plank upon which everything else depends.

In the windswept hamlet of Wasps' Nest, to the north of Grantham, Mrs Cathy Ward, a former primary school teacher who now runs adult education classes, says opting out for schools is "just another exam-

ple of the two-tier approach to the provision of essential public services."

The change, she says, may well hand greater discretion over spending to good, middle-class schools but the real issue is the level of resources itself.

"It's fashionable to say you can't solve problems by throwing money at them. It would be nice, just once, to give it a try. Let's have less talk about a revolution in education and more textbooks in the classroom."

All around tiny pockets of habitation like Sotts Hole and Sixwold, another revolution is under way.

Striking east across Nocton Fen towards the "calm and deep peace" of the poet Tennyson's Lincolnshire Wolds, or south-east over ancient marshlands which once hid King Hereward the Wake, lie some of Britain's richest soils.

Forty well-farmed acres in such parts would once provide a good living for a hard-working family. Not, it seems, any more, with real incomes here and throughout the farming community now judged to have fallen to their lowest level in the whole post-war period.

In one of the most efficient and fertile agricultural areas in

Europe, the whole notion of family farming appears to be under threat. Old dynasties have been replaced by remote, institutional owners employing extensive farming methods across expanding agricultural empires.

Richard Willoughby, who farms more than 400 acres near Alford, under the gentle slopes of the Wolds and a few miles from "bracing" Skegness on the coast, is not an institutional squire. He knows all the jokes about Volvo-driving farmers pleading poverty but says there is real cause for complaint.

With his brother, he bought his farm in the mid-80s but says he would have been better off remaining as a tenant, given production surpluses, falling crop prices and escalating interest rates.

The farm, he accepts, is looking a bit run down and he cannot replace machinery; some of his neighbours are packing it in. "There are more rules and regulations every year and now farmers are encouraged to let good, productive acreage lie idle. It's madness. I won't be encouraging my two sons to follow me into such madness."

Nigel Lindsay, director of the

Community Council of Lincolnshire, a voluntarily-funded organisation which aims to keep alive community life, says some farmers are pinning hopes of financial salvation on building houses or golf courses.

Village life, he believes, is increasingly under strain, with jobs on the land disappearing and retiring newcomers dislodging the locals. "Public transport has suffered badly in the wake of bus deregulation and rail services have deteriorated; some places are now effectively cut off."

Naome Cottrell, a nursing home worker, is waiting in Shefford, a neat market town on the western edge of the fens, to get back to Boston, the 700-year-old seaport where the docks are now promised a brighter, privatised future.

"They say it should bring more jobs into town but it won't make up for those lost. Anyhow, getting there without a car is bad news. If we are all so much better off, why do we have to wait longer for everything from buses to hospital beds? Answer me that."

Tomorrow: the Midlands and south Wales

## Bank defends benefits of market deregulation

By David Barchard

IN spite of the upheavals in the financial services sector in the past few years, there is no possibility of returning to the situation before financial markets were deregulated, Mr Brian Quinn, executive director of the Bank of England, said yesterday.

Speaking at a Financial Times conference on International Banking in London, Mr Quinn defended the deregulation of financial services markets in the 1980s saying they had made a much wider range of choice.

Mr Quinn did, however, warn about the growing costs of maintaining an orderly banking system.

Mr Quinn revealed that the Bank of England and other banking supervisors in the Basle Committee were examining the criteria for bank authorisation and communication in the light of recent developments, including the possibility of requiring banking groups with complex structures to have greater transparency in their operations.

But in reply to a question about Bank of Credit and Commerce, Mr Quinn said he felt it was important not to overreact to the BCCI episode. "BCCI was a unique organisation in my experience. I have never seen anything like it before or since," he said.

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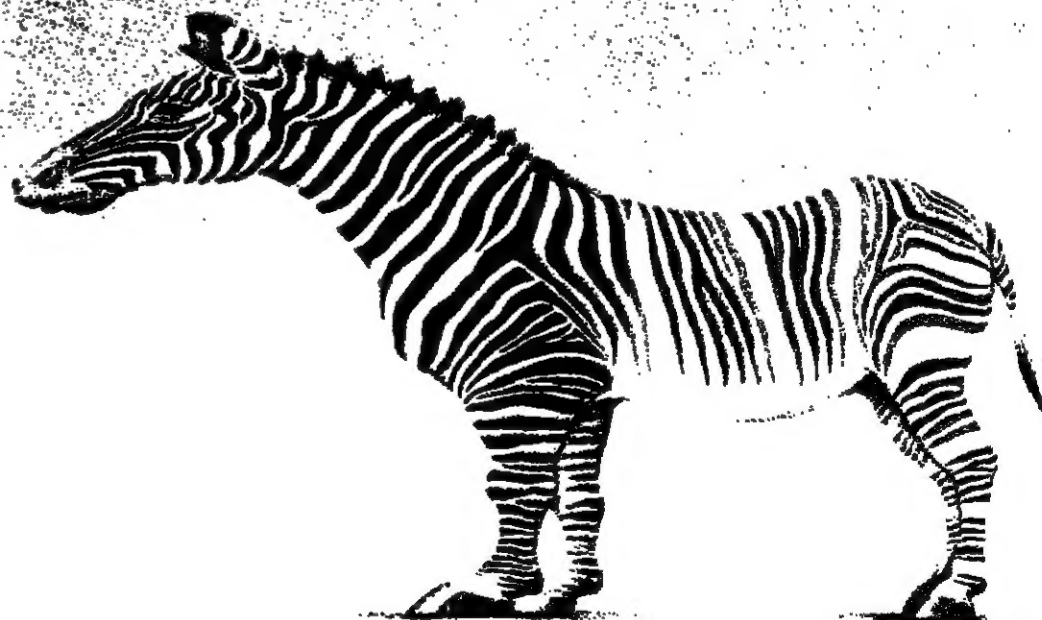
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## BUSINESS AND THE ENVIRONMENT

## Tribunal flexes its muscles

Hydro-Québec, the big Canadian hydroelectricity producer, has become one of the first companies in the world to appear before a self-appointed international water pollution "tribunal" to defend itself against its critics, marking a departure in the public relations war of words between environmental groups and business.

The Canadian company, the world's fifth largest hydroelectricity producer, voluntarily stood in the "dock" in Amsterdam last week to defend itself against charges of breaching laws and causing serious environmental harm in pursuit of the large-scale James Bay hydroelectric project in northern Québec.

Hydro-Québec, one of the few corporate "defendants" to appear in 10 separate cases heard by the Second International Water Tribunal, was brought to court by the Cree Indians. After a five-hour hearing, the eight-member jury - composed of environmental lawyers, writers and scientists - recognised that Hydro-Québec and the provincial government had entered into a series of agreements with the Indians but said they doubted whether "such a contract adequately reflects the aspirations of the Cree to self-determination and control over resources".

In one other case, representatives of PetroEcuador, the Ecuadorian oil company, also appeared in Amsterdam. This marks a stark contrast to the first international water tribunal in Rotterdam in 1985, when none of the companies cited in complaints about polluting the Rhine was present.

Jacques Finet, Hydro-Québec's vice-president for Europe, said his appearance before the tribunal was designed to get the company's point of view across to European public opinion. "We are proud of what we do," he said. "We have nothing to hide." His accusers, who included the Cree's chief Matthew Coon-Come, were formidable competitors for media attention. They arrived at a pre-trial canal-side press conference in a traditional Indian canoe.

Ronald van de Krol

National Westminster Bank, the UK's second largest clearing bank, is not the sort of company that belches smoke into the sky or empties chemical waste into rivers.

But it does employ close to 100,000 people, run a fleet of 7,000 vehicles, own 4,000 separate properties, and consume mountains of paper and office equipment. So it cannot ignore the impact this has on the environment.

Nearly a year and a half ago, NatWest decided to try to assess that impact and see what it should do about it. In conjunction with Coopers & Lybrand Deloitte, the accountancy firm, it embarked on an environmental audit of its entire domestic operations. "We literally lifted manhole covers and looked into the drains," says Hilary Thompson, head of the bank's environmental management unit.

Although the purpose was partly altruistic (the bank's new chairman, Lord Alexander, is keen on environmental issues), it was also economic insofar as NatWest wanted to reduce costs. It was even defensive to the extent that NatWest wanted to rebut criticism and prove that it was willing to set an example.

The results of the audit will be published in stages during this year through to October when the programme should be complete. But already work on the support services sector, the largest consumer of supplies and equipment in the bank, and UK retail banking is well advanced, and a picture is beginning to emerge.

The audit is being conducted by two NatWest managers and the Coopers team. In the support services area they looked at supplies, property management, vehicles, information technology, catering and links with suppliers.

Some of these pose obvious questions: how to make buildings more energy efficient, or vehicles more environmentally friendly, which the bank was addressing already. NatWest is taking the sort of steps you would expect, such as raising the quality of its buildings and "greening" its vehicle fleet. It is also looking at waste management to ensure that in cleaning out its rubbish it is not merely shifting the problem somewhere else - a requirement that will have statutory force in the UK from next April.

A specific problem for banks is paper. NatWest has its own printing division, and the audit examined ways of raising the

David Lascelles examines National Westminster Bank's pioneering green audit

## Paper chase



level of recycled paper. But there are limits to what can be done here. One obstacle is an industry-wide agreement among banks on the quality of paper used in cheques which prevents them being recycled.

This would have to be amended if a lower quality was to be accepted.

The paper issue also involved examining the policies of paper suppliers to ensure that they met NatWest's standards and would not cause the bank any embarrassment.

On the information technology side, the audit checked the energy efficiency of equipment, and asked questions like, what is made of, is it disposable? Experts looked at the software to see whether it could be

made to run more efficiently. A technical unit has also been set up to vet new equipment.

Thompson declines to discuss the audit's findings in detail at this stage. But she says that the exercise has been helpful in identifying a wide range of savings. Overall, the savings possible in support services should amount to five or six times the cost of achieving them (as opposed to the cost of the audit itself which Thompson puts in six figures), she believes. Some of the savings will be large, like the £750,000 that NatWest expects to save each year on its new energy-efficient cheque processing centre in Stone in Staffordshire, right down to the 12 per cent saving on making visiting cards out of recycled paper.

However, the cost of actually carrying out the changes required by the audit will be borne by the individual departments concerned on the grounds that they will be the long-run beneficiaries. This will also drive home to individual managers the economic message behind environmental awareness.

Getting people to take the exercise seriously is a major part of Thompson's task. Although the initiative had board approval and is backed by senior management headed by Derek Wanless, a deputy group chief executive, institutional inertia and cynicism could still blunt its impact. Thompson has set up a network of senior sector executives whose job it will be to ensure that all the recommendations are carried out, and that the audit has a continuing impact backed by a detailed timetable.

The intention is to have a follow-up audit in about three years' time. "I don't want people to see the environment as a separate issue," she says. "I want them to put it in their planning."

Aside from whatever internal benefits NatWest derives from the exercise, it also has an external purpose too. NatWest needs to be in a position where it can speak with some authority on environmental matters to other organisations and businesses.

This is increasingly relevant as NatWest now has a policy of examining its business customers' environmental record when making loan decisions. In some cases its managers even require prospective borrowers to conduct an environmental audit of their own (at their own expense) before they approve a loan. This is to protect the bank against exposure to customers whose creditworthiness could be damaged by some environmental disaster.

NatWest claims to be the leader among the UK clearing banks in appointing an environmental supreme and conducting its audit. But other big banking organisations have also begun to make themselves more green. Barclays, for example, has had an energy efficiency unit operating since 1979, during which time it estimates it has saved the bank £11m. It is also trying to extend the use of recycled paper, cut emissions from its cars and outlay hard-wood furnishings. Lloyds and Midland have also been trying to make themselves more green, though none has so far sought an audit of its own.

## URBAN AIR POLLUTION

## Putting brakes on the bus cartel

Leslie Crawford breathes the smog in Santiago



SANTIAGO'S chronic smog obscures its most stunning landmark. The towering Andes that once formed the backdrop to the Chilean capital now exist only in the memories of long-suffering residents and the postcards bought by tourists. Although Santiago has no heavy industry to speak of, and its population (4.5m) is only a fraction of São Paulo's or Mexico City's, it nevertheless rivals these heavyweights for the dubious distinction of being Latin America's most polluted city.

The reasons for this lie in the capital's untrammelled growth and its dry climate, but above all in misguided free-market policies which encouraged the development of the most chaotic, inefficient and costly public transport system in Latin America.

Chile's former military government lifted controls on bus transport from 1975 onwards until there were no restrictions on routes or fares. Anyone who owned a bus could drive it wherever they pleased. As a result, there are more than 14,000 buses trundling through Santiago. Most run half empty, spewing out diesel fumes and thick clouds of soot from their engines.

Deregulation did not bring about a fall in fares. The lack of alternative transport allows Santiago's 4,000 bus owners to operate a cartel, which controls a \$250m-a-year business and rigs prices to mask inefficiencies.

But to grasp the full extent of Santiago's smog problems, one must add 430,000 other vehicles to Santiago's bus fleet, the dust from 700km of unpaved roads and wood burning in homes. The amount of particulate matter - dust, soot, and a choice blend of mutagenic agents - never falls below twice the accepted international health standards. In winter, when a mass of cold air traps the smog near ground level, the concentration of breathable particles can increase five-fold, forcing the closure of schools and industry. Drivers face restrictions of varying degrees for nine months of the year.

Hospitals are overwhelmed by the number of patients with respiratory diseases as soon as the autumn sets in. Their waiting rooms overflow with children attached to vaporisers - a kind of oxygen mask that unblocks obstructed lungs. Pneumonia has become the main cause of infant mortality in Santiago.

The military regime, which stepped down in March 1990, suppressed the results of medical

research on the deteriorating health of its inhabitants. President Patricio Aylwin's government has made a brave stab at the problem since taking office less than two years ago. However, its greatest success so far has been political. After an acrimonious year-long conflict with the bus owners' cartel, the Ministry of Transport succeeded in forcing the retirement of the oldest 2,600 buses in circulation with compensation for their owners.

It also put the city's bus routes to tender in an effort to rationalise services and ease traffic flow. This was at first boycotted by the cartel, but its members caved in. The new services, scheduled to begin next month, were awarded on a point system that gave top marks to operators offering newer buses and lower fares.

"Putting the bus routes out to tender has effectively broken the cartel because operators have had to compete on the basis of price and quality," says Juan Escudero, a transport systems analyst at Santiago's Decontamination Commission.

Santiago's police now have the power to carry out spot checks on vehicles belching out exhaust fumes - and order them off the streets. The government has forbidden the import of used motors and spare parts, and from September onwards all imported vehicles will have to come with catalytic converters.

Some of the capital's 1,000 industries are already cleaning up their act, but the investment so far in reducing toxic emissions remains a paltry \$18m. The impact of planned tougher legislation remains uncertain while the government lacks inspectors to enforce it.

Escudero would prefer the onus to rest on self-regulation, and he is toying with the idea of a "pollution bourse" where licences permitting specified amounts of contamination could be traded. This would force industries to factor their emissions as an economic cost.

If the idea sounds strange, consider some of the other proposals seriously put forward:

- Blowing up mountains to the north and south of the capital to create an air vent.
- Rain-making machines.
- Fans to lift the smog.

The proposals reflect, perhaps, how desperate Santiago's inhabitants are to improve their environment. When the first electric trolleybuses reappeared last month after 14 years, a trio of old ladies, alighting for the first time, knelt before the conductor and blessed the bus.

Next week's article will focus on Tokyo.

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## MANAGEMENT

## TAX CHECKLIST

# Adding up the cost of a give-away Budget

Tony Allen warns finance directors that Norman Lamont may have plans up his sleeve that would damage their cash flow

Finance directors may have more to fear than look forward to in Norman Lamont's second Budget, now less than a fortnight away. Despite the expectations of tax cuts for all, March 10 may not be a red-letter day for everyone. Here is a checklist of the main items for finance directors to keep an eye on as they set — or re-set — their own budgets.

## Income tax changes

Income tax is bound to be reduced — either by higher thresholds or lower rates — and while this is good news for taxpayers, it is not so good for their employers.

A cut in income tax means a reduction in the amount the employer withholds from wages. At present, companies can hold on to the tax for up to three months before paying it to the Inland Revenue, although the average period is one-and-a-half months.

Any reduction in the amount withheld will reduce the cash flow of companies; for each £1m a year of wages, the cost might be £500 in additional interest costs.

The same principle holds true for any cut in National Insurance contributions.

The basic rate of income tax can

be important for companies in other ways. Those which borrow from non-banks are potentially liable to deduct income tax from interest payments. If the rate of tax falls, so will the amount of income tax that the borrower has to withhold — another hit on the cash flow.

One positive effect could be for growing businesses, as a lower rate of income tax will set an equally lower rate of small companies' corporation tax.

This would not benefit them until 1993 at the earliest, given the minimum nine-month delay in paying corporation tax. The small companies' rate now applies to the majority of companies in the UK.

## Advance Corporation Tax

Companies are required to pay ACT at the rate of income tax on all dividends. The ACT can be offset against the company's corporation tax, but with significant limitations. It has been estimated that these cost the UK corporate sector £400m a year. Representations on the way that ACT operates have been made for many years, but with little result.

Any reduction in the rate of income tax will reduce the amount of ACT payable on future dividends,

which must be good news. However, it will also reduce the amount of the offset in future years unless the rate of corporation tax is also reduced, of which so far there has been little indication.

In other words, companies that are already suffering from having surplus ACT will be less able to relieve the surplus in the future.

Since the accounting rules require surplus ACT to be treated as an additional tax charge, a reduction in the basic income tax rate will adversely affect an increase in many companies' tax charge in their accounts.

## Investment allowances

There has been much speculation on whether the Lawson Budget packages of the early 1980s — which cut the level of tax relief on capital investment — might be reversed.

The old, first-year allowances, which gave full tax relief in the year of spend, were said at best to be irrelevant to investment decisions, and at worst to distort them. Now the Confederation of British Industry and others are asking that higher levels of allowances are reintroduced.

This could be done in a number of ways. First-year allowances could

be introduced on a higher level of annual relief (currently 25 per cent, on a reducing balance basis) on capital equipment.

Alternatively, Lamont could set different rates for different types of investment, as is the case already in the US, Germany and Japan. It is unlikely that he will consider the lower level of allowances on buildings in the present climate.

A straight-line basis gives equal relief over, say, four years with a 25 per cent rate. The reducing balance basis only gives 70 per cent relief over the same period.

Introducing the straight-line basis would be a very easy change to make and would eliminate the UK's archaic system of calculating allowances and give higher relief at a stroke. The changes would only help those who are tax payers, or have been in the last three years.

Moreover, there is also no new evidence that the decline in investment over the last couple of years is anything to do with the rate of allowances.

The finance director will not get any early benefit from changes in allowances, since they will take effect only over a number of years and accounting rules on deferred taxation may require compensating deferred tax charges. While cash flow may be a little better next year, the company's reported profits may

show no benefit.

Finally, additional allowances can take a long time to produce any benefit. If additional reliefs are introduced from April 1 this year for a company that has an accounts date of March 31, the resulting reduction in tax will not help its cash flow until 1994. Even the most pessimistic commentators seem to accept that there should be some improvement in the economy by then.

## Monthly accounting for VAT

In an attempt to forestall the national cash flow implications of the changes to VAT accounting in Europe in 1993, Customs & Excise announced last November that the largest UK payers of VAT would be required to pay over their VAT more quickly, on a monthly basis (from the current quarterly basis) from this October.

This will advance by an average of 45 days the VAT payments that these companies currently make. Some of those most affected are appealing to the courts that Customs is exceeding its statutory authority.

One large group has estimated that the additional internal administration costs of

meeting the proposal may be £1m. To forestall these problems, Lamont may feel that he should give the proposals more authority, and include them in his Budget.



The author is a partner at Coopers & Lybrand Deloitte

## Aztec acts swiftly as sky falls in

By Michael Cassell

Judith Rutherford had barely got her coat off before the bad news broke. "It was a complete shock, the worst possible start. But it handed us a massive challenge."

In December 1990, only one week into the job as chief executive of Aztec, London's first operational training and enterprise council, Rutherford was still preparing a strategy to assist economic growth in the London boroughs of Kingston, Merton and Wandsworth.

Out of a clear blue sky, British Aerospace fired a devastating broadside into the heart of the local community. The company announced that it was leaving Kingston, an aircraft town since 1912 when pioneer aviator Tommy Sopwith built his prototype "Camel" there. Generations of Hurricanes, Hunters, Hawks and Harriers were to follow, until the age of defence cuts arrived.

The company, which at the time of the announcement directly employed more than 3,000 people locally in its military aircraft operations and accounted for one third of local manufacturing jobs, will be gone by the end of this year. The last Harrier airframe left the factory this month.

With it went around 500 job opportunities a year, numerous skill training opportunities, more than £12m of spending power from local people's pockets and all hopes that the area could avoid the worst effects of the recession.

"It looked for a while as though most people, apart from the unions, were just going to sit back quietly and let it happen," reflects Rutherford.

What was a catastrophe for a relatively old, immensely experienced workforce at least provided Aztec with the chance to use its initiative and to employ its untested skills in mobilising a community into action.

Rutherford says she has always seen a broad role for Tecs as brokers, acting as a catalyst to bring a range of local agencies together to help the business community fulfil its potential.

Aztec's board of directors, drawn from the business world, did not think it fit to question the commercial decisions of BAe, which is spending £2m to help ease the pain of closure and advise on jobs, retraining and business start-ups.

But the board was anxious to assess the impact and to consider a strategy for minimizing the damage.

In the first public-private partnership of its type, Aztec joined forces with BAe, the three boroughs and other local bodies and set up a task force to address the issues.

The first results have just emerged in the shape of a report which identifies the short-term consequences of BAe's departure from Kingston and which tries to establish its



Judith Rutherford: challenge

effect on longer-term economic trends in the area.

The report, which should offer lessons for other companies and communities faced with similar upheavals, makes a detailed impact analysis of the closure and considers future uses for the Richmond Road site.

But Aztec also hopes the document's value will be in providing a strategic framework for a programme of economic development in its area on which public and private sectors can co-operate.

The authors believe that the creation of a more systematic approach to monitoring employment changes and economic activity will help the process of forward planning.

In turn, that should encourage a better targeted approach to business support, training and other local economic development initiatives. For Aztec itself, the real challenge is to ensure that it maintains some momentum.

It intends to keep the task force going, possibly broadening it with the inclusion of the trade unions and the local chamber of commerce.

Together with the three councils, Aztec is now considering appointing an officer to travel for EC funds to help them get on with their job.

Immediate plans involve a further study to identify the prospects for inward investment and measures to help retrain older workers and relocate unemployed executives. There will also be courses for women having to return to work to supplement household incomes.

With the local citizens' advice bureau swamped with requests for help, Aztec expects to have its own helpline operating in April.

But all the good intentions and strategic objectives in the world run up, inevitably, against the expenditure restraints of which Tecs now increasingly complain.

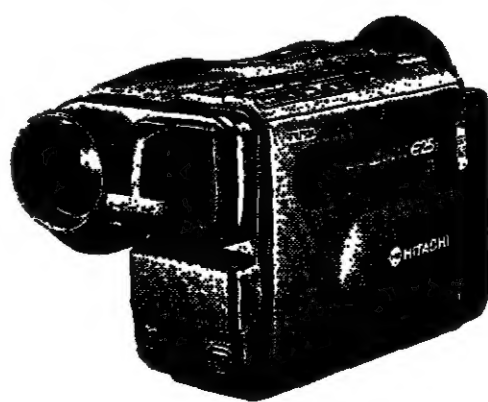
Rutherford admits there is a great deal of frustration over the inability of Tecs to fulfil the valuable role for which they were established, adding: "We are looking at a cake which will simply not begin to feed everyone."



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## ROBECO N.V.

at Rotterdam, the Netherlands.

announces, in accordance with the Major Holdings in Listed Companies Disclosure Act, the Netherlands law enacted to implement the EC Directive dated 12 December 1988 (88/27/EEC), that the following has been brought to its notice by:

1. Algemeen Burgerlijk Pensioenfonds, Oude Lindestraat 70 at Haren, The Netherlands and
2. Assurantiemaatschappij Zuid Nederland Assur 1720 N.V., Worms 70 at Rotterdam, The Netherlands.

in %	Capital interest	of which		Voting interest	of which	
		indirect	potential		indirect	potential
ABP	8,6	-	-	8,6	-	-
Ass.Sud Rotterdam	5,11	5,11	-	5,11	5,11	-

Rotterdam  
14th February, 1992

## ROLINCO N.V.

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in %	Capital interest	of which		Voting interest	of which	
		indirect	potential		indirect	potential
ABP	8,77	-	-	8,77	-	-

Rotterdam  
14th February, 1992

## LEGAL NOTICES

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Trade Classification: 18  
Share and Address of Joint Administrators:  
J. Smith, H. H. Cooper, 184 City Road, London EC1Y 4SU  
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Date of Appointment: 18th February 1992  
By whom Appointed: The Royal Bank of Scotland  
Date of Charge: 18th February 1992  
Status of Charge: First and Second  
Joint Administrators: J. Smith, H. H. Cooper

**NOTICE OF APPOINTMENT OF  
JOINT ADMINISTRATORS**  
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## FT LAW REPORTS

## Ship is entered at Bombay

## THE ANTILLO (NO 2)

Court of Appeal

Lord Justice Parker, Lord Justice  
Stocker and Sir John  
Megaw:

February 18 1992

A CHARTERED vessel which has completed the prior entry procedure at an Indian port and has been granted free pratique, is "entered" at Customs House and can validly give notice of readiness to discharge, though the inward entry register is not yet complete.

The Court of Appeal so held when dismissing an appeal by the Food Corporation of India, charterers of the Antilzo, from Mr Justice Hirst's decision (*FT, May 17 1991*) upholding an arbitration award in favour of the shipowners, Antilzo Shipping Corporation. A cross appeal by the owners was dismissed.

LORD JUSTICE PARKER said that under the terms of a charterparty Antilzo carried a cargo of wheat from the US to India. Discharge was completed at Bombay on February 10 1974.

Disputes arose between the parties as to despatch, demurrage and balance of freight. Arbitrators were appointed in 1975. Arbitration took place in 1980.

The arbitrator held that notice of readiness given at Bombay was valid; and that there was no cause of action for balance of freight until the date of his award. Mr Justice Hirst upheld his conclusions.

Clause 34 of the charterparty provided that at port of discharge time was to count from 24 hours after notice of readiness, "vessel also having been entered at Customs House and in free pratique".

By section 30(1) of the Indian Customs Act 1962 the master had to deliver an import manifest to the proper officer within 24 hours after arrival at a customs station, or "before the arrival of the vessel".

By section 31(1) he was not to permit unloading until an entry inward order had been granted by the proper officer. By section 31(2), no entry inward order would be given until the import manifest had been delivered.

According to the Indian Excise and Customs procedural manual, the procedure at Bom-

bay for entry of vessels and goods had three stages.

The first stage, known as "prior entry" was that prior to arrival the ship's agents would lodge an import general manifest, and an entry inward application, at Customs House.

The customs clerk would give the vessel a serial rotation number and enter it in the inward entry register. He would exhibit the vessel's name and serial number on the Customs notice board, with the reference P/E, which indicated that prior entry procedure had been completed.

He would provide the agents with a certificate that various formalities had been completed, and that after submission of the store list and crew property list, the preventive officer might grant entry inward.

The second stage arose when the vessel had reached inner anchorage or was in berth, and was ready to discharge.

If a Customs preventive officer was available he would examine the crew's property and seal the vessel's bonded property store. Unless his suspicions were aroused he would endorse the certificate "inwards entry is granted to this vessel". Discharge might then lawfully begin.

At stage three the import documents were in order the clerk would fill in the blank columns in the inward entry register. Regulation 15 of the Customs manual provided that at that stage "on receipt of the certificate in the import department the manifest is admitted finally".

If a boarding officer was not available when a vessel was ready to discharge at inner anchorage and Customs had given permission to break bulk in mid-stream, discharging started at once.

On December 29 1973 the owners' agents completed the prior entry procedure and obtained Customs permission to discharge at inner anchorage, is to break bulk in stream.

On December 30 the vessel anchored at the floating light. She was then arrived ship. On December 31 she received free pratique by radio, and gave notice of readiness. She anchored at inner anchorage at 2030 hours.

On January 1, the agents lodged the required documents with Customs at 1830 and the

register was then completed.

Some time between 2030 on December 31 and 1830 on January 1, Customs granted inwards entry.

The question was whether the vessel was "entered at the Customs House" within the meaning of clause 34 of the charterparty, on completion of prior entry.

Mr Hamilton for the charterers argued that since prior entry did not carry with it an order permitting inwards entry, only final entry would satisfy clause 34.

That argument had obvious difficulties.

First, if notice of readiness could not be given until final entry and that did not take place until after inwards entry had been granted and discharge commenced, it was unlikely that clause 34 was intended to produce the result contended for. To provide for a 24 hours' notice of readiness to be given after discharge had already begun, made no sense at all.

Second, the vessel was physically entered at Customs House when prior entry was completed.

Third, prior entry was important for importers, who would know they could proceed and arrange for discharge. There was no binding authority to compel the court to reach a different conclusion from that of Mr Justice Hirst and the arbitrator.

Accordingly the vessel was entered at Customs House at the time notice of readiness was given.

The next question was whether the vessel was ready to discharge when notice of readiness was given.

The charterers contended she was not ready to discharge until granted inwards entry. The arbitrator's case stated that there was no reason why immediately the ship reached inner anchorage and obtained customs approval of documents she should not have been allowed to discharge in stream at once; and there was no reason why she should not have received such approval at once.

In *The Delian Spirit* [1972] 1 QB 103, in which the absence of free pratique did not prevent the vessel being ready to load, Mr Justice Donaldson said a vessel was ready to load "if she is in such a state of physical readiness that there is nothing to prevent her being made

ready at once if required".

In the present case as the vessel had already been given permission to discharge at inner anchorage, she could have been required to discharge and there would have been no material delay.

There was a possibility that if a preventive officer became suspicious there would have been a delay; or that some accident would occur which would result in delay.

Those possibilities could not affect the validity of notice of readiness. If they did, no notice of readiness could ever be given.

The case was covered by *The Delian Spirit*. Notice of readiness was therefore valid. The charterers' appeal failed.

The owners cross-appealed against the decision that there was no cause of action for balance of freight until date of award.



## Les Contes d'Hoffmann

COVENT GARDEN

For its fourth revival at the Royal Opera in John Schlesinger's 1980 production - now directed by Richard Gregson, and sponsored by British Steel - Offenbach's not-quite-opera has last June's heroine (Suzi Jo, Anne Howells and Leontina Vaduva), a new Hoffmann and a new evil genius. Between them they produce enough sparks to keep the production ticking over, but it isn't easy work.

Jeffrey Tate conducts in faithful style. A finicky critic might wish that the Antonia-trio had a more passionate undertone, and for the whole Olympia act less gentility, more unabashed operetta-attack. Sent to the opera-house to rescue that with aplomb: she plays (and sings) impeccably the mechanical doll with deadpan wit, but not one winsome nudge to remind us that she is really a clever, lovable artist - something which we could hardly miss.

Anne Howells' Venetian courtesan is too virtuous and knowing for the flaccid campiness of the old production (a transvestite or two, pre-adolescent boys in nappies strutting petals, and anyway not one step of the clumsy action looks believable. She deserves a more upmarket milieu. William Dudley's cluttered set seems to have been set even David Hare's efforts to light it provocatively. Tate hustled the Barcarolle, as if fed up with the languid singalong-status it has acquired over the generations, but Nemest's chorus when the offstage chorus made a premature entry with his final reprise.

In the last act Dr Miracle's low-budget magicking induces no shudders, and the all-too-solid apparition of Antonia's Mother (Anne-Marie Owens) is a plain mistake. Though the want of sympathy for Romantic spookery here is a real drawback, Miss Vaduva - touchingly vulnerable not only in person but in pitch - captures the right feyness. Gregory Yurish's Doctor is as ripe a flamboyant as his other villainous incarnations, Councillor Lindorf, Coppellius and Dappertutto; there is an apt touch of the Alexei Sayles in them all, and some international-class singing.

In other roles Gwynne Howell, Francis Egerton and John Dobson do their ever-reliable things without stretching themselves much. For the thankless part of the student Nathaniel (Prologue and Epilogue) only the tenor Lynton Alkous finds an unexpectedly sharp character, and Jean Rigby again offers a robust, subtle Nicklaus "Muse". As for Hoffmann himself, the American Jerry Hadley is not only hopelessly eager and carrier-like, which suits this besotted anti-hero, but vocally rather elegant in very creditable French.

From April 1 his role will be taken over by Neil Shicoff, and Yurish's quadruple-act by Samuel Ramey.

David Murray

## TELEVISION

## A touch of class at your fingertips

Taken as it comes, television seems increasingly like a shoddy street market where profit via popularity is such a dominant consideration that nothing else is of any real significance. Have you happened across any children's television recently? It looks like a penny arcade of repetitively violent American cartoons, interlarded with chat from youthful presenters who slavishly eye the style and language of the rougher playgrounds, presumably to gain "street cred". Much of adult television looks embarrassingly similar, being created, judged from appearances, with just one question in mind: will it be enjoyed by a tired 16-year old full of lager?

The answer, of course, is to do everything in your power not to take television as it comes, and this is increasingly easy. For years the trouble was that when you switched on for a programme you really wanted (or just before switching off, having seen it) you found yourself trapped into watching some other rubbish, and when that ended you were lured into yet more nonsense. Today the video recorder allows you to catch just what you want, and to watch it whenever you like. True, channel controllers seem determined not to work to their advertised schedules, but provided you allow five minutes extra at either end you can normally outwit them and tape the whole of whatever you want.

For a television critic this system often means finding yourself still stuck in front of the set at 3.00 in the morning. However, it also means that, over the last 10 days for instance, you have not been bored by the banality of so many new comedies, appalled at the cynical way in which the Sky Sports satellite channel has exploited its exclusive coverage of the cricket

World Cup (providing only three or four minutes of cricket between commercial breaks) and depressed by ITV's exhibition of *Take Your Pick* - all watched off air in real time - I have also been impressed with the standard of journalism achieved by a wide variety of programmes which I would probably never have seen had I not arranged to tape them.

Monday brought *Coast Of Dreams*, the first of a pair of Channel 4 documentaries about the British colonisation of Spain's Costa del Sol. According to custom and practice such a programme should tear the lid off a can of worms to reveal the venality of the host community, the naivety of the expatriates, and the ghastly reality behind the glossy image of a retirement paradise. There were touches of all that, but Malcolm Brickworth's programme was far more subtle and probed deeper. Without a reporter or even a voice-over he set up a clever comparison between the expectations of Kevin and Pam Smith, newly arrived from the north, and the reality of the Spanish life. The hard way how to serve 186 plates of roast beef and Yorkshire pud at the Bee Knees. If the second programme, reporting on those near perfect programmes which turn up once in a blue moon, *Miss Pym's Day Out* in the "Bookmark" slot, Producer James Runcie and the incomparable Patricia Routledge playing novelist Barbara Pym, and limited his account of her to a single day in 1977 when she visited London for the Booker Prize ceremony as one of the shortest authors. She lost, of course, but that was virtually irrelevant. The 30-minute montage of drama and documentary did not evoke Pym's books by reference, it exemplified her work by embodying her spirit: no mean trick when you are operating in such a dramatically

different medium from that of the subject artist. Last week's episode in the BBC2 series about Spain, *In The Blood*, which is going out on Thursdays, was not the best so far. The trick of running in parallel footage of a football match between Basque and Spanish teams and of the war between Basque separatists and the rest of Spain was effective enough. But this series, produced by Alan Bookbinder, is using an on-screen presenter - Ian Gibson - who does not stop short of indicating his opinion occasionally (unavoidably politically correct: women good, men bad, and so on). Yet this is not a full blown opinion piece, so we get neither a solid personal view nor a conventional objective report. The sheer strength of the series is proved by the fact that it survives this and still tells us a tremendous amount about Spain.

Friday's *Arena* unfolded the story of David Hampton who, having made a living in New York by passing himself off as Sidney Poitier's son, is now suing for millions over a Broadway play which he asserts "stole" his life story. Producer Debbie Geller piled irony upon irony to create a programme which told a weird story well and was also wonderfully funny. When Hampton's victims declined to be interviewed she had actors portray them... the very thing over which Hampton is suing. Her greatest success was to tell the story in a way which was not only funny but also a powerful piece of journalism, and each used a distinctive technique. On Sunday came *Follow The Money* on BBC2 which used yet another utterly conventional on-screen

presentation by Christopher Hird, interviews with key participants, archive footage, and so on. The material was scarcely new, either: Britain's failure to exploit its inventions such as the jet engine, penicillin and the CAT scanner. However, producer Richard Belfield combined it all to devastating effect; you came away furious and desperate because he made it so clear that we cannot blame just the City, or short-

terism, or silly politicians, or unambitious managements, or neglect of R & D, or shareholder greed - we have to blame all of them. With the number, variety and quality of factual programmes on television as impressive as this, it would be absurd to dismiss the medium as having succumbed wholly to street market values. However, the odds against happening across those seven pro-



One of those rare near perfect programmes that turn up once in a blue moon: Jilly Cooper and Patricia Routledge in Bookmark's 'Miss Pym's Day Out'

grammes by chance, in the course of casual viewing, must be immense. The only way to be sure of finding what you want, and not being side-tracked, is to look at the schedule beforehand and then programme the video recorder... oh yes you can, anyone can, it is one tenth as difficult as driving a car and merely needs a little practice.

Christopher Dunkley

## Pygmies in the Ruins

ROYAL COURT THEATRE

After the spate of Irish lyricalism that we have recently had in London from Dublin, here is a touch of the harder stuff from the north. Ron Hutchinson's *Pygmies in the Ruins*, which opened last November at the Lyric Theatre, Belfast and praised on this page by Antony Thornton, is billed as a thriller, and certainly has elements of suspense; an English audience, however, might be more interested in what it tells us about the current state of Northern Ireland. The piece suggests that such is the cumulative, meaningless violence, a touch of hysteria is setting in.

The central character Washburn, played by Ian McElhinney, is a police photographer who periodically goes mad because he cannot make sense of what he is seeing. Whereas the rest of the Royal Ulster Constabulary is either getting out or looking forward to going on holiday in Florida, Washburn is obsessed by seeking a pattern in the killings.

Yet there is a twist. This is not a conventional play about modern Ulster. Instead Hutchinson looks back to the Ireland of 1871 when the industrial revolution was at its height and Belfast was a thriving, bustling city, far outstripping Dublin, which that particular revolution never touched. Belfast indeed had some claim to be the second city in the empire in terms of prosperity.

There were unexplained killings then, just as there are unexplained killings now. Hutchinson juxtaposes the two periods and asks the question, through Washburn, who are the people of the north? Is the damage inflicted on them from the outside, or do they do it to themselves?

It is not Hutchinson's fault that he fails to provide the answer. If there is one, it has eluded everyone else. But it must be clear by now that - just as a Belfast - Northern Ireland is a pretty peculiar place by the standards of contemporary Europe. That is what the play is about.

The pygmies are the people of modern Belfast scurrying about in the ruins of a once great entrepreneurial city. It may have been built partly on corruption, but at least it had a sense of purpose. "A thriving, prosperous Belfast, northern sister to ancient Dublin, says one of the 19th century characters, 'is the best hope for an Ireland that will gather in her exiled sons and daughters... Dublin faces England and the past - Belfast faces the world and the coming century'."

Of the several things that I admire about a far-from-perfect play, one is the absence of any overt propaganda. This is a distinctive Irish voice saying something different. There are also no stereotypes, whether gunmen, priests, poets, revolu-

tionaries or tinkers. Hutchinson suggests that Belfast is about to decay; he does not run it in too much that money is part of the protestant ethic. Religion tends to be directly confined to recurrent, rather dismal singing of "Hills of the North, Rejoice." The hills round Belfast, someone says, "would have made a good place for a crucifixion."

The chief fault is that the place is too long and does not know where to end. It could finish with Washburn killing himself, as he is invited to do, or succumbing to hysteria, turning his gun on any or everyone else. That is part of the suspense.

In the event, Hutchinson settles for a lyrical ballad spoken by Washburn and the rest of the cast. A friend Nuala, played by the aptly named Fiona Victory, tells the tale of a man on the Shankill Road who tried to slit his wife's throat, then hanged himself because he could not bear the blood. The woman survived and the man died. "For the razor-blade was Dublin-made. But the rope was Belfast linen." In that, as in much of the rest of the play, there is a touch of Louis MacNeice.

The production, in association with the Lyric Players Theatre, Belfast, is directed by Eoin O'Callaghan. I found it pretty well faultless.

Malcolm Rutherford

## 'Niagara' and 'Summer Lightning'

GLASGOW CITIZENS THEATRE

With the enlargement of its Citizens Theatre from a single theatre into a complex of three, Glasgow now has an abundance of year-round theatre that probably no other British city save London can match. The three consecutive evenings last night spent at the end of last week in its three auditoria were all absorbing, rich ones. Standards of acting, direction, design were high. Each play, interestingly chosen, proved rewarding. And the trio add up as a demonstration of both the great range and accomplished nature of the City.

I reported on Monday on the new second theatre and its production of Craig Raine's 1953. The new third theatre, an uncluttered black box, seats the audience (max. 70) on three sides of the action: which means that the celebrated 19th-century tightrope-walker, and Carlo, the young man he once carried on his back on his 15th crossing of Niagara Falls. The play, *Niagara* (first performed in 1969 in Peru as *El cruce sobre el Niágara*), is by Alonso Alegria (1941). Carlo first enters Blondin's life as a know-all young whippersnapper. He has seen Blondin's every crossing of the Falls; knows which new show-off tricks actually make the crossing easier; is wise to tricks that no other spectator notices; knows, as a byproduct, more about the science of

tightrope-walking than Blondin does as a practitioner. What bourgeois is akin to love. Critic Carlo cannot conceal, though he forgets to express, his intense admiration for artist Blondin's heroic achievements; artist Blondin can only feel grateful for the unparalleled understanding his every act receives from critic Carlo. More than that, Carlo is in love with Blondin's potential. He even touches on Blondin's innermost fantasy: he wants him to train himself to walk on air.

When Blondin refuses to try for the impossible idea of air-walking, it is his idea to carry Carlo across the falls on his shoulders. But can Blondin take such a responsibility on himself? Can Carlo? And yet what they are aiming at is not peril but a state of happiness. In the play's long final scene, they make the crossing (in white acrobats' tights, Blondin standing almost motionless on a strip of ultraviolet light, Carlo perched on his shoulders; and much of what they say is intensely like love-making talk - calling each other's names first urgently as they near the point of greatest danger, then ecstatically as they pass it, and then finally, in a wave of relief as they near safety and Canada, praising each other ecstatically. But this is not a gay play. Out attention may be drawn to

the resemblance of this climactic scene to Tristram's passion, but the two characters are oblivious to it. And the most stimulating and multi-faceted scenes have already occurred. Alegria does not try to make us either character lovable or normal; and this is one of his finest feats. The two performers, discreetly judged, give the play all the right tension. Daniel Ilsey, though at first a little studied, gives Carlo the right fervent obsessiveness. Robert David MacDonald, who has translated and directed, also plays Blondin: a nice blend of the practical man and the visionary.

Meanwhile across the foyer the first theatre - with that handsome gold-and-black three-tier auditorium that has served the City well for years - is presenting *Summer Lightning*, the classic P.G. Wodehouse novel adapted and directed by Giles Havergal. The purist could complain that this is not really a play, that it relieves Wodehouse's brilliant narrative descriptions ("it was that glorious hour of a summer afternoon... when Nature seemed to unbutton its waistcoat and put its feet up") and that most of the delight it gives its viewers is the same delight they would derive from reading the novel. He could even say that the Efficient Baxter has been eliminated and the plot corre-

spondingly reduced. Hard of heart, however, would be he who did not often guffaw here. The device of having characters not only speak their lines in character but also provide Wodehouse's narrative comments works comic wonders. Siobhan Stanley does it with especially hilarious dryness. "Ah!" she sighs as Millicent Threepwood, then addresses the audience: "Millicent looked like something that might have occurred to Ibsen in one of his less frivolous moments."

Another effective device is having actors play several roles, sometimes changing costume in full view of the audience. Stephen MacDonald, who excels at this, on one occasion switches from the grave butler Beach into the quavering Lord Rensworth in mid-phrase, while being helped out of his frock-coat and into a tweed jacket.

It is hard to describe the breathtaking prettiness of Helen Blaxendale as the chorus-girl Sue Brown. She has, as Nicholas Nickleby once told Newman Noggs, lips and eyes and hair. (Also cheeks, bones, arms...) And she has just the amount of energetic freshness which makes you want such chorus-girls to marry into blue blood and do it some good.

Alastair Macaulay

## INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

## AMSTERDAM

Concertgebouw 20.15 Ken-Ichiro Kobayashi conducts the Netherlands Philharmonic Orchestra in Weber's Overture, Grieg's Piano Concerto (soloist Leif Ove Andnes) and Stravinsky's Petrushka (1947), repeated tomorrow, Fri and Sat. Sat afternoon: Frans Bruggen conducts CPE Bach, Mozart and Schubert (6718 345).

## BERLIN

Friedenauer Kammerkonzerte 20.00 Harpachord recital by Gustav Leonhardt, also tomorrow (Lehndorf, Isoldestrasse 9, 8591 925). Schauspielhaus 20.00 Daniel Barenboim conducts the Berlin Philharmonic Orchestra in music by Beethoven and Liszt. Tomorrow and Fri: Hiroshi Wakasugi conducts Strauss and Schubert (East Berlin 2050 2158). Deutsche Oper 18.00 Jiri Kout conducts Götz Friedrich's production of Die Walküre. Tomorrow: La Sylphide (West Berlin 3410 249).

## SINGAPORE

Staatstheater unter den Linden 19.30 Siegfried Kurz conducts Die Entführung aus dem Serail.

Tomorrow: Zar und Zimmermann (East Berlin 2004 762). Komische Oper 19.00 Henze's ballet Undine, choreographed by Arila Siegert. Tomorrow: La bohème (East Berlin 2282 555).

## BRUSSELS

Palais des Beaux Arts 20.00 Piano recital by Lazar Berman. Fri: Pierre Bartholomée conducts the Liège Philharmonic Orchestra in Stravinsky's Petrushka (1947) and Beethoven's Violin Concerto, with Pierre Alain Volodant (507 8207).

## BUDAPEST

At the Academy of Music, András Ligeti conducts the Budapest Symphony Orchestra in music by Dukas and Ravel, with Csaba Ocsényi and Geza Nemeth soloists in Richard Strauss' Don Quixote. Fri: Leopold Hager conducts the Hungarian State Symphony Orchestra, with Denes Varjon piano soloist.

## OPERA

The State Opera repertory includes Der fliegende Holländer tonight and Manon Lescaut tomorrow. The Erkel Theatre has Kodaly's Hary Janos on Fri and a Hungarian-language performance of Il trovatore on Sat. Pre-bookings for concerts at the National Philharmonic Booking Office (Vörösmarty tér 1) and for opera at the Central Theatre Booking Office (Andrássy út 18), also at theatre box offices.

## CHICAGO

Orchestra Hall 19.30 Zubin Mehta conducts the Chicago Symphony Orchestra and Chorus in Mahler's

Third Symphony (soloist Florence Quivira, repeated tomorrow and Sat evenings, also Fri afternoon. Sat afternoon: piano recital by Andrea Lucchesini. Sun evening: James DePreist conducts the Civic Orchestra of Chicago (435 8866).

## FLORENCE

At the Teatro Comunale, Bruno Bartoletti conducts Andrea Chenier tomorrow evening. Sun afternoon and next Tues evening, with a cast including Kristian Johansson, Renzo Bruson and Giovanna Casolla (277 9236).

## LONDON

Covent Garden 19.30 First performance this season of Kenneth MacMillan's Manon, with Viana Durante and Irak Mukhamedov, also Sat. Tomorrow: Don Giovanni (071-240 1066). Barbican 19.45 Pierre Boulez conducts the BBC Symphony Orchestra and Singers in music by Britten, Berio, Boulez and Stockhausen. Tomorrow: Michael Tilson Thomas conducts the LSO (071-638 8891). Royal Albert Hall 19.30 Charles Dutoit conducts the Philharmonia in Ibert's Escapes, Poulenc's Piano Concerto (soloist Pascal Rogé) and Berlioz's Symphonie fantastique. Tomorrow: Steve Reich (071-528 8900).

## NEW YORK

Theatre A Life in the Theatre: F Murray Abraham and Anthony Fusco in a revival of David Mamet's backstage comedy about actors, directed by Kenneth Dowling. No performance on Fri (Jewish

repertory Theater, 344 East 14th St. 505 9667). And: that's the title of Roger Rosenblatt's new play starring Ron Silver and directed by Wynn Handman, about a journalist at mid-year crisis. Wed to Sat at 20.00, also Sat at 14.00 and Sun at 15.00 (American Place Theater, 111 West 46th St. 840 3074).

The Other Side of Paradise: Keir Dullea returns to the New York stage as the novelist F Scott Fitzgerald, in a one-man play by John Kane, directed by Suzie Fuller (Kaufman Theater, 534 West 42nd St. 439 8012).

A Little Hotel on the Side: Tony Randall, Lynn Redgrave, Rob Lowe, Maryann Plunkett and Paxton Whitehead star in this amiable Feydeau farce, translated by John Mortimer and directed by Tom Moore. Final week, closes Sun (Belasco Theater, 111 West 44th St. 239 6200).

Dancing at Lughnass: the Abbey Theatre Dublin cast in their final week before an American cast takes over in Brian Friel's 1991 award-winning play (Plymouth Theater, 236 West 45th St. 239 6200).

Ticket answers inquiries and sells tickets for most shows on and off Broadway (246 0102). JAZZ/CABARET Blue Note This week: veteran jazz pianist George Shearing is joined by drummer Grady Tate and bassist Neil Swainson, plus solo guitarist Joe Pass. Music from 21.00. Dining. Next week: Elvin Jones Jazz Machine plus Steve Turre Sextet (131 West 3rd St. 475 8592).

Algonquin Hotel Welsh-born chanteuse Iris Williams follows her successful New York cabaret debut last year with a

second run featuring music by Gershwin, Rodgers and Hart. Edith Piaf and others. Shows at 21.30 on Tues, Wed and Thurs. 21.30 and 23.30 on Fri and Sat. Dining (59 West 44th St. 840 6800).

## Rainbow &amp; Stars

Rosemary Clooney, singing Gershwin, Cole Porter, Rodgers, Hart and Hammerstein, has a warm, husky but clear voice, a world-weary cheerfulness and a disarming sense of humour. Shows from 21.00. Dining (30 Rockefeller Plaza, 532 5007).

## PARIS

Salle Pleyel 20.30 Georg Solti conducts the Orchestre de Paris and Chorus in Haydn's The Seasons, with Ruth Ziesak, Keith Lewis and René Pape. Repeated tomorrow and Sat (4563 0796). Théâtre des Champs-Élysées 19.30 Gianluigi Abbadò conducts Luca Ronconi's production of Il viaggio a Reims, with an all-star cast including Ruggero Raimondi, Cheryl Studer and Lella Cuberli. Repeated on Fri and Sun (4720 3537).

Opéra Bastille 19.30 Myung-Whun Chung conducts the last performance of André Engel's production of Lady Macbeth of Mtsensk, with Kristine Cieslinski in the title role (4001 1816). Centre Pompidou 20.30 David Robertson conducts the Ensemble InterContemporain in music by Michael Obert, Edison Denisov and Elliott Carter (4280 9427).

## PRAGUE

CONCERTS This week's events at the Smetana Hall include a Prague Symphony Orchestra concert tonight at 19.30,

with a programme including Haydn's Symphony No 82 and Mendelssohn's Italian Symphony (J Pranske brany 2, 232 5858). Jiri Belohlavek conducts the Czech Philharmonic Orchestra tomorrow and Fri in symphonies by Stravinsky and Mozart, with Olli Mustonen soloist in Beethoven's Fifth Piano Concerto (231 9164).

## OPERA

Tonight's performance at 19.00 in the Smetana Theatre is Madama Butterfly, with Il trovatore on Sat. The National Theatre repertory includes La bohème on Fri and The Bartered Bride on Sat.

For pre-booking and information about other events, contact city centre ticket agencies (Bohemian, Na Příkopě 15, 228738, or Melanich, Wenceslas Square 38, 228714) and theatre box offices.

## ZURICH

Opernhaus 19.30 Zoltan Pesko conducts Marco Arturo Marelli's production of Ligeia, La Grande Macabre. Tomorrow: two ballets by Bernd Roger Bienenr. Fri and Sun: Nikolaus Harnoncourt conducts the Ponnelle production of Entführung. Sat: Eugen Onegin (252 0695). Tonhalle 19.30 Gary Bertini conducts the Tonhalle Orchestra in Richard Strauss' Wind Serenade in E major, Goldmark's Violin Concerto (soloist Christian Altenburger) and Beethoven's Third Symphony. The programme is repeated on Fri, with K A Hartmann's Concerto funebre instead of the Goldmark (201 1580). Sat: Uli Hoelscher plays the Beethoven Violin Concerto with the South West German Philharmonic (261 1600).

## European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

DW 0900-0900 (Mon) FT East Europe Report - weekly in-depth analysis from FTTV 0930-0900 (Tues) Spiegel TV - what's new in European media business 2130-2200 (Tues) Media Europe - what's new in European media business 2130-2200 (Wed) FT Business Weekly - global business report with James Bellin 0930-0900 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report 0930-0900 (Fri) FT Business Weekly 2130-2200 (Fri) Spiegel TV - Inf Report

Sky News 0130-0200 (Mon), 2130-2200 (Thurs), 0630-0600 (Fri) FT Business Weekly

## SATURDAY

CNN 0900-0930 World Business This Week - a joint FT/CNN production 1900-1930 World Business This Week

Super Channel 0930-0900 (Mon) FT East Europe Report - weekly in-depth analysis from FTTV 0930-0900 (Tues) Spiegel TV - what's new in European media business 2130-2200 (Tues) Media Europe - what's new in European media business 2130-2200 (Wed) FT Business Weekly - global business report with James Bellin 0930-0900 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report 0930-0900 (Fri) FT Business Weekly 2130-2200 (Fri) Spiegel TV - Inf Report

## SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week - a joint FT/CNN production 1900-1930 World Business This Week

Super Channel 1800-1830 FT Business Weekly

Sky News 1330-1400, 2030-2100 FT Business Weekly



# FINANCIAL TIMES

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Wednesday February 26 1992

## Anglo-Irish shutters

MR ALBERT REYNOLDS, the new Irish prime minister, said in his first international interview that he would like to be remembered as "the man who opened up the shutters and let in the light". He has had a tempestuous start. News of the Irish courts' refusal to allow an abortion for a 14-year-old girl who had been raped reached the world faster than that of his own inauguration or the latest atrocities in the north.

The case cannot be blamed on the new administration in Dublin. It is a reminder, however, that Ireland wants to live in the modern world - and, in particular, the European Community - the international spotlight will sometimes burn the skin.

In a development little noticed outside the Republic, the Irish government negotiated a protocol to the Maastricht Treaty allowing it to maintain its own anti-abortion laws, without being over-ruled by the European Court. Since, in Ireland, Maastricht has to be ratified by referendum, all sorts of troubles could be in store, including a referendum on Europe that becomes a referendum on abortion.

That kind of problem over "subsidiarity" in EC decision-making is familiar enough to the UK government, to which Mr Reynolds pays his first official visit as prime minister today. Dealing with Europe is not the only problem they have in common: there is also the question of capitalism, the most helpful development in London would be for the main political parties to state that they will not buy votes from Ulster MPs in the event of a hung parliament. A fully bipartisan approach from Labour and the Conservatives remains, sadly, a distant prospect, but they could at least protect Ulster from the potential horrors of Westminster power brokering by the unionists.

It is also time for British politicians to acknowledge that Northern Ireland is too important to be hived off to a secretary of state. At a time of acute pressure for constitutional change in Scotland, the debate about modes of devolution is under way in earnest. Ulster has been allowed to get away too long with claiming that its problems are uniquely intractable.

## Eco-imperialism

HOW WOULD the readers of this newspaper like to have an elephant in their garden? What would they feel if a lion lived off their lawn? (The question is to pose the questions is to answer them. Why then should western "elephantiers" expect Africans to tolerate destructive animals that compete for valuable resources?)

The answer is to make elephants economically valuable. Some argue that the best way is to permit trade in ivory, the issue that will dominate the 13-day triennial conference of the Convention on International Trade in Endangered Species (Cites), which will start next Monday in Kyoto.

A total ban has been in place since 1989, following a decade in which Africa's elephant population slumped from 1.2m to 600,000. The ban seems to have been successful in reducing demand and so reducing poaching. Zimbabwe, along with South Africa, Botswana, Namibia and Malawi, even claims that culling is needed. These countries want a resumption in ivory trade, and other elephant products, to generate funds for protection and preservation.

Arrayed against Zimbabwe are the world's conservationists, who fear an end to the ban will halt the recovery in elephant numbers. Under their pressure, many governments have decided to support the

Anglo-Irish Agreement of 1985, which made the frequency and relative amiability of Anglo-Irish meetings possible.

The 1985 agreement is a flexible document. It can be amended and adapted as the parties wish. Without it, it is doubtful whether relations between two fellow members of the European Community would be as harmonious as they are. But it has not proved so far a basis for solving the Ulster question. Partly that is because some Unionists still challenge it; partly it is because it has not stemmed the violence, recently at its worst for many years. Successive political initiatives, like Mr Peter Brooke's, have been tried and pestered out.

### Favourable straws

There are one or two mildly favourable straws in the wind. Part of the Workers' party in the Republic is renouncing revolutionary links. Mr Gerry Adams, president of Sinn Féin, talked at the weekend of a political rather than a military strategy. In the north there is a new movement, Initiative 92, seeking solutions across the sectarian divide. None of these moves represents a decisive, or even a genuinely new stride forward. But they indicate, yet again, that determination in London and Dublin will not necessarily go unrewarded.

On the eve of a close-run election campaign, the most helpful development in London would be for the main political parties to state that they will not buy votes from Ulster MPs in the event of a hung parliament. A fully bipartisan approach from Labour and the Conservatives remains, sadly, a distant prospect, but they could at least protect Ulster from the potential horrors of Westminster power brokering by the unionists.

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## Perilous niches

THE HUMBLING of Rolls-Royce, the luxury motor-car maker, should be a salutary warning to British manufacturers who wish to nestle in cosy, upmarket niches. After selling through thick and thin to very rich consumers, largely sheltered from recessions, Rolls-Royce has become a cyclical product. The lesson for Rolls-Royce, part of the Vickers engineering group, is that even if a product is steeped in history, its manufacturing needs to be grounded in today.

With Mercedes-Benz pouring huge resources into the development of increasingly sophisticated cars, in the face of a mounting challenge from Japanese producers, the luxury car market is becoming increasingly competitive. Rolls-Royce is implementing changes to working practices, but too late. Vickers is also looking for an

international partner to help launch a new model range.

This is the path trodden by other UK luxury carmakers, such as Aston Martin and Jaguar, now owned by Ford, and Lotus, owned by General Motors. Rolls-Royce may survive without a partner, but as a maker of instant antiques, rather like the Morgan sports car company, it will become part of the heritage industry. If manufacturers occupy small upmarket niches, the technological ground is likely to slip from beneath their feet. Hotels and restaurants, shops and theme parks may trade on heritage and a reputation for old-fashioned service. But manufacturers need more than the smell of leather and a glint of buried walnut to retain a reputation for luxury. They need to master modern manufacturing technologies as well.

The International Monetary Fund has rarely been in greater demand. It is on the verge of completing membership negotiations with Russia and other former Soviet republics. Already heavily committed in eastern Europe, it has emerged as the west's principal instrument for assisting the transition to capitalism in formerly centrally planned economies.

Most policymakers seem to take the IMF's central role in guiding economic reform in the former communist countries - as well as in scores of developing countries - largely for granted. Yet it marks a startling transition for an institution that was established for a quite different purpose. The IMF was created at the Bretton Woods conference in 1944 to run an international monetary system based on fixed exchange rates and limited capital mobility.

The Bretton Woods system disintegrated in the early 1970s creating an identity crisis for the IMF. At the time, many experts feared that its influence as a global financial institution would gradually wane. Instead, the IMF cast about for new roles. It helped redress oil surpluses in the 1970s and involved itself increasingly with economic reform in developing countries. In the early 1980s, it was back on centre stage, managing the Third World debt crisis.

During the 1980s, the IMF was often criticised for excessively austere policies, especially in heavily indebted Latin American countries. Much of the criticism has melted away. Indeed, most observers today appear to have an exaggerated faith in its ability to work economic miracles.

The changing perception of the IMF reflects a shift in world opinion: the policies of economic liberalism and fiscal responsibility that it has always championed are now uncontroversial. Indeed, some recent clients have wanted to "out-IMF the IMF". In Czechoslovakia, Mr Václav Klaus, the finance minister, is a more committed disciple of market forces than many IMF officials. In Latin America, even as recalcitrant a pupil as Argentina is now proposing a programme of economic reforms that makes the Bush administration look *dirigiste*.

But observers argue that the IMF has also shifted ground to meet criticisms. It talks more about growth and less about balance of payments "stabilisation". It seems more aware of the impact of its policies on poverty, income distribution and the environment.

Mr Moen Qureshi, until recently head of operations at the World Bank, says Mr Michel Camdessus, the IMF's managing director since 1987, deserves much of the credit for the changes. Mr Camdessus has "anticipated challenges and shown a greater capacity for leadership" than any of his recent predecessors, he says. Under Mr Camdessus's leadership, the IMF has:

- Lengthened the duration of economic adjustment programmes and begun to put more weight on structural reforms;
- Recognised the need for special concessional treatment - in effect aid - for the poorest countries, especially in Africa;
- Taken a more lenient view of countries in arrears, in some cases allowing the effective rescheduling of fund loans;
- Spoken up on sensitive political issues such as excessive military spending in developing countries.

Mr Qureshi stresses that Mr Camdessus receives little support from western finance ministers when fighting for such changes and often has to overcome opposition from a conservative old guard within the IMF. He is a "one-man band to such an extent that the rest of the staff are often not on the same wavelength".

Mr Camdessus's reforms, which built on changes already under way in the early 1980s, have helped create a more positive image for the IMF.

## Filling the Italian job

The selection of a new head of Confindustria, the Italian industrialists' confederation, has become further confused following the formal withdrawal of the candidature of Fiat boss Cesare Romiti.

The 69-year-old Romiti emerged as the unquestionable choice among Confindustria members to succeed Sergio Pininfarina, who has held this key job as chief spokesman for the private sector of Italian industry since 1988. But his candidature became a question of conflicting loyalties.

Confindustria needs a prominent industrialist who can deal from a position of authority both with the government and with the unions. However, Romiti has also proved himself invaluable to Fiat's ruling Agnelli family.

A tough, even authoritarian, manager, he helped steer the group through a bitter period of industrial strife in the 1970s. Although he has gathered around him a team of executives in their late 40s, his departure would have posed a big problem for the Fiat management at a time when the group, especially the automotive sector, is being squeezed by recession and increased international competition.

Indeed, the refusal of Gianni Agnelli, the Fiat boss and one of the three "wizards" leading the next head of Confindustria, to release him underlines how much the group has come to depend upon him. This is all the more so when Gianni Agnelli, 70, is preparing for the succession of his younger brother, the 57-year-old Umberto.

### Magnum force

Unilever's results may have failed to set the City alight yesterday. But nothing was going to deter outgoing chairman Sir Michael Angus from celebrating his last annual press

As former communist countries look to the IMF to aid their transition to the market, Michael Prowse examines the role of the fund

## Capitalist tool in need of sharpening



But do its economic remedies actually work? Mr Jacques Polak, a former senior IMF official who retains close links with the institution, recently reviewed academic assessments of IMF performance. He found the evidence was "not as conclusive as one would like".

IMF programmes have tended to improve the balance of payments - which is hardly surprising given that this is their central aim. But the impact on inflation and living standards is, at best, uncertain. His review provides little evidence of a strong positive correlation between IMF programmes and growth.

Glancing at the IMF's latest annual report points to a similar conclusion. At the back you will see long lists of developing countries that have had numerous IMF programmes (the champion is Haiti with 21), yet which still remain deeply troubled economically. For every Mexico, you can find a dozen poor performers.

The early results in eastern Europe are equally disappointing. "The underlying reality," says a World Bank official, "is extremely gloomy".

Output is down sharply everywhere and there are few signs yet that private enterprises can fill the gap left by collapsed state enterprises. Poland is already backing away from the austere policies initially agreed with the IMF. Czechoslovakia is growing restive. Mr Richard Erb, the IMF's deputy managing director, concedes that declines in output have been "a lot bigger than we expected" but argues that nobody has put forward convincing alternative policies.

The disappointing results do not imply that IMF policies are necessarily misguided. Mr Polak suggests that it reflects the failure of countries to pursue the policies consistently. But the fact that the IMF finds itself in a long-term relationship of dubious value with many clients indicates something is wrong. After decades of effort, suggests one former IMF official, "a certain cynicism has set in". He says many officials are not "success-oriented": they negotiate tough programmes that fall to head political realities and then "wait for them to break down".

Part of the problem lies in the mismatch between the IMF's responsibilities and its original charter

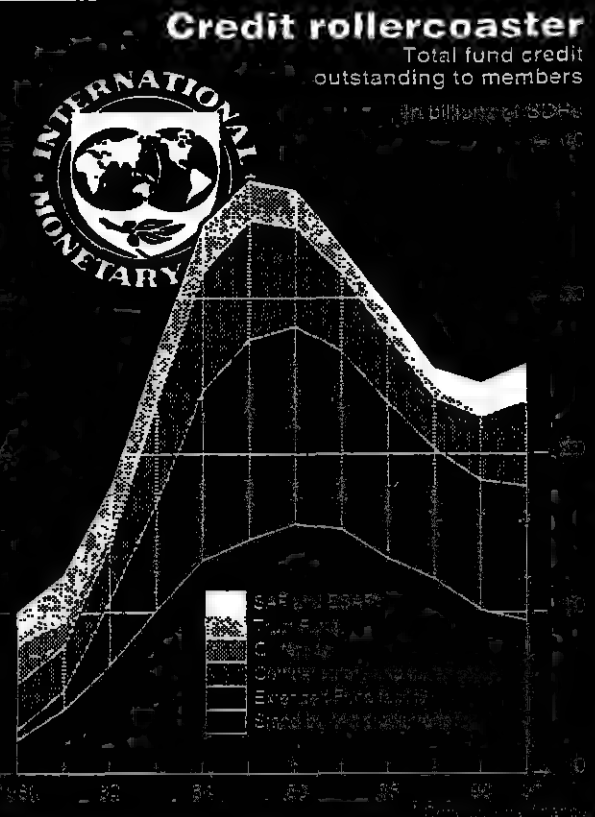
ties and its original charter. It was meant to provide short-term bridging finance for countries experiencing temporary balance of payments problems. This led naturally to a focus on policies - such as devaluation and fiscal and monetary retrenchment - that would quickly bring demand into line with an economy's short-run capacity to produce. The more difficult development challenge of creating the conditions for sustainable growth formed no part of its remit.

The IMF seems likely to get bogged down in eastern Europe and the former Soviet republics for many years:

the evidence from Latin America and Africa is that it is rarely possible quickly to stabilise an underdeveloped economy and then withdraw. Mr Camdessus seems to relish the prospect of turning the IMF into a long-term development agency. But some question whether this is the right goal for an institution whose primary expertise lies in short-run macroeconomic management.

The irony is that, while the IMF's case load has soared, putting enormous pressure on its hard-working staff, the rationale for some of its functions - and those of the World Bank - may be diminishing. A few blocks east of the IMF's grand building on 19th Street in Washington, a small group called Sachs and Associates has opened its doors. The non-profit consultancy, which is headed by Professor Jeffrey Sachs of Harvard University, provides economic advice to Russia and eastern European governments.

In April, another innovative group, the Emerging Markets Corporation (EMC), will open in Washington. The founders include Mr Qureshi and Mr Donald Roth, formerly the World Bank's senior financial officer. EMC regards itself as an entrepreneurial version of the International Finance Corporation, the World Bank's arm for promoting private sector development. EMC hopes to add value by locating profitable opportunities for direct and portfolio investment in developing countries and the formerly centrally planned economies. Public sector agencies will always have a crucial role in crises such as



mediating between creditors and bankrupt borrowers and in helping the poorest countries. But flexible groups such as Sachs and Associates and EMC, rather than the Bretton Woods dinosaurs, could represent the future in development advice and finance.

What do developing countries need? The answer, first, is a genuine commitment to reform: signing up for an IMF or Bank programme is not necessarily evidence of good faith. The other requirements are sound advice and money. There is little reason to suppose that Mr John Odling-Smee, the head of the IMF's department for economic advice, can offer better economic advice than the equally knowledgeable Prof Sachs.

Going one step further, on the IMF's own market principles, it seems improbable that its 1,300 economists, corralled into bureaucratic departments, are realising their full potential. Might it make more sense to split them into autonomous competing groups like the 15-strong Sachs and Associates? If such groups charged fees, they could be sure their advice was really welcome. Advisers whose policies worked would gradually gain business at the expense of the less successful.

As for finance, the US Congress is banking on providing an extra \$12bn for the IMF's long-promised quota increase. In the medium term, most resources for investment in former planned economies and the Third World will be supplied by private capital markets that are larger and more liquid than envisaged by the IMF's founders. The bulk will probably be directed at portfolio investment flows. Companies such as EMC could thus become key conduits for development finance.

At present, the IMF plays a catalytic role. Mr Odling-Smee and Prof Sachs may endorse identical programmes of reforms but Mr Odling-Smee's signature is far more valuable, because many lenders and investors lack the confidence to commit resources without the IMF imprimatur. This suggests a need for a rating agency of some kind: if Sachs and Associates could win a AAA rating for a proposed reform programme from an independent agency, it, too, might be able to unlock a flood of private sector capital. The advantage of lots of small independent advisers in place of the hierarchical IMF would be greater innovation in the design of reform programmes.

For now, the IMF must take a lead role in Russia and elsewhere. But if independent advisers were to flourish, it could focus more closely on the task Keynes and others originally conceived for it: the running of a world monetary system. "My big criticism of the IMF," says Mr John Williamson, an economist at the Institute for International Finance, a Washington think-tank, "is its lack of work on economic policy co-ordination."

The proper surveillance of macroeconomic policies in the industrialised world ought to be next big item on Mr Camdessus's agenda, says Mr Qureshi. He argues that Japan's big current account surplus and its alleged import barriers form a classic example of the kind of problem the IMF ought to tackle. Referring to President George Bush's ill-received visit to Tokyo, he argues that the disinterested Mr Camdessus, rather than a political leader, should have raised questions about unfair trade practices. "This would represent a genuine extension of a new world economic order."

The IMF can play the role for which it was designed only if the leading industrial countries cede it more power to monitor and co-ordinate exchange rate and other macroeconomic policies. At present, they are denying it this crucial responsibility while pushing it ever further into development tasks for which it is still not fully prepared, despite Mr Camdessus's innovations.

## OBSERVER

conferences in inimitable knockabout style.

First, there was the teasing build-up to a showing of a "banter" video, in which the commercial for "I Can't Believe It's Not Butter!". The vegetable-fat spread's promotion - depicting a truly sickly yuppie couple getting back together after a cake-banned diet - was shown on television because it fell foul of EC advertising regulations. On reflection, Angus admitted, viewers had some reason to be glad that the Independent Television Commission had kept it off their screens.

Then followed a story about his "stimulating" staircase encounter with a Swedish model who features in another Unilever campaign. Finally, Angus regaled everyone with a collection of his favourite limericks before replying to the hospitality suite to do battle with a large and sticky "Magnum" ice cream. It will be interesting to see if he keeps up this sort of behaviour when he takes over as president of the CBI.

newspapers, governments and intelligence agencies for years. His recent targets have included investigative journalists Seymour Hersh and Michael Evans, chairman of Faber & Faber, over the Robert Maxwell and the Vanunu affairs, respectively.

In the middle of the ITV franchise process, Prowse suggested that senior members of the TSW staff were in cahoots with the opposition and came up with corroborative evidence in the form of home telephone numbers.

In all, Joe Flynn cost TSW \$4,000 - a drop in the ocean compared with the lawyers' bills.

Lloyd's crusader

No one would have guessed a year ago that Michael Freeman, the solicitor leading the legal battle against the Lloyd's establishment, would have been catapulted into the headlines. His eponymous firm is better known for its commercial law expertise than for its



"He's a Lloyd's Name but he's taken to pretending he's an estate agent"

insurance know-how. However, just over a year ago he was approached by members of the Oakeley Vaughan syndicate who had become frustrated at the way their case against the Corporation of Lloyd's was being handled. Not the sort of names to let their affairs go by default, they decided to abandon the respected City firm of Elborne Mitchell and head up west to find a tough, commercial lawyer. One of their number, Sir William Pigott-Brown, had recommended Freeman.

The appointment achieved the desired effect. Pleadings were amended, evidence redrafted and general consternation created. Perhaps it was natural that, having no connection with the City, Freeman should develop a pronounced sympathy for his clients' plight.

His speedy mastery of the inner workings of Lloyd's, coupled with his successful background in commercial litigation, made it almost inevitable that he would be leading the crusade when it set off. He has a powerful mastery of oratory - probably too above a style for a QC, but just the tonic for spurring depressed and impoverished members of Lloyd's.

Nice try

The Royal Institution of Chartered Surveyors is maintaining a stiff upper lip. No, Rob Andrew of Debenham Tewson & Chinnocks was not picked as young chartered surveyor of the year because he is a brilliant rugby fly-half. He was nominated on the grounds that he was "destined, on business qualities alone, to become a leading member of the profession". And as for his recent move to Toulouse, where young Rob seems to be playing a lot of rugby, the RICS says it has added a "continental dimension" to his business involvement which has "brought great credit to the institution". Hear, hear.

## This week on Financial Times Television

### "Japanese Electronics"

Are the golden days over? With Sony losing \$ 1.7m. a day, and other famous Japanese companies losing sales, Financial Times Business Weekly reports on the Recession hitting one of the World's boom industries.

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## Economic gloom but the doom is overdone

The recessionary clouds in France are not without a silver lining, writes Ian Davidson

ALMOST every time President François Mitterrand appears in public, he chides the French people for their pervasive mood of gloom.

"France has the highest average income in Europe," he said earlier this month. "I want to convince you that the French are as capable as others of overcoming the crisis. Our economy is in good health."

Fundamentally the French economy is indeed in good health, and it has received an approving verdict in the latest report from the Organisation for Economic Co-operation and Development. But the current gloom about the economy is justified: revised government figures show that the recession in France is significantly more severe than was previously forecast.

The Statistical Institute had been counting on gross domestic product growth of 0.6 per cent in the fourth quarter of last year, to give overall growth for 1991 of 1.4 per cent. However, the latest figures show that the economy was flat in the fourth quarter, and that the final figure for growth in 1991 was barely 1 per cent.

The rising trend of this

unemployment figures is an increasing preoccupation for a government facing the prospect of a severe rebuff in next month's regional elections, and the near-certainty of defeat in the general elections a year from now.

During September, October and November the unemployment figures rose steeply. And though the rate of increase appeared to slow significantly in December, the seasonally adjusted unemployment rate at the turn of the year was equivalent to 9.8 per cent of the workforce, compared with 9.1 per cent in 1990.

Mr Pierre Bérégovoy, the finance minister, recently said: "We shall avoid 3m unemployed in 1992." But figures published yesterday show that unemployment rose again in January, to 2.86m.

The Labour Ministry yesterday predicted that the number of job-seekers would decline, in crude terms, in coming months. But the unadjusted unemployment figures are already up to 2,855,617, only a whisker short of the politically fateful figure of 3m despite three job creation packages in less than a year.

If the recession has a silver

### KEY 1992 FORECASTS FOR FRENCH ECONOMY

	OECD	INSEE	BNP	Geldman Sachs
GDP growth %	2.1	1.0	2.1	1.4
Unemployment %	10.1	10.2	n/a	10.3
Trade balance bnFr	-10**	-9.5	-20	-43.8
Inflation (annual rate) %	2.9	1.8	2.9	3.0

\* Forecasts for first half 1992 - US\$bn.  
Sources: OECD Economic Outlook Dec 1991; INSEE December 1991; Banque Nationale de Paris, 1st quarter 1992; Goldman Sachs, February 1992.

lining, it is the continued fall in inflation and a sharp improvement in trade figures.

The 0.1 per cent increase in the retail price index in December brought the overall increase for 1991 to 3.1 per cent. This was not just an improvement on the previous two years (3.4 per cent in 1990 and 3.6 per cent in 1989), but also a better performance than in most of France's neighbours, including Germany (4.2 per cent), Netherlands (4.9), Italy (6.5) and Switzerland (5.3).

The improved competitiveness of the French economy has been reflected in a sharp recovery in the trade figures. Last year the total trade deficit fell from just over FF950bn (\$8.92bn) to just over FF900bn. The trade deficit

in civil industrial goods fell from nearly FF960bn in 1990 to just over FF940bn in 1991.

France has also made a spectacular turnaround in its trade balance with the rest of the EC, from a deficit of FF360bn in 1990 to a small surplus of FF22bn in 1991.

The positive trend in the trade balance was confirmed yesterday with figures for January, showing a surplus of FF3.8bn, compared with a deficit of FF2.7bn in December.

The recession has, however, blown the government's budgetary strategy off course. Last year it managed to stay pretty well within its planned spending limits, but tax receipts collapsed. As a result, the Finance Ministry says the 1991 budget out-turn will be FF123bn, compared with a target of FF80bn.

The knock-on effect of the tax short-fall is that it is doubtful whether the government can stay within its 1992 planned budget deficit of FF90bn. Here the critical unknown factor is the timing of the recovery.

The most recent forecast by the Statistical Office pointed to an annual growth rate of 2 per cent during the first half of this year. This was broadly consistent with the calculations of the OECD, which forecast a rate of 1.9 per cent in the first half, accelerating to 2.4 per cent in the second.

However, both these predictions were made in December, before the depth of the recession was fully known. Moreover, the record suggests that France needs a growth rate of at least 2 per cent to stabilise unemployment and of 3 per cent to bring it down. It is not surprising, therefore, that the OECD forecasts that unemployment will continue to rise this year, before stabilising at slightly more than 10 per cent; not surprising, but very uncomfortable for a Socialist government.

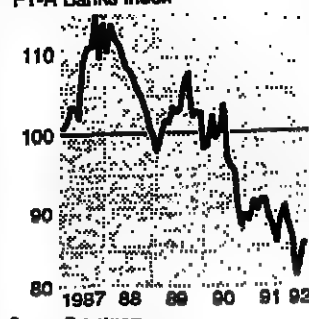
Growing pessimism in Germany, Page 2

## A preference for proper equity

FT-SE index: 2,546.8 (-12.9)

### NatWest

Share price relative to FT-A Banks Index



Source: Datastream

ECB's decision to repay the bulk of its US auction preferred stock with the proceeds of a £200m rights issue will do little to calm jitters in a once fashionable corner of the securities market. It always seemed imprudent for companies to build a substantial part of their capital structure on an instrument which relied on a tax concession for its efficiency; the strategy becomes that much more unwise, though, when the relative cost of servicing starts to increase. ECB's decision will no doubt revive discussion about how AMPs are to be treated under revised rules from the UK's Accountability Standards Board. Common sense suggests that they should be included as debt for cover purposes in the profit and loss account. The unfortunate example of Ratners demonstrates that in balance sheet terms they can legitimately be counted as equity.

ECB, though, is very far from the Ratners league and, encouraged by a much better than expected profit forecast, investors shrugged aside the cash call with a 7p increase in the share. It may be that the new paper will put an end to the recent outperformance of the shares. But with chief executive Andrew Teare's touch apparently as sure as ever it would not do to count on it.

### NatWest

The starting point for a consideration of National Westminster's results is scarcely encouraging. Here is a bank dividend out of capital raised from the market last year. It has only belatedly got round to tightening up its lending practices despite running up £1.9bn in provisions. Operating costs are running well ahead of inflation. Such a past does not easily lend itself to expectations of a glowing future.

To be fair, buoyant commission income helped boost operating profits by 20 per cent compared with just 14 per cent at Lloyds. Yet, if earnings do rebound this year, it will be largely because of falling provisions in the US, spiced by some \$1bn in tax credits carried forward by a now profitable National Westminster Bancorp. There will hardly be a repeat of the £11m write-back of provisions on problem country debt, however, or of the £32m credit from release of provisions by 31. So the bank will have to make up some ground just to match 1991's pre-tax profit of £110m.

Even assuming NatWest is right to expect some fall in UK provisions this year - and Lloyds takes a somewhat less sanguine view - earnings are unlikely to do much more than cover a maintained dividend in

1992. The lack of profit retention may not matter if loan demand stays weak, but then backers of the shares as a recovery stock might ask where growth will come from in the medium term. The bank cannot squeeze extra commission out of its customers indefinitely.

### Currencies

It would have been nice for the UK government if yesterday's Spanish rate cut had created some leeway for sterling in the ERM. In the event, the pound remained at its floor against the peseta and both currencies slipped against the D-Mark. If there is to be a UK interest rate cut before the election, it looks as though the government will simply have to ignore the ERM constraint and hope the peseta continues to move with sterling.

That is a risky course, which probably explains why the authorities appear bent on deferring action as long as possible. The danger of delay is that a poll-conscious market might infer that the government had lost faith in its ability to win the election. In that case the opportunity to cut might never materialise.

### Coal imports

AB Ports' decision to pull out of the proposed development for coal imports at its Immingham deep-water facility was a surprisingly blunt reaction to a request for a delay from PowerGen. Granted, the issue of coal imports has become a hot political potato. The two electricity generators are in the throes of negotiations with the government over future contracts with British Coal, and are doubtless also worried by the possibility that a Labour government would take a tough line on imports. But it is hard to see why AB Ports should have called such lucrative proceedings to a premature halt when it will presumably have to fund any alternative project itself.

As for what the disappearance of perhaps 10m tonnes of import capacity will mean for the generators further out, it seems safe to assume that National Power will now decide to develop a facility in Teesside as well as Bristol and Hull, while arguably PowerGen had somewhat less need of Immingham in the first place. If UK coal is a little less expensive compared to imports, so much the better for British Coal. A deal before the election seems more likely than ever.

## GEC claims compound is superior to any high-voltage electricity carrier available

# UK researchers find superconductor

By Clive Cookson, Science Editor, in London

BRITISH researchers have discovered a new "high-temperature superconductor" which may be suitable for large-scale applications such as cables that could carry electricity for hundreds of miles without losing energy.

The discovery at the General Electric Company's High Temperature Superconductivity Research Centre in London followed a two-year search using a robot which made and tested materials with 15,000 different chemical compositions.

The work was part of a collaborative project involving six European companies under the EC's Brite-Euram programme. The original excitement about high-temperature super-

conductors - ceramic materials first made in 1986 which lose all electrical resistance at the temperature of liquid nitrogen (-196 deg C) - had been waning as scientists began to learn more about their disadvantages.

Most serious is the fact that they cannot carry the large currents required for power engineering or to make magnets powerful enough to levitate heavy objects such as trains.

GEC says its new material promises to be "superior to the known high-temperature superconductors in important respects, especially for high current applications".

Details of the compound, which includes seven chemical elements including cadmium, lead and copper, will be published later this week in a specialist journal, Superconductor Science and Technology.

The compound resembles the thallium series, the best superconductors which have been discovered to date, but without its drawbacks of toxicity and volatility.

Although only a few grammes have been made so far, the scientists have established that it is a stable and reproducible material which becomes superconducting at -181 deg C.

The next step will be for

GEC to transfer the material to the other participants in the EC project: BICC, ABB, Alcatel Cable, Pirelli Cavi and Siemens. They will work to develop superconducting cables from it, though these are unlikely to reach the power engineering market for another 10 years.

According to an EC estimate, Europe could theoretically save £2bn a year by replacing its existing power transmission system with superconducting cables cooled by liquid nitrogen.

Another large-scale application, which Japanese electric companies are spending millions of dollars a year to

develop, is energy storage: electricity can flow indefinitely around a superconducting coil until it is needed.

The US has the world's largest research programme into superconductivity, with funding of \$200m a year from the federal government and a further \$100m a year from US industry. Next comes Japan, where government and industry each spend an estimated \$120m a year.

Europe's total superconductivity research programme, funded by national governments, industry and the EC, is slightly smaller than Japan's. But, as the GEC discovery shows, it still delivers results.

## Bae in talks with Japanese groups on regional jet

By Paul Betts, Aerospace Correspondent, in Singapore

BRITISH Aerospace is in talks with Japan's three leading aerospace companies - Kawasaki Heavy Industries, Fuji Heavy Industries and Mitsubishi Heavy Industries - over a possible partnership in the UK group's Bae 146 regional jet programme.

Bae has been seeking industrial partners for its regional jet programme which has suffered from the slump in civil aviation and the acute financial problems of smaller airlines.

Senior Bae executives confirmed yesterday that the company has had wide-ranging talks with several Japanese and Japanese manufacturers but that it was particularly interested in forging an alliance with Japan.

A Japanese partnership would boost Bae's presence in the Asia-Pacific civil aircraft market, which is expected to show strong growth during the next 10 years.

The Japanese companies are also interested in a partnership venture with an established western aerospace manufacturer, which would give them access to the development of a commercial aircraft programme rather than simply subcontracting work.

Mitsubishi has had discussions with Deutsche Aerospace on co-operation in the regional aircraft sector, but these talks are understood to have failed to make any progress.

Deutsche Aerospace has been seeking to launch a new \$2.5bn regional aircraft programme in co-operation with France and Italy, but the project's timing appears to have been delayed by the current depressed state of the market.

Bae has offered the Japanese manufacturers an opportunity to join its 146 programme, including the development of a new 100-seat regional airliner.

The European Airbus con-

sortium, in which Bae has a 20 per cent stake, has also had preliminary talks with the three Japanese companies on a possible partnership in the development of a new very large Airbus programme involving a 600-seat jumbo airliner towards the end of the 1990s.

The Japanese companies have so far been tied to Boeing, the world's largest manufacturer of commercial aircraft, but their role in the US company's programmes has been limited to subcontracting.

Bae and Airbus would offer the Japanese the opportunity to share in the development of commercial aircraft programmes, which Boeing has so far been reluctant to do.

Bae has also been seeking a partnership to rationalise its loss-making Bae 146 business as part of the company's overall restructuring strategy.

The UK group has called for a rationalisation of the regional aircraft industry, where competition among companies has become intense because of the large number of rival programmes.

The links between Bae's Rover car subsidiary and Honda, the Japanese group, have helped to increase the UK company's visibility in the Japanese market and given an added boost to the discussions with the three aerospace manufacturers.

Bae this month split its commercial aircraft operations into three separate units to give it greater flexibility in its rationalisation programme and its search for new international partnerships.



Former Japanese prime minister Zenko Suzuki testifies to a parliamentary committee that he received ¥10m from an indicted politician for services rendered. Report, Page 4

## New Tokyo scandal emerges

Continued from Page 1

Exchange Law, which followed last year's scandals and which outlawed the practice of brokers' guaranteeing to buy back stock at a pre-set price. No longer could a broker promise to buy back shares - even if the pledge only covered a short period of time when shares were parked with one client on behalf of the other.

In Cosmo's case, the broker transferred a loss-making portfolio from an unnamed company to the account of Skylark, a restaurant operator. The unnamed company refused to take the securities back so Skylark sued Cosmo and has settled for compensation of

¥36bn. According to Cosmo, the transactions were the work of an individual employee who forged papers needed to transfer the losses to Skylark.

Daiwa also said its dispute with Tokyo Land involved the work of a single employee carrying out unauthorised transactions.

The disclosures highlight the scale of losses suffered by investors in the Japanese stock market since shares plunged in early 1990. "These cases are the tip of the iceberg," said Mr Peter Tasker, research manager at the Tokyo office of Kleinwort Benson, the UK merchant bank. The UK capitalisation of companies listed on the First Section of the Tokyo

Stock Exchange has dropped from ¥990,000bn at the end of 1989 to less than ¥350,000bn.

For smaller houses, which are operating deeply in the red because of the slump in stock prices, the losses are even more acute.

The securities bureau of the Finance Ministry, which in the heyday of the bull market staunchly opposed the entry of banks into the securities market, is now changing tack. Seeing banks as potential saviours of loss-bound brokerage companies, it is considering raising from 5 per cent to 50 per cent the maximum stake a bank can hold in a securities company.

## Decline in US consumer confidence

Continued from Page 1

Analysts said the most worrying aspect of the confidence survey was a sharp decline in a component measuring future expectations. This fell to 62.2 compared with 68.7 last month and over 100 last summer, suggesting that consumers have

become more pessimistic about economic prospects.

Mr Fabian Linden, for the Conference Board, said the consumer's prime concern was job security. The anxiety was credible given recent statistics which showed a decline in the numbers employed and a cut in the average working week.

Mr Norman Robertson, chief economist at Mellon Bank in Pittsburgh, said the figures made another cut in interest rates likely, probably after next week's employment report.

Consumer spending accounts for two thirds of economic activity.

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### WORLDWIDE WEATHER

Amsterdam	C	13	55	Belgrade	S	8	46	Cape Town	E	20	76	Edinburgh	S	10	50	Geneva	S	13	55	London	S	10	50	Los Angeles	S	10	50	Madrid	S	10	50	Moscow	S	10	50	Munich	S	10	50	New York	S	10	50	Paris	S	10	50	Rome	S	10	50	Stuttgart	S	10	50	Toronto	S	10	50	Washington	S	10	50	Zurich	S	10	50																												
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Temperatures at midday yesterday. C - Celsius. D - Degrees. F - Fahrenheit. K - Kelvin. M - Metric. S - Summer. W - Winter. Y - Year.

Temperatures at midday yesterday C-Clearly D-Drizzle F-Fair H-Hail R-Rain S-Sunny Sn-Snow T-Thunder



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# FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday February 26 1992

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**WOISELEY**  
The name behind the name

## INSIDE

### SmithKline Beecham profits reach £1bn

**SB** SmithKline Beecham, the Anglo-American pharmaceutical and consumer products group, yesterday reported a 17 per cent rise in pre-tax profits, pushing them across the £1bn (\$1.74bn) threshold for the first time. Mr Robert Bauman, SmithKline's chief executive, said the results were excellent in spite of the 2 per cent drop in turnover to £4.88bn. Trading conditions in the US consumer market were described by Bauman as "tough". Page 20

### Sweeping reforms in Mexico

The Mexican government's sweeping reforms to compulsory pension and housing funds may bring long-term stability to the country's notoriously volatile capital markets. The changes, which require employers to pay 2 per cent of employees' salary into personal pension funds administered by the commercial banks, and 5 per cent of salary into personal housing funds administered by a housing agency, are expected to boost domestic savings by \$1bn in the first year of operation. Page 18

### GM profits fall 8% in Europe

**GM** Net profit of the European operations of General Motors fell last year by 7.9 per cent to £1.78bn from a record \$1.92bn in 1990. In spite of the modest decline GM was still the most profitable of the big six volume carmakers in Europe last year, however, with a 7 per cent net profit margin. Page 18

### The 386 battle rages on

The five-year battle between Intel and Advanced Micro Devices over the 386 microprocessor shows no sign of ending. Intel has decided to challenge an arbitrator's award to AMD of rights to any Intel technology that it might wish to incorporate into its own version of the 386. Now with both sides claiming the arbitration decision as a victory, competition between the chipmakers is set to force prices even lower. Page 17

### First-half loss for TNT

TNT, the Australian transport group, yesterday blamed recession and stiff competition for a first-half net equity accounted loss of A\$49m (US\$34.6m) compared with a profit of A\$49m in the corresponding period of the previous year. After taking account of abnormal items, the loss increased to A\$71m. Page 17

### Farmers fear CAP won't fit

The future of Finnish agriculture looks like the only serious obstacle in the way of Finland's membership of the European Community. A formal entry application is expected to be forwarded to Brussels by the middle of next month, but the government of the rural-based Centre party is well aware of the anxieties among many Finnish farmers who fear they may lose their livelihoods if Finland adopts the EC's common agricultural policy. Page 22

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Rheine	226 + 5	Rheine	778 + 25
Pfaff	570.5 + 10.5	East	407 + 22.9
Falke	850 - 13	East	1535 + 62
Aschen	388 - 10	East	1535 + 62
Lammyer	819 - 13	East	1535 + 62
Harcos	325 - 5	East	1535 + 62
NEW YORK (\$)		TOKYO (Yen)	
Rheine	73.4 + 1.4	Rheine	2000 + 150
Pfaff	135 + 1.4	East	1740 + 50
Falke	35 + 1.4	East	1258 + 50
Aschen	32.4 + 1.4	East	1258 + 50
Lammyer	132 + 1.4	East	1258 + 50
Harcos	100 + 1.4	East	1258 + 50
LONDON (Pence)		LONDON (Pence)	
Rheine	226 + 5	Rheine	778 + 25
Pfaff	570.5 + 10.5	East	407 + 22.9
Falke	850 - 13	East	1535 + 62
Aschen	388 - 10	East	1535 + 62
Lammyer	819 - 13	East	1535 + 62
Harcos	325 - 5	East	1535 + 62

## Fraud inquiry into sale of Perrier stake

By William Dawkins in Paris

FRENCH police have been called in to investigate suspected irregularities in the sale of a stake in Perrier, the mineral water group, to Saint Louis, the sugar group allied to Italy's Agnelli family.

Mr Hubert Gaszowski, for the public prosecutor's office, yesterday told the Paris commercial court that a preliminary inquiry into possible "penal infractions" had been handed to the fraud squad. Legal officials said investigators would be looking for insider trading.

This latest twist in the increasingly bitter struggle for control of Perrier coincided with the first day of one of two court cases in which Nestlé, the Swiss food multinational, is seeking to reduce the Agnelli stake.

The case appeared to swing back in Nestlé's favour again when Mr Gaszowski announced the police inquiry. The Paris court, which can choose whether to follow the prosecutor's recommendations, is to issue its judgment on March 18.

Nestlé's other case is in Nîmes, near Perrier's main plant in southern France, where it has challenged Exor's voting rights on its 35 per cent stake. The public prosecutor has advised the Nîmes court to reduce the voting rights of Exor and its allies to 20 per cent for two years. A decision is expected on March 6.

Record UK loan losses shrink NatWest results

By Robert Peaton in London

RECORD losses on UK loans in 1991 led to a collapse in the profits of National Westminster, the UK clearing bank, to their lowest level since 1975.

As a result, the bank plans to cut staff numbers by at least 4,000 this year, having shed 5,400 jobs last year.

NatWest's pre-tax profits last year dropped 76 per cent to £110m (£195m) due to a bad debt charge of £1.99bn, which included losses on UK lending of £1.45bn, the biggest ever incurred by a UK bank.

The poor results - which meant that NatWest had to withdraw £220m from reserves to pay a maintained dividend of 17.5p a share - represent a sharp reversal in the fortunes. Only three years ago it made pre-tax profits of £1.1bn, more than any other UK bank before or since.

None the less its trading surplus in 1991 rose 20 per cent to a record £2.03bn, largely due to a sharp rise in commissions.

NatWest's bad debt charge meant that its UK financial services division - the heart of its business and including its 1,816 branches - made a loss of £26m, for the first time.

Lord Alexander, chairman, said that there had been "some departures from the principles of sound lending".

Mr Tom Frost, who has been group chief executive since 1987 and retires next year, said it was bad banking practice to sack staff for making bad loans. Bankers "would not lend any money at all", he feared their jobs were on the line for lending mistakes.

NatWest's losses to the Maxwell empire were lower than expected, at £26m, according to analysts.

Lex, Page 14  
Background, Page 20

Unilever cautious despite rise in profits to £1.8bn

By Guy de Jonquieres, Consumer Industries Editor, in London

UNILEVER, the Anglo-Dutch food and consumer products group, yesterday reported a 210m increase in full-year pre-tax profits to £1.79bn (£3.13bn) after seeing an 8 per cent rise in the fourth-quarter to £473m.

In spite of the improved final quarter figure, which compares with £438m a year ago, Sir Michael Angus, chairman, was cautious about immediate prospects. "It is difficult to predict the outlook for 1992 at a time when so many forecasts of recovery appear to have been premature."

Sir Michael said Unilever had shown resilience in difficult economic conditions in some of its main markets.

Though volumes on industrial businesses had declined, consumer operations had continued to grow, thanks in part to rapid introduction of new products.

## Rand Araskog talks to Martin Dickson and Ian Hargreaves

ITT, the US company which more than any other has symbolised the now unfashionable idea of conglomeracy, may be about to pull a dramatic curtain down on this era. But then again, just maybe it won't.

What is certain is that ITT's board is yet again considering ways to improve the lacklustre performance of its shares by making the company more appealing to investors.

And the options passing through the mind of Mr Rand Araskog, chairman for the past 11 years, include splitting the business into smaller and more clearly identifiable pieces.

"We want our company to be more exciting to the investment community than it is," Mr Araskog said earlier this month shortly before ITT reported a 15 per cent drop in 1991 income to \$817m. He complains that its stock, just under \$50, is undervalued by the market yet could trade at \$80 or more "if we get a little perception change".

While carefully unapologetic about his plans, he makes plain one theoretical option is to split off the group's financial services operations, dominated by the ITT Hartford Insurance group, from its manufacturing businesses, which range from automotive and electronic components to pumps, valves and paper manufacturing.

ITT's Sheraton hotel group "could easily be a stand-alone company. Its major competitors - Marriott, Hilton, Trusthouse Forte - are all independent companies".

Certainly, financial services and insurance companies tend to attract lower market ratings, which has probably helped to hold down ITT's price/earnings ratio.

And there are several precedents for such a move. But in the case of ITT any split-up would be the end of an era.

In the 1970s the company came to symbolise the fashion for conglomeracy as Mr Harold Geneen, chairman, took it on an acquisition spree far beyond its roots in telecommunications equipment manufacturing.

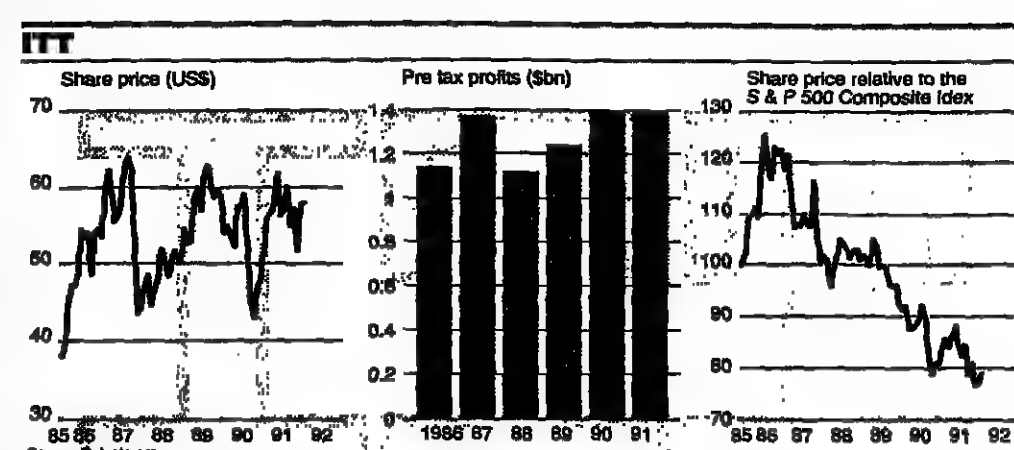
His battle cry was "synergy", his weapon the leveraged takeover, for a while Wall Street loved it.

When Mr Araskog took over as chairman in 1980 he inherited a company which was unwieldy, unfocused, heavily in debt and, as Fortune magazine said, "a museum of the investment and management ideas of the 1960s".

He spent much of the 1980s sharply reducing its size and improving its financial shape by selling off dozens of industrial companies and cutting fat at the remainder - while fighting off a succession of corporate raiders keen to carve ITT up completely.

The most dramatic move was the much-lauded sale in 1986 of a majority stake in ITT's core telecommunications business to CGE of France, which merged it with its own operations to create

## ITT changes image as it seeks riches



Alcatel, the world's largest telecommunications equipment company.

ITT retains a 30 per cent stake in the company and Mr Araskog, also chairman of Alcatel, says he has resisted pressures to sell the remaining stake because of the "excellent cash flow from Alcatel".

The net result is a slimmer and financially sounder ITT, whose ambition is to be a market leader in each of its product areas.

In spite of this, the group remains out of favour on Wall Street and among institutional investors.

This is partly because of the group's lacklustre profits performance over the past few years, when it has repeatedly failed to reach its declared goal of a 15 per cent return on shareholders' equity - in spite of a heavy programme of buying in its own shares.

Admittedly, many of its businesses are cyclical, and have been hit hard by the US recession. Last year's Gulf war knocked the hotels business sideways and the Hartford - well regarded for its conservative management and fast-growing life business - has had to grapple with a general downturn in the property/casualty sector.

In the past, earnings per share was the prime yardstick. The change is popular on Wall Street, where analysts argue that ITT's managers now have a powerful incentive to improve their financial performance.

"It may be a reason for management to really shake things up this time," says Mr Phas Young, of Wall Street's Lehman Brothers.

Mr Araskog, curiously, downplays the potential impact of the change.

"I basically believe most people want to do well. They want to work hard. They want to be a successful company. I think they expect to get paid, but I don't think handing candy all over the room does any good."



Rand Araskog: prepared to surprise investors

In response to these pressures, ITT is introducing a new pay incentive scheme for 500 senior managers, which emphasises options and ties rewards to ITT's share price performance and the return on equity of its constituent businesses.

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GTO Thyristor



## INTERNATIONAL COMPANIES AND FINANCE

## Lombro may negotiate an early end to VAG deal

By Roland Rudd in London

LONRHO, the international trading conglomerate, may negotiate an early end to its Volkswagen/Audi import and distribution operations in the UK which accounts for more than one-fifth of its worldwide turnover.

The group, which is understood to be pessimistic about the future of all non-Japanese car sales in the UK, believes it may be in its interest to negotiate an early end to the contract, which is not due to expire until the end of 1993.

Seven years ago the pre-tax profit forecasts for 1990 for the business operated by VAG, a Lombro subsidiary, were around £60m (£105m). However, last year taxable profits fell by 11 per cent to £20m from £22.8m a year earlier.

The alternative being considered is to negotiate an early end to the contract this year which would be worth £180m.

assets are valued at £100m and compensation for an early cessation of the contract could be worth another £80m. If this happened, Lombro would be likely to take the extra £180m above the line, boosting this year's overall pre-tax profits.

While the extra UK profits would help mitigate this year's problems over advance corporation tax (ACT), in the long term the loss of the UK business would be likely to add to them. Its 1990 accounts show that there was £79m of unused ACT because the group does not make sufficient profits to offset fully against ACT.

VAG's pre-tax profits accounted for almost 10 per cent of Lombro's total pre-tax profits of £207m in the year to September 1991.

Mr Charles Pick, conglomerate analyst at Nomura, said: "The group are indicating that change may not necessarily be

a bad thing if it comes, especially if VAG's future profits are impaired by the rising market share of Japanese transplants in the UK new car market."

The news that Lombro is considering negotiating an early end to the Volkswagen/Audi import and distribution operations in the UK may fuel speculation the German car-maker planned to take control of the business at the end of 1993.

VW, the leading European car-maker, is keen to control distribution in all five European large volume markets. In recent years, it has added operations of the Spanish and Italian operations to its control in Germany and France.

Lombro is adamant it has not been told Volkswagen wants to take control of the business operated by VAG and it may still renew the contract in 1993.

## ECC plans to raise £209m from rights issue

By Andrew Taylor in London

ECC Group, the world's largest supplier of china clay, yesterday announced plans to raise £209m (\$353.3m) from a rights issue. The money is to be used by ECC to redeem \$350m of US auction market preferred shares (Amps).

The group is the second British company to announce plans to redeem a large tranche of Amps. The move will increase nervousness in a controversial sector of the bond market.

Several large UK companies, some of which are heavily borrowed and have fallen on hard times due to the recession, have issued Amps. The stock has been classified as equity although the shares have many characteristics of debt.

Some of the issues made by UK companies during the late 1980s have run into trouble recently. Ratner, the UK jeweller, last month announced it was suspending payments of all preference dividends including those on \$250m of Amps. Previous auctions of Ratner preferred shares in the US had failed to attract bidders.

Mr Andrew Teare, ECC's chief executive, said yesterday there was no danger of ECC's credit rating being downgraded. Nonetheless, general concern about the Amps market had pushed dividends above the cost of other forms of US commercial paper.

"The directors have come to the view that auction preference shares are no longer a satisfactory long-term source of shareholders funds and that permanent ordinary share capital is a more secure platform for further development of the group."

The company is offering six of its shares, priced at 415p each, for every 25 already held.

The group also announced pre-tax profits for year to end-December were estimated to be £115.4m, more than 50 per cent higher than the £73.3m earned in 1990. Excluding exceptional items the rise was 7.5 per cent.

## GM's European operations slip 8%

By Kevin Done, Motor Industry Correspondent

THE NET profit of the European operations of General Motors, the world's largest vehicle maker, fell last year by 7.3 per cent to \$1.75bn from a record \$1.92bn in 1990.

Despite the modest decline, GM was probably still the most profitable of the big six volume car-makers in Europe last year, with a 7 per cent net profit margin.

The profits of GM's European operations are a stark contrast to the record losses suffered by the group in the US last year, which totalled \$1.087bn including a \$1.77bn special restructuring provision.

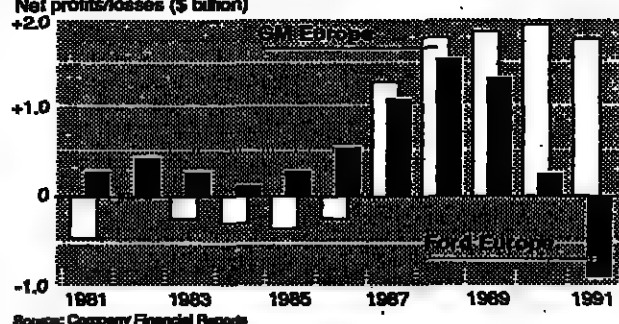
The European profits provided a partial cushion for the US losses, but could not prevent the group suffering an overall loss of \$4.5bn, the largest annual loss ever recorded by a US company.

It is understood the net profits of GM Europe's core Opel/Vauxhall car and light commercial vehicle operations rose marginally last year to a record \$1.96bn, despite the launch costs for its new generation Astra small family car, GM's best-selling car in Europe.

The overall GM Europe profit of \$1.75bn contrasts sharply with the net loss of \$961m announced earlier this month by Ford, its domestic rival, for its European

## General Motors and Ford in Europe

Net profits/losses (\$ billion)



Source: Company Financial Reports

operations. While GM's European profits have totalled more than \$1.75bn in each of the last four years, Ford has suffered a steep decline from a net profit of \$1.56bn in 1988, to a net loss of \$961m last year.

Ford's European automotive operations accumulated a net loss of \$1.079bn last year, which was partially offset by a net profit of \$118m achieved by its financial services in Europe.

While GM's core Opel/Vauxhall operations achieved a \$1.96bn net profit in Europe, the group's overall profit in Europe was reduced to \$1.75bn by several factors including:

- Its share of losses at Saab Automobile, the Swedish car-maker where GM holds a 50 per cent stake and management control.
- Saab Automobile had a loss after financial items of SKr2.243bn (\$375m), compared with a loss of SKr2.25bn a year earlier.
- The continuing losses suffered by Group Lotus, the specialist UK sports car-maker and automotive engineering consultant.
- Its share of losses at Avis Europe, the car leasing and rental group.
- Reduced profits at its GMAC financial services operations, and losses at the GM Hughes Electronics subsidiary in Europe.

GM's European turnover rose 3.8 per cent to \$25.36bn from \$24.4bn a year earlier, while its workforce in Europe increased slightly to 128,000 from 127,000 in 1990.

Both GM and Ford claimed record sales volumes in western Europe last year.

GM said its Opel/Vauxhall car sales in continental Europe (Opel in continental Europe and Vauxhall in the UK) rose marginally to a record 1.56m from 1.55m a year earlier. Ford said its western European car sales totalled 1.58m, some 5 per cent higher than the previous peak set in 1990.

Most importantly, Opel captured a 17.2 per cent share of last year's booming German market, with sales in Germany of 717,100.

In the UK, Vauxhall's sales fell 23 per cent to 248,704, while its UK market share was reduced to 15.6 per cent from 16.1 per cent a year earlier.

Overall in western Europe, GM claimed a record car market share for its Opel/Vauxhall marques of 11.6 per cent marginally higher than the 11.5 per cent that was achieved a year earlier.

GM is forecasting sales of 700,000 for its new generation Astra range this year, with combined sales and new orders of 400,000 since its launch in mid-October last year.

## Strong exports help EdF advance

By William Dawkins

ELECTRICITE de France (EdF), the power utility which is western Europe's largest energy exporter, yesterday reported a steep rise in profits.

Net earnings at EdF rose from FF100m (\$17.8m) in 1990 to FF150m (\$27.1m) in 1991, a 50 per cent increase, on turnover up by 9.6 per cent from FF156.5bn to FF171.4bn.

Mr Pierre Delaport, president, attributed the improvement to a strong rise in demand for EdF electricity from Britain and Germany, with a steady rise in French

domestic sales. He expected FF22bn of profits this year.

There was also a fall in debt charges as EdF used its cash flow to reduce the huge borrowings accumulated during its ambitious nuclear power station programme of the past 20 years. Nuclear plant accounted for 77 per cent of EdF output last year, making France the world's most nuclear dependent country.

Export sales rose by 18 per cent to FF12bn, representing 63.4bn kilowatt hours (kWh) out of total output of 406.5 kWh. Within this, British

demand rose by 42 per cent to 16.8bn kWh, seen as a mark of the disorganisation of its own electricity industry and making it by far EdF's largest export customer.

EdF has been criticised for having surplus nuclear capacity. But the continuing rise in sales should bring demand in line with capacity by 1996, said Mr Jean Bergegnoux, managing director.

Debt fell by FF12bn per cent over the year to FF124bn and should fall below FF200bn by the end of 1992, said Mr Delaport.

## Heavy credit losses put SEB in reverse

By Robert Taylor in Stockholm

SKANDINAVISKA Enskilda Banken, Sweden's largest commercial bank, reported a 29.3 per cent fall in operating profits to SKr7.38bn (\$93m) for 1991 after heavy credit losses.

If the credit losses were excluded from the results, SEB said it would have lifted profits

by SKr1.625bn to SKr7.98bn.

SEB's rate of return on equity after tax was 7.6 per cent last year, down from 11.5 per cent in 1990, while earnings per share dropped to SKr4.50 from SKr7.61. The dividend for series A and C shares is rising to SKr3.35 from SKr3.30 within

the framework of an unchanged dividend cost to the company of SKr3.83m.

Credit losses were SKr4.76bn last year, 1.5 per cent of all loans and a 144 per cent increase over the SKr3.15bn of 1990. Year-end unsettled claims were SKr5.5bn.

## Management crisis at Porsche averted

By John Griffiths

THE emergency meeting of the supervisory board of Porsche yesterday succumbed to an ultimatum from Mr Arno Bohn, the company's chief executive, and agreed "unanimously" to extend his contract for another three years.

The board's vote appears to defuse an immediate management crisis at the German sports car-maker. Mr Bohn had threatened to resign unless the board, some of whose members had previously offered his job to a senior BMW executive, gave him a vote of confidence this week.

However, some industry observers last night expressed the belief that the apparent boardroom climb-down could not wholly repair the damage done to Mr Bohn's relationship

with the board by a series of events over the past fortnight. The crisis was triggered by the offer of his job to Dr Wolfgang Reitzle, research and development director of executive BMW, the executive car-maker. It is understood this offer was made by Dr Ferdinand Porsche, chairman of the Porsche supervisory board.

Subsequently, a regular meeting of the Porsche supervisory board last week failed to muster the two-thirds majority needed to endorse the extension of Mr Bohn's existing contract after it runs out at the end of this year.

Almost immediately afterwards, Dr Reitzle, who is seen as best-placed to lead BMW's 50-year-old management board chairman, Dr Eberhard von

Koenigsmann, said he had decided not to take up Porsche's offer. Mr Bohn was triggered by the board's actions as "damaging" for the company and said he would "not be available for reappointment" if the board did not give him unequivocal backing.

The company last night offered a "no comment" to questions about the long-term implications of the dispute for Porsche's management.

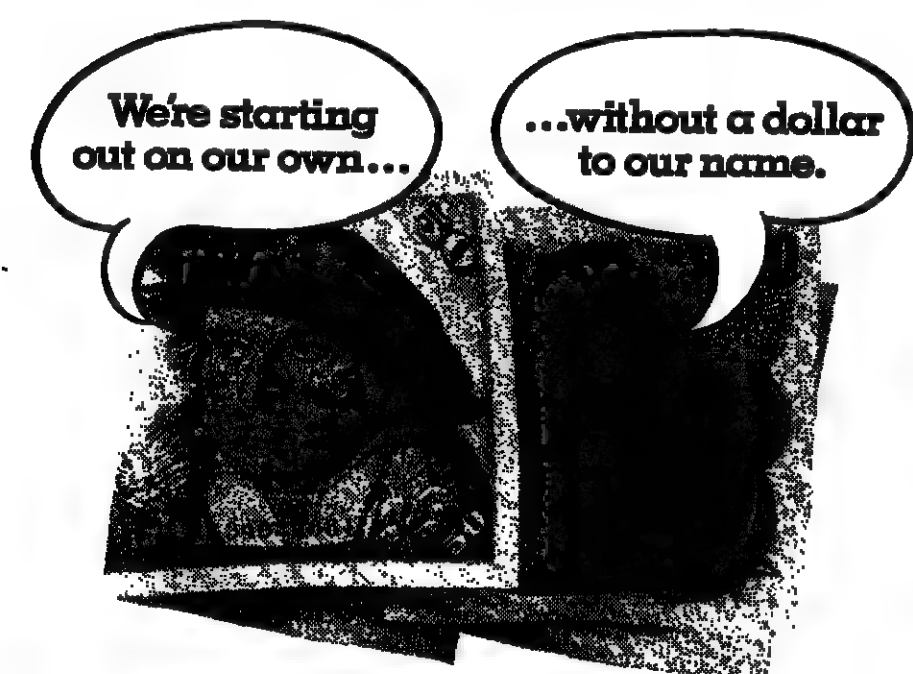
The dispute has come at a bad time for Porsche, whose worldwide sales have fallen sharply. Some 4,000 workers are on short time, following a fall in 1991 sales to 26,200 - 4,000 fewer than in 1990 - and little more than half the 50,000 vehicles sold in Porsche's peak year of 1985.

## Consortium may acquire 49% Noverco stake

A CONSORTIUM made up of French, the Belgian energy distributor, and Total, the French integrated oil and gas company, is negotiating to buy a 49 per cent interest in Noverco, the Quebec natural gas distributor, held by two Quebec government agencies, writes Robert Gibbons in Montreal.

The 49 per cent stake has been for sale for over a year. The two Quebec agencies, the Caisse de Depot, the public pension plan's investment arm, and Souqip, the provincial energy agency, bought the Noverco block from a Quebec entrepreneur for almost C\$500m (US\$372.7m).

TransCanada and Total may seek a full 50 per cent.



## Mark/Yen Futures &amp; Options unfold on the CME—February 26, 1992.

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Wereldhave N.V.

(Investment company with variable capital,  
incorporated in the Netherlands)  
23 Nassaustraat, 2514 JT The Hague  
(The Netherlands)

The Board of Management of Wereldhave N.V. (formerly N.V. Beleggingsmaatschappij Wereldhave) announce that the existing "K" and "CF" bearer certificates should be exchanged for new certificates which are obtainable in denominations of 1, 5, 25, 50, 500 and 5,000 shares of Dfl. 20 each.

Existing certificates should be lodged for exchange in the Netherlands with Pierson, Helderling & Pierson N.V., Kempen & Co. N.V., Rabobank Nederland, ABN AMRO Bank N.V., Bank Mees & Hope NV or Credit Lyonnais Bank Nederland N.V. and in the United Kingdom with Morgan Grenfell & Co. Limited, 23 Great Winchester Street, London EC2P 2AX.

The Hague, February 26, 1992  
Board of Management

Notice of Redemption  
This notice is given pursuant to Condition 6(a) of the terms and conditions of the above-mentioned Notes, that Onom Bank AS, formerly known as Bergen Bank AS, the "Bank" has elected to redeem on 3rd April 1992 (the "Redemption Date") all of its outstanding YEN 3,000,000,000 7.3 per cent Notes due 1994 at their redemption amount. This will be calculated by The Industrial Bank of Japan, Limited, as Calculation Agent on or after 18th March, 1992.

The Notes should be presented and surrendered to the paying agents (as shown on the reverse of the Notes) on the Redemption Date.

26th February 1992  
By: Citibank, N.A. (CIB) Designated Paying Agent

CITIBANK

## TO THE HOLDERS OF WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF

MARUDAI FOOD CO., LTD.  
(the "Company")

Issued in conjunction with the issue  
by the Company of  
US\$100,000,000 5 1/2% per cent.  
Bonds, 1992 with Warrants

## NOTICE OF ADJUSTMENT OF SUBSCRIPTION PRICE

Pursuant to Clauses 3 and 4 of the instrument dated 8th October, 1988 under which the above described Warrants were issued, notice is hereby given that as a result of the issuance of DM150,000,000 4 1/2% Deutsche Mark Bonds of 1992/1996 with Warrants of the Company on 13th February, 1992 with an initial subscription price per share of ¥955, being less than the current market price per share, the Subscription Price of the above described Warrants has been adjusted in accordance with Clause 3 of the instrument with effect from 13th February, 1992, as follows:

Subscription Price before adjustment Yen 1,230.00  
Subscription Price after adjustment Yen 1,217.30

MARUDAI FOOD CO., LTD.  
By: The Sumitomo Bank, Limited  
as Principal Paying Agent

Dated: 26th February, 1992

## Standard Chartered

Standard Chartered PLC  
(Incorporated with limited liability in England)

## £150 million Subordinated Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the three month period from 24th February 1992 to 26th May 1992 the Notes will bear interest at the rate of 10.4125 per cent per annum.

Interest per £5,000 Note will amount to £130.87 and will be paid for value 24th May 1992 against surrender of Coupon No 24.

Chartered WestLB Limited  
Agent Bank

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L-2016 LUXEMBOURG  
R.C. Luxembourg No. 832648

## DIVIDEND ANNOUNCEMENT

Commercial Union Privilege Portfolio announces dividends in respect of the following assets payable on 26th February 1992:

Asset	Dividend	Per share
Swedish Reserve Fund	SEK 6.874	per share
US Dollar Reserve Fund	USD 0.337	per share
Deutsche Mark Reserve Fund	DM 0.705	per share
Yen Reserve Fund	¥ 17.6	per share
Frankfurt Bond Fund	ESP 30.0	per share

Dividends are payable to holders of bearer shares against presentation of coupon No.2 to:

TSS PRIVATE BANK INTERNATIONAL S.A.  
Société Privée d'Aspre  
P.O. Box 605  
L-2016 LUXEMBOURG

The Board of Directors



## INTERNATIONAL COMPANIES AND FINANCE

## Murdoch takes command at Fox

By Alan Friedman in New York

MR RUPERT MURDOCH is to assume direct management responsibility for Fox, the Hollywood studio and television network, following the resignation of Mr Barry Diller, chairman and chief executive since 1984.

The resignation, which Mr Diller insisted was amicable, caught the US entertainment industry by surprise. Mr Diller, 50, one of the leading executives in Hollywood, has successfully built the Fox Television Network, the fourth US national network and one that boasts hits such as *The Simpsons*. He has also created Fox Broadcasting, which delivers five nights of prime-time programming to 131 US television stations.

Several entertainment industry insiders expressed scepticism about whether Mr Murdoch - whose News Corporation interests include newspapers, magazines, and publishing as well as film and television - would actually assume a hands-on role at Fox. Although Mr Murdoch has made Los Angeles one of his major residences, running a Hollywood studio is considered by Wall Street analysts an unlikely role for the Australian-born tycoon.

Although Mr Diller said he and Mr Murdoch had no disagreements, the departing chairman did say he had told Mr Murdoch of his desire to own an equity stake in Fox. This was not possible, Mr

Diller said, since Fox was wholly-owned by News Corporation. Mr Diller said he had yearned "to have my own company in whatever shape or size I am comfortable or capable of creating or acquiring". Speculation on Wall Street centred on whether Mr Diller might seek to put together a company to make a bid to acquire NBC Television from General Electric.

Another possibility raised by analysts was that Mr Diller might join forces with Mr David Geffen, the record and film industry mogul, to launch a new venture. Mr Diller described this as speculation, but added: "David Geffen is my friend. Who knows?"

News Corporation does not provide detailed figures for Fox, but the group's last results showed A\$124.33m (US\$93.5m) of operating income from television and A\$67.7m from filmed entertainment divisions, in the six-month period to December 31. Twentieth Century Fox, the film studio, is expected by analysts to earn operating income of around US\$150m in the financial year to June 30, while forecasts for Fox TV stations call for operating income of around US\$160m in the same period.

The Fox Broadcasting division is expected to earn between US\$40m and US\$50m in the financial year to June.

## Sasol lifts earnings by 14% to R533.4m

By Philip Gawth in Johannesburg

SASOL, the South African synthetic fuel and chemicals producer, overcame depressed market conditions to lift earnings 14.7 per cent to R533.4m (\$166.4m) in the six months to the end of December.

Turnover dropped slightly, to R3,960m from R4m, as a result of generally lower prices. Operating income was 11 per cent down, at R268.5m, reflecting depressed margins, but this was more than compensated for by lower interest and a lower effective tax rate.

Attributable earnings rose by 14.7 per cent to R533.4m. Mr Paul Kruger, managing director, said the synthetic fuel division had managed to offset cost increases, lower product prices and lower refining margins by substantially increasing production volumes.

The division will account for about 40 per cent of operating profit in the current year.

Mr Kruger said the production increase resulted from better operating efficiencies. The impact of the lower international petroleum product prices was softened by a weaker rand/dollar exchange rate.

The dividend was lifted to 36.5 cents a share from 32.5 cents.

## Suntory reports sharp decline

SUNTORY, the Japanese beverage company, yesterday reported a sharp fall in earnings for the year to December 1991, writes Emiko Terazono.

Suntory said that non-consolidated results had fallen 24.1 per cent from the previous year to ¥10.5bn due to sluggish sales of its wine and beer divisions and growing costs for funds procurement.

Overall sales edged up 0.5 per cent to ¥800.1bn. Beer sales, accounting for 25.9 per cent of the total while distilled liquor represented 52.3 per cent of overall sales.

## TNT slips to A\$51m loss as airline price war intensifies

By Kevin Brown in Sydney

TNT, the Australian transport group, yesterday blamed recession and stiff competition for a net equity accounted loss of A\$46m (\$34.50m) in the six months to December, compared with a profit of A\$49m last time.

The loss increased to A\$51m after taking account of abnormal items, mainly provisions for diminution in the value of non-current assets and unrealised foreign currency translation adjustments. Equity-accounted revenue increased 2.5 per cent to A\$2.5bn.

TNT said it had been hit by freight transport problems in Australia and South America, and heavy losses in the domestic airline operations, jointly-owned with News Corporation.

Analysts had expected a substantially smaller interim loss following a loss of A\$115,000 in the first three months, but the group appears to have been badly hit by price-cutting in the Australian aviation market.

Ansett Transport Industries, which operates one of Australia's two main domestic airlines, contributed a loss of A\$25.5m after abnormal items, compared with a loss of A\$7.3m in the earlier period. Moral, which operates the smaller Eastwest Airlines, contributed a net loss of A\$18m, compared with A\$5.3m a year earlier.

The group said it expected an improvement in the results of its wholly-owned businesses if economic conditions improve as expected in its main markets. However, the directors warned that the aviation businesses would have a "difficult" third quarter because of continuing uncertainty in Australia.

Price-cutting pressure eased following the collapse of Compass, a small independent airline, but is likely to increase if Compass or another small airline returns to the market, as seems likely. The federal government is also expected to announce today that Qantas and Air New Zealand are to be given rights to fly on domestic routes in Australia.

On a positive note, the directors said the flotation of 70.4 per cent of TNT Freightways, the group's US trucking business, had been completed. The A\$400m proceeds of the flotation will enable TNT to further reduce debt, which fell from A\$2.7bn to A\$3.5bn during the period. Interest expense declined from A\$110m to A\$98m.

The group also said it expected to complete a joint venture arrangement with five European post offices during the current quarter.

TNT announced recently it has reached agreement with Federal Express, the US freight carrier, to co-load express freight on daily transatlantic flights. Both initiatives are expected to help reduce the costs of TNT's European express freight network.

TNT said the world recession had reduced revenue growth in most of the countries in which it operates. Revenue was flat in the UK, and lower in Australia, Canada and South America.

## Court ruling fails to defuse chip war

Louise Kehoe on implications of the Intel-AMD technology decision

A FIVE-YEAR arbitration battle between rival Silicon Valley chip-makers Intel and Advanced Micro Devices has resulted in a decision that appears unlikely to defuse the bitter disputes over AMD's rights to manufacture Intel-designed microprocessor chips.

The dispute focused on the 386, the chip at the heart of current-generation IBM-compatible personal computers. Until last year, Intel was the sole supplier of the 386.

However, in April AMD launched its own "reverse-engineered" clone of the microprocessor, and has since won a 30 per cent share of the market.

In his decision, the arbitrator awarded AMD "permanent, royalty-free, non-exclusive, non-transferable worldwide right" to any Intel technology that may be incorporated in AMD's reverse-engineered version of the 386.

He found that Intel had breached a 1982 technology-sharing pact with AMD, under which the companies agreed to swap microprocessor and related product designs.

AMD was also awarded nominal damages of \$15m in connection with disputes over earlier versions of the chips. Intel, however, will be allowed to keep \$25m in disputed royalty payments made by AMD.

Commenting on Intel's conduct, the arbitrator said he would have awarded punitive damages against Intel if they were within his powers. He would also like to have been able to transfer a portion of Intel's 386 revenues to AMD.



Open to interpretation: Andrew Grove (left) says the decision changes little; W. J. Sanders sees justice done

The arbitrator found that the damages to AMD from Intel's violation of the covenant of good faith and fair dealing were "immeasurable", and that he felt unable to "even out the balance" entirely.

The arbitrator, a retired California judge, said his decision was aimed at "aborting the incessant warfare which has gone on between these two companies for the past five years".

He said: "I intend that AMD be permitted to go forward in its production and sale of the AMD reverse-engineered 386 without harassment from Intel from any further law suit."

"After five years, it is now the end of the day... the parties have had a full and fair hearing. Now it is time to go home."

However, Intel immediately said it would oppose enforcement of the portions of the decision relating to the 386, and that it expected to continue to fight AMD in the courts. One of several pending lawsuits between the companies is expected to go to trial next month.

A new round of legal battles appears likely when AMD introduces its own version of the next-generation 486 microprocessor, which was specifically excluded from the arbitration decision.

"The remarkable thing is how little real impact this decision will have on either company," said Mr Andrew Grove, Intel president and chief executive.

"We keep the Intel 386 chip and they keep selling their imitation of it. The only thing new is that the arbitrator sprinkled holy water on their chip and has given them additional

defences to help them fight us in court. Financially, the decision is also a non-event."

Not surprisingly, AMD took a different view of the decision. "The decision is a victory," said W. J. Sanders, AMD chairman and chief executive.

"AMD now has the unfettered, royalty-free rights to manufacture and sell the 386 microprocessor. All past and future 386 revenues and profits are no longer under any cloud of legal uncertainty."

Computer-makers have welcomed AMD's entry into the 386 market. Competition between the two companies has forced Intel to lower its prices, fueling a rapid decline in personal computer prices that is boosting sales of computers and computer software.

With both Intel and AMD hailing the decision as a victory, there is, however, widespread confusion within the industry over what the decision means.

Both companies can be expected to attempt to use the ruling to gain market advantage.

Wall Street analysts, many of whom had anticipated a much larger monetary award, said Intel got off lightly with an award much smaller than the \$2.2bn AMD was seeking.

Since its introduction of the 386 clone, AMD has posted record sales. For 1991, the company reported revenues of \$1.1bn and profits of \$145.3m, while Intel also unveiled record revenues last year of \$4.78bn and \$819m in profits.

## Dull final quarter at large US store chains

By Nikki Tait in New York

TWO LARGE US department store chains, Arkansas-based Dillard's and May Department Stores, unveiled earnings figures yesterday which provided further evidence of a dull final quarter in the retail sector.

May, which operates 318 department stores and almost 3,300 Payless ShoeSource outlets, said after-tax profits in the 13 weeks to February 1 rose only modestly, from \$222m a year ago to \$266m.

Sales in the important fourth quarter rose from \$3.28bn to \$3.36bn, but on a same-store basis there was an overall 0.5 per cent drop, reflecting a 0.7 per cent fall in the department store division and a 1.5 per cent gain on the shoe store side.

For the year, May saw net profits of \$615m, against \$600m in 1990-91, on sales of \$10.4bn, against \$9.86bn. Its shares gained 1/4 at \$67.

May, which opened 14 department stores and 328 Payless outlets last year, said it planned to add six department stores and 270 Payless units in the current 12 months.

At Dillard's, which owns 198 department stores, mainly in the midwest and south-west, after-tax profits in the fourth quarter totalled \$93.3m, against \$92.3m. Sales reached \$1.32bn against \$1.22bn, but same-store sales rose a modest 2 per cent.

For the year overall, sales rose 12 per cent to \$4.07bn, with comparable-store sales advancing by half this amount. Net profits for the period were \$206.2m against \$182.8m.

The drab figures follow news of a fourth-quarter profits fall at Nordstrom, the Seattle-based fashion store chain.

## Deere &amp; Co reduces shortfall

By Barbara Durr in Chicago

DEERE & Co, the US heavy equipment-maker, managed to reduce first-quarter losses, thanks largely to improved prices and greater efficiency.

The company suffered a net loss of \$18.5m, or 26 cents a share, in its 1992 first quarter, ended January 31, compared with a loss of \$43.1m, or 57 cents, in the same period a year ago.

Worldwide production was the same as last year's during the first quarter, but net sales rose to \$1.46bn from \$1.43bn last year.

Mr Hans Becherer, chairman, said first-quarter results were affected by continued weak demand and efforts to reduce company and dealers' inventories. But heavy discounting to improve sales has helped.

Lawn and grounds care equipment sales and production were higher, while agricultural equipment volumes were down in the first quarter.

Prospects for the rest of 1992 are uncertain due to the recession and low customer confidence. While the North American agricultural market would

appear to be poised for an upturn, farmers' buying attitudes still seem cautious, the company said.

Retail demand in overseas markets is expected to decline in 1992, reflecting European farmers' concern with the Gatt negotiations.

Deere has consequently reduced its scheduled production tonnage this year by about 5 per cent compared with that of 1991. Deere's lower production levels are expected to result in further reductions in dealer and company inventories.

by a provision of A\$40m against the book value of US assets, which was also treated as an abnormal item.

Pioneer said it had restated profits for both periods to exclude contributions from Ampol Exploration, the sale of which was completed for accounting purposes in July.

The group said sales revenue fell 13 per cent to A\$2.5bn. Revenue from building materials was down 2 per cent to

A\$1.2bn, primarily because of weakness in Australian markets. Petroleum refining and marketing operations revenue fell 17 per cent to A\$1.2bn, principally reflecting a fall in crude oil prices at the end of the Gulf war.

Directors declared an interim dividend of 7.5 cents a share, unfranked because of available tax losses incurred in previous years.

Moody's said the action reflected "the uncertain outlook for asset quality, especially in Wells' sizeable portfolio of commercial real estate loans". Moody's noted, however, the bank had a formidable retail franchise in California that continued to generate strong earnings.

The bank, traditionally seen as an excellent performer, was subjected to a tough inspection by US bank regulators last December. This led to unusually heavy bad debt provisions, especially in the commercial real estate loan portfolio.

Its 1991 net earnings were almost wiped out following some \$70m of fourth-quarter bad debt provisions.

## Moody's lowers Wells Fargo rating

By Alan Friedman in New York

MOODY'S, the US credit-rating agency, yesterday downgraded the rating on Wells Fargo, the big California commercial banking group, in the latest indication of how the US investment community is reacting to the weakening of the California economy.

The downgrade, affecting about \$4bn in securities, brings its long-term senior debt rating down to BAA1 from Single-A2, and the rating on commercial

paper to Prime-3 from Prime-1. The long-term deposit rating of Wells Fargo Bank, the principal operating subsidiary, was lowered by Moody's from Double-A3 to Single-A2.

Moody's said the action reflected "the uncertain outlook for asset quality, especially in Wells' sizeable portfolio of commercial real estate loans". Moody's noted, however, the bank had a formidable retail franchise in California that continued to generate strong earnings.

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## Market subdued despite Halifax £100m addition

The deal will be priced on March 9 and the shares are expected to be offered at around L12,000 to L14,000.

The pension funds will almost certainly be allowed to

As a result, says Mr Alexander, it is often difficult to sell Mexican stocks since there are few investors willing to buy Mexican equity when the Mexican stock market falls. The lack of long-term institutional

present, most Mexicans do not have bank accounts, so if they want to save money they often buy consumer durables, such as cars, televisions or even bricks. Since workers will now be able to channel savings into the financial sector, Mexico's low savings rate should increase.

The central bank reckons the additional pension savings will increase the average worker's pension by 25 per cent - although this would only apply to employees who had subscribed to the scheme through their working life.

## Chicago begins test of anti-fraud device

be tried in the wheat pit of the CBOT and the D-Mark pit of the CME.

This growth was likely to be

securities activities, said it was a priority for the bank to increase its fund management activities. At present, the bank is the world's 20th largest fund manager with assets of DM124bn under management. Deutsche Bank is predicting 9.5 per cent growth per year from 1991 to 1996 in the domestic German pension fund market.

Morgan Grenfell fund managers are paying marketing visits to many of Deutsche's German corporate clients.

40 opening index 2563.6; 9 am 2561.1; 10 am 2571.2; 11 am 2563.1; Noon 2560.1; 1 pm 2560.6; 2 pm 2564.3; 2.30 pm 2563.3; 3 pm 2561.9; 4.10 pm 2547.5; (a) 9.40 am (b) 3.56 pm; Flat yield: Highs and lows record, base rates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9HL. The FT. ACTUARIES SHARE INDICES SERVICE covers a range of electronic and paper-based products relating to these indices. These are available by FT. Actuarial Share Indices, 176, Leeson Street, London SW1Y 4UJ. Tel: 071-925 2323.

TRADITIONAL OPTIONS		
● First Dealings	Feb. 17	Calls in Brent Walker, Conale.
● Last Dealings	Feb. 20	Flextech, Great Western Res.
● Last Declarations	May 28	Hinson warrants, MSM, Ramer.
● For Settlement	June 8	Trencherwood and Wembley, Putt
3-month call rate indications are		in Brown Shipley, Greycoat and

TRADITIONAL OPTION 3-month call rates									
INDUSTRIALS	9	Charter Const.	40	Ledbetter	17	Seers	7 1/2	OILS	
Allied-Lyons	55	Comstock	39	Legal & Gen.	21	Smilg	7	Arrive Put	11
Anstrad	3	Conover	38	Loyd Service	18	Ti	40	Burns	22
Arcos (BSBR)	5	Cornwall	39	Lyons	31	TSS	10 1/2	Butterfield	14
BART Inds.	50	CP	5 1/2	Lohrbe	20	Tuesco	7	Butterfield Control	10
BIOC	48	ENR	18	Lucas Inds.	9	Thorn E&M	65	Conroy Put	7 1/2
Bunge	48	FFMC	18	Marka Spencer	22	T & N	11	Galetic Res	12
BITR	31	Forta	13	Mitland Bank	19	Unger	70	Premier Cons	3
Borg	35	GKN	31	Mission Bank	19	Vickers	70	Shell	37
Buick Circle	32	Gen Accident	15	P & O Ltd	34	Welton	70	Tusker Res	1
Bovis	35	GR	15	RACI Elect	1 1/2	PROPERTY			
Br Aerospac	57	Glaz	78	RHM	18	Brl Land	21	MINES	
British Steel	54	GRS	1	Rank Org	9	MEPC	31	RTZ	39
British Telecom	64	Harcos	16	Ratzers	5	Mountginn	2 1/2		
Capstone	33	ICI	90	Reed Ind	40				



## UK COMPANY NEWS

# SB breaches the £1bn barrier with 17% rise

By Paul Abraham

SMITHKLINE BEECHAM, the Anglo-American pharmaceuticals and consumer products group, has broken the £1bn profits barrier for the first time.

Pre-tax profits increased 17 per cent from \$860m to £1bn for the year to December 31 1991.

The group's turnover fell 2 per cent from \$4.76bn to \$4.68bn following disposals, adverse currency effects, and what Mr Robert Bauman, chief executive, described as "tough" trading conditions in the US consumer market.

Nonetheless, overall revenues from continuing operations rose 4 per cent, while trading profit increased 13 per cent.

Sales performance of established drugs was mixed: Tagamet, the anti-ulcer product, fell 2 per cent to \$520m; Dydyline fell 11 per cent to \$148m; Amoxil, an antibiotic, increased 9 per cent to \$243m. The company was forced to offer \$56m discounts in the US.

Among the newer products, Augmentin increased sales by

24 per cent to \$504m and Seronax, an anti-depressant, gained 10.7 per cent of the UK market by value.

Clinical laboratories operations increased sales 13 per cent to \$539m and profits 24 per cent to \$68m.

The animal health business achieved a 4 per cent increase in sales to \$318m and a 9 per cent rise in trading profits to \$55m.

Sales in the US consumer division fell 9 per cent as customers ran down their stocks.

Mr Hugh Collum, finance director, announced the company wanted to split its A and B shares on a 2-for-1 basis to increase liquidity and help smaller shareholders.

The equity unit is also to be divided to comprise one split B share and a reduced preferred share to make the A shares and the equity unit more easily comparable.

The changes will be put to shareholders at the annual meeting in May.

Earnings per share increased 17 per cent from 41p to 49p and earnings per equity unit from 205p to 240p. A quarterly divi-

dend of 4.15p per A ordinary share, equivalent to 48.49 cents per equity unit is declared.

## COMMENT

SmithKline executives spent much of yesterday patting themselves on the back for completing a highly successful merger in the space of little more than two years. Their self-congratulations were justified, but the more difficult task of generating organic growth remains before them. The most pressing question is whether the new generation of drugs will be able to compensate for those reaching or having reached the end of their patents. An increase in pharmaceutical sales of only 4 per cent is decidedly sedentary compared with other companies and the outlook in Japan looks more than tricky with further hefty price-cuts in the pipeline. On the upside, the stock is likely to be less vulnerable to a move out of pharmaceutical companies into cyclical because of its consumer products division. Hoare Govett maintained its profits forecast of £1.14bn for 1992.

# WPP wins \$115m Mercedes contract

By Gary Mead, Marketing Correspondent

MERCEDES-BENZ of North America has signed an advertising deal worth some \$115m (\$65.7m) with the New York agency Scali McCabe Sloves, part of the UK-based WPP group.

The deal, by far the largest signed in the US for many months, makes Scali responsible for all forms of Mercedes' North American advertising, including direct marketing.

Scali's success provides a much needed fillip for WPP, the world's largest marketing services agency.

It is also welcome news for Scali. In November 1990 it resigned Volvo's \$40m account, which it had run for 13 years.

This brought about a 99% plummet in WPP's share price, and followed revelations that one of Scali's Volvo commercials had been rigged: Volvos had been strengthened before undergoing a test in which trucks were driven over them.

Negotiations are still proceeding over WPP's disposal of Scali, a move which was agreed when WPP first acquired the agency in May 1988 as part of its purchase of the Ogilvy & Mather group.

## GrandMet plans share split

Grand Metropolitan, the food, drinks and retailing group, is to make a 1-for-1 share split to give the shares "wider appeal," Sir Allen Sheppard, chairman, told the annual meeting.

Sir Allen forecast that the group's first half performance excluding the one-off benefit of disposal of the Express Dairy and Eden Vale operations - should "be in line with last year."

City analysts reacted by trimming their full-year profit forecasts by about \$40m to between £1.02bn and \$1.04bn.

# Size is strength as customers suffer

## Robert Peston on NatWest's ability to beat record bad debt charges

NATIONAL Westminster Bank demonstrated yesterday when publishing its 1991 results that it is both one of Britain's strongest businesses and one of its weakest.

Pre-tax profits fell 73 per cent from \$504m to £110m due to a bad debt charge of £1.89bn, which included the biggest losses ever incurred by a UK bank on its domestic lending.

However, the group was able to remain in profit because of a sharp increase in income, excluding bad debt charges. The trading surplus rose 20 per cent to £20m. In large part because of a 28 per cent rise in commission income.

The strength and the weakness are to some extent two sides of the same coin, stemming from the sheer size of the organisation. NatWest has for years been the leading lender to small and medium size businesses, which have been hit particularly hard by the recession.

Even today, their ostensibly special role within the UK economy means that the Bank of England still gives them protection from the market disciplines of being vulnerable to a hostile takeover bid or bankruptcy.

However, NatWest's disproportionate economic power, or oligopolistic position, was also its salvation last year. Most UK companies, open to intense competition, found it difficult to increase revenues during the recessionary conditions of the past year.

But Lord Alexander said that NatWest put in place higher tariff levels and, with the help of new technology, made sure that an increased number of eligible customers paid their charges.

Improvements in the management of most UK banks lagged behind modernisation of other industries because banks had been protected from com-



Lord Alexander, left, and Tom Frost: raising tariffs

petition till a decade ago.

As a result, it could never escape from the loan losses afflicting all banks.

But the losses were exacerbated by weak management, as Lord Alexander, chairman, admitted when saying that there had been "departures from the principles of sound lending."

The bank lent too much to too many insubstantial businesses.

Mr Tom Frost, chief executive, highlighted growth in the loan book at the end of 1988, when seven years of UK economic growth were drawing to a close, as a particular mistake.

Improvements in the management of most UK banks lagged behind modernisation of other industries because banks had been protected from com-

As a result, UK branch customers, not including the biggest corporate customers, paid commissions of £1.33bn last year, 24 per cent higher than in the previous year.

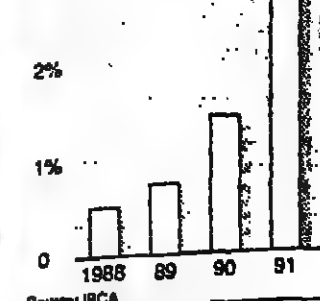
The underlying strength of the business was what persuaded the board to maintain its full-year dividend at 17.5p, even though earnings per share were significantly lower at 3p, against 13p.

The group is having to withdraw £220m from reserves to meet the £285m cost of the dividend.

The balance sheet remains strong compared with many of its international competitors. The ratio of capital to assets, measured on the new international basis, known as the Basle convergence ratio, is 9.6 per cent, well above the 8

## NatWest

Domestic provisions as a percentage of domestic lending



Source: IBCA

per cent minimum set by regulators. The ratio rose during the year, largely because the bank raised \$466m of new capital through issues of non-cumulative preference shares and subordinated debt. There was also a fall in risk-weighted assets, or assets revalued to take account of their inherent riskiness.

This drop in loans and other assets was no accident, according to Mr Derek Wanless, a director. He said that all executives had been under instructions to cut the bank's exposure to low yielding assets.

This emphasis on profitability is symptomatic of Lord Alexander's attempts to enforce a sweeping cultural change, which has involved a series of senior personnel changes and a reorganisation of the divisional structure.

"We need to become a business, not a philanthropic institution," he said. NatWest's shareholders will applaud him. Customers paying higher charges may not.

# Difficult trading hits Sedgwick

By Richard Lapper

DIFFICULT trading conditions in the London insurance market were the main factor in a fall in pre-exceptional profits at Sedgwick Group, the international insurance broker.

Pre-tax profits amounted to \$82.4m, compared with \$90.7m before an exceptional charge of £21.4m, reduced profits to \$59.3m in 1990.

There was a slight rise in operating income to \$621.9m but the reduction in interest rates resulted in a fall of \$7.2m in investment income, while adverse movements in exchange rates depressed profits by a further \$4.1m.

The US subsidiary performed well for a 23 per cent increase in profit despite depressed insurance rates and a slight fall in operating income.

However, difficulties in the London insurance market

depressed profitability with the results showing a 7 per cent fall to \$43.6m.

A contraction in capacity at the London reinsurer market led to a 5 per cent fall in income at EWP Payne, the reinsurance broking subsidiary.

The fall in profits at the Lloyd's underwriting agent subsidiary to \$500,000, compared with \$5.2m, reflected the reduction in commission paid by Names in 1988, when the Lloyd's market produced its first overall loss for 30 years.

Earnings per share were 12.5p, compared with 10.4p in 1990. A final dividend of 8p is proposed for an unchanged total of 12p.

## COMMENT

Although falling interest rates and the weakness of the dollar are adversely affecting profit-

ability, the good news from yesterday's results is that Sedgwick has costs firmly under control. And with more than 36 per cent of its income generated in the US, the group is well placed to benefit from the long awaited turnaround in insurance rates there. Unfortunately, that prospect is still somewhat distant judging by the pessimistic views yesterday of Sedgwick's senior executives. Even so with margins in the group's retail worldwide operations improving and rates in some sectors of the London market rising strongly, profits should increase after last year's disappointing outcome.

A pre-tax outcome of \$90m is possible, a result, which on today's closing price of 212p, puts the share on a prospective p/e of just over 15, a little less than the average for the sector.

# Addison seeks £14.75m to fund AGB purchase

By Raymond Snoddy

ADDISON Consultancy, the market research group, is paying £14.75m for the main business of AGB Research, part of the collapsed Maxwell private empire.

The price of the deal was revealed yesterday in a rights issue document designed to pay for the acquisition which will take Addison from sixth to top position in UK market research.

Preliminary agreement on the purchase was reached with administrators Arthur Andersen last month.

Addison, which trades as Taylor Nelson, will raise approximately £18.3m net from the rights issue which already

has the support of more than 33 per cent of its shareholders.

This does not apparently include Lord Hollick's MAI group, which has 34.8 per cent of existing Addison stock. MAI says it intends to sell if the acquisition is completed.

Under the issue holders of ordinary shares will be offered new shares at 12p on a 9-for-4 basis.

The rights issue, which is conditional on shareholders' approval, has been underwritten by Robert Fleming, the merchant bank.

Trading in the shares of the enlarged group is expected to begin on March 13.

# NatWest clashes with Maxwell pension funds

By Robert Peston and Norma Cohen

A DISPUTE has broken out between the Maxwell empire's beleaguered pension funds and National Westminster Bank over the ownership of shares worth \$38m in Tova Pharmaceuticals, an Israeli concern.

NatWest said yesterday that it had not made a decision on whether to keep the shares, in which the Maxwell pension funds claim an interest. Lord Alexander, NatWest's chairman, confirmed that the bank had been approached by Mr Neil Cooper of accountants Robson Rhodes, the provisional liquidator of Bishopsgate Investment Management, which acted as both manager and trustee of the Maxwell pension funds.

Mr John Melbourne, a NatWest director, said the bank had been given no conclusive evidence that the shares were the property of the pension funds. He said the bank had been given the shares as security against a modest loan to the Maxwell private companies shortly after Mr Robert Maxwell died last November.

Mr Kevin Maxwell, Mr Robert Maxwell's son, had pledged the shares to NatWest. "We took them in good faith," said Mr Melbourne. "We cannot simply give them back without investigating the pension funds' claim. What would our shareholders say if we did?"

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# MGN finance director astonishes MPs

By Norma Cohen

ASTONISHED MPs yesterday questioned Mr Lawrence Guest, chairman of the Mirror Group Newspapers Pension Fund's Investments committee, after he testified that he did not know the ownership of companies in which the pension fund held stakes.

Mr Guest, who is also MGN's finance director, said he believed his role was simply to monitor the returns earned by the pension fund's various investment managers.

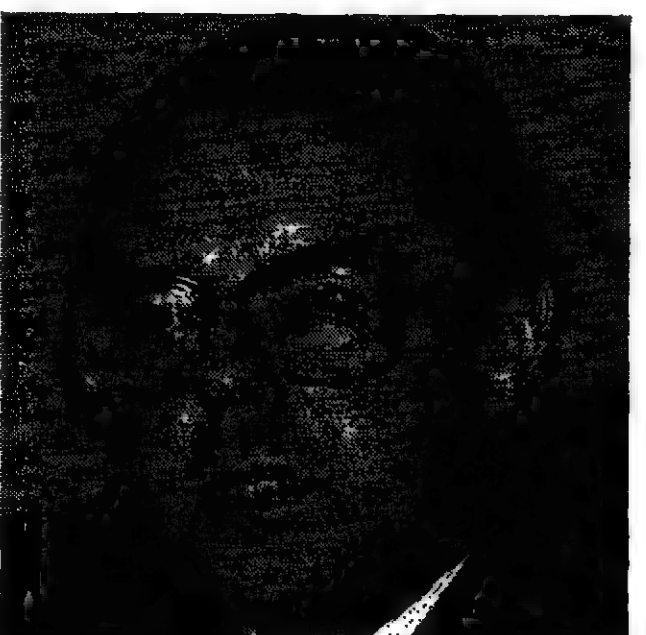
"The MPs asked him how the fund had come to invest so heavily in entities related to Mr Robert Maxwell. Mr Guest, whose investments committee kept no minutes of its decisions, testified that he did not know the extent of the pension fund's self-investment until November 1991.

Prior to that, he relied on Bishopsgate Investment Management to provide valuations of what was in the fund and believed that self-investment was no more than 7 to 8 per cent of the fund.

"I made no specific inquiries into who owned those companies," Mr Guest told the Select Committee - sparking titters of disbelief from MPs and audience alike.

By April 1990, the MGN pension fund accounts showed that over 40 per cent of all investments were concentrated in 20 companies - over half of which had some connection with Mr Maxwell or his private interests. Mr Guest conceded that on one occasion at least, he had received a letter from an MGN pensioner asking about the unusual pattern of investments, but said he did not pursue the matter.

Other revealing testimony concerned Lord Donoghue, formerly a director of BIM. According to a letter from Lord



Lawrence Guest: sparked titters of disbelief

Donoghue's solicitor, he was concerned about stock lending activities in early 1991 because they were done without his knowledge. The activities had not ceased by July 1991 and Lord Donoghue asked that the matter be brought to the attention of the trustees - a request Mr Maxwell rejected. Two weeks later, Lord Donoghue left the employ of BIM.

But his departure apparently went unheralded and unrecorded, even to pension fund trustees to whom he had to report.

Mr Ernest Burdington, then managing director of MGN and a trustee of the pension fund - and currently its chairman -

said he noticed in the autumn that Lord Donoghue hadn't been around in some time. "I noticed he was missing," Mr Burdington testified. "It was a little like Argentina before the junta," he said - adding that he assumed Lord Donoghue had had a falling out with Mr Maxwell but didn't want to ask about it.

Mr Burdington testified that he had been about to resign from MGN over the missing funds and a lease arrangement the company had agreed which he felt was particularly disadvantageous for shareholders.

Mr Burdington said he later learned that Mr Maxwell had borrowed funds against the lease. He said that he and Mr

Maxwell had exchanged views about the matter at a hotel during the Labour party conference last autumn and he had offered his resignation.

Meanwhile, a Scottish printer has emerged as the unsung hero of the Maxwell pensions saga. Mr Harry Templeton, formerly at the Scottish Sunday Mail, told how he had been fired from the paper after 18 years service because of his role as a pension fund trustee.

"Mr Maxwell told me I would sit on the board [of Mirror Group Newspapers Pension Fund trustees] over his dead body," said Mr Templeton, a Scottish printer formerly employed by MGN's Scottish Daily Record.

"That's when I began to suspect he was not to be trusted. Because when I got on, he lived on."

Mr Templeton said he repeatedly challenged decisions urged by Mr Maxwell, going so far as to consult a QC over what actions could be taken to prevent abuses in the investment of pension funds. He said that Mr Maxwell repeatedly threatened to wind up the fund if trustees questioned the way it was being operated.

Mr Templeton was sacked for gross industrial misconduct in 1988 and, except for a six-month stint that year, has not since worked in the newspaper business. Mr Templeton said he believed he had been blacklisted because of his role on the pension fund.

Minutes of MGN pension trustee meetings show that Mr Templeton's appointment was opposed by Mr Maxwell. Mr Templeton testified that of those trustees appointed by management, none ever voted against Mr Maxwell. "Some of them never even spoke," he said.

# Italian move for Bank of Scotland

BANK OF Scotland is investing \$6m in a 45 per cent stake in Finanziaria Italiana Mutui, which operates in the Italian residential mortgage market, writes James Baxton.

The move represents the Edinburgh-based bank's first move into mortgage lending in continental Europe.

FIM is an arm of Sopaf, the Milan-based investment holding company run by Mr Jody Vender. Sopaf intends to sell a further 10 per cent of FIM to a large Italian insurance company, believed to be SAL, a company controlled by Mr Salvatore Ligresti, the Italian entrepreneur.

Bank of Scotland sees the move as part of its policy of finding joint ventures in Europe where it can add its technological and management skills to local knowledge.

Two Bank of Scotland staff will join FIM and the bank will have three boardroom seats.

JD Wetherspoon, the London pub operator which yesterday announced first half pre-tax profits ahead from \$482,000 to \$1.01m, is to seek a Stock Exchange listing towards the end of the year.

It has appointed Kleinwort Benson to float 35 per cent of the company to raise about \$15m.

Mr Tim Martin, the managing director who founded the company in 1972, said the flotation would help to accelerate expansion. During the past 13 years, the company has grown from one free house to an

estate of 37 pubs with a turnover in the six months to January 26 of \$9.6m.

## B'ham Midlands falls 40% to £9.5m

Pre-tax profits at Birmingham Midlands, the building society, dropped by 40 per cent last year after loan loss provisions of \$36.6m. Profits for 1991 were down from £15.5m to \$9.5m. Bad debt provisions in 1991 were £13.5m.

During the year the society repossessed 1,542 homes, proportionately double the average for the industry size.

Total assets rose from \$4.65bn to \$2.74bn and reserves by \$2.1m to \$143.1m.

Cookson sells two offshoots for £7.5m

Cookson Group, the industrial materials company, is selling two wholly-owned subsidiaries to the US-based Titanium Industries for about £7.5m.

Combined net assets of the two offshoots - Titanium International and Reactive Metal Fabricators (Anstox) - at December 31 amounted to approximately £2.6m. They incurred pre-tax losses of £164,000 on sales of £10.8m over the year to that date.

Murray Income net asset value at 251.3p

Net asset value per share at Murray Income Trust stood at 251.3p at December 31 against 233.2p a year earlier and 254.3p at the June year-end.

Net revenue for the six months improved from \$4.03m to \$4.34m for earnings per share of 5.2p (4.83p).

As already announced, an interim dividend of 6.6p (6.3p) is payable in three equal instalments, with the next payments

due on April 24 and July 31. A final of 4p (3.6p) is anticipated and directors now forecast an interim dividend for the year to June 1993 of 6.75p.

## River & Mercantile Smaller Companies

River & Mercantile Smaller Companies Trust reported net asset value of 107.7p per share as at January 31, ahead from 94.39p at the same stage of 1990 and from 105.83p at the trust's year end in July.

Net revenue for the six months to end-January was sharply lower at \$254,000 (\$759,000). Earnings per share emerged at 1.01p, against 8.04p, but the interim dividend is maintained at 1.25p.

South West Water joint waste venture

South West Water has formed a joint venture company with Weir Group to provide waste treatment equipment.

The new company - Rugged Environmental Technology Systems - will exploit a market for the treatment and disposal of industrial waste, sewage sludge and domestic refuse worth \$2bn a year in the UK alone.

Strachan & Henshaw, a Weir subsidiary, and Peninsula Waste Technology, a South West Water offshoot, will each have a 50 per cent stake.

TR European Growth lower

The shunning of smaller European companies by investors resulted in net asset value at TR European Growth Trust falling to 94p at December 31 against 96.4p a year earlier and 106.3p at June 30.

Net revenue was \$219,000 (\$624,000) for earnings per

share of 0.8p (1.72p).

## TR High Income net assets up 9.5%

The net asset value of TR High Income Trust rose 9.5 per cent - from 86.5p to 94.7p - over the 12 months to December.

Net revenue amounted to £1.28m (\$977,000) for earnings of 6.21p (6.23p) per share.

A fifth interim dividend of 0.8p maintains the total for the year at 8p on the increased capital following the rights issue last June.

Lloyd Bank's New Zealand arm ahead

National Bank of New Zealand, part of the Lloyds Bank group, reported a 22 per cent rise in net profit to NZ\$82m (\$25m) for 1991, despite higher provisions for doubtful debts, which rose from NZ\$27m to NZ\$38m.

The results represented a 14.3 per cent return on shareholders' funds, compared with 12.8 per cent last year. Mr John Anderson, chief executive, again denied rumours that the bank was for sale.

Fisons accounting policies cleared

Fisons has been cleared of questions regarding its 1990 accounts. The Financial Reporting Review Panel had been examining criticisms that the accounts did not disclose the basis of consolidation of the group accounts.

Fisons argued that consolidation requirements were defined in company legislation and it did not need a separate statement of policy.

The panel stressed last month that this did not remove the requirement to separately specify the accounting policies used.



## UK COMPANY NEWS

# Paint sales lift Kalon to £9.2m

By Jane Fuller

A BUMPER last quarter for paint sales to DIY chains helped Kalon Group raise pre-tax profit by 57 per cent last year, from £5.7m to £9.2m.

The group also benefited from the rapid growth of its sundries range, including paint stripper and adhesives. In the past two years annual sales have leapt from £2m to £10.5m. Mr Mike Hennessy, managing director, said most of the products were supplied in-house, so boosting margins.

The improvement showed through at group operating level, where profit rose by 40 per cent to £2.18m (£6.54m) on sales up 13 per cent to £36.5m (£27m).

Interest turned from a £666,000 charge to a small income as year-end cash balances grew to £13.7m (£3.1m).

Virtually all the profit came from the decorative division, which made £10m pre-tax on sales of £87.3m.

Prices went up by 10 per cent early in the year, with wage and raw material inflation only 6 per cent.

Volume growth had flowed through especially in the last quarter as DIY chains to which Kalon supplies own label products mounted aggressive promotional campaigns.

In retail paint, the market was flat, but Kalon's volume was 16 per cent up and it claimed its market share improved from 22 to 27 per cent.

This partly reflected the greater proportion of the market - 36 rather than 31 per cent - taken by the stores' own label paint at the expense of branded products.

Losses were roughly doubled at three small, problematic divisions: chemicals, industrial coatings and Spain. Between them the deficit was £1.12m on turnover of £11.4m.

Top management has been changed in all three areas and Mr Hennessy said this was the year for "resolving" their future.

Earnings per share rose to 5.28p (3.54p). A final dividend of 1.5p makes a total of 2.2p (1.5p).

**COMMENT** With the DIY enthusiast flushed out of liberation by the aggressive marketing of B&Q and Texas Homecare, 1991 was the first year of serious volume growth since Kalon's in-the-year in 1987. While the group's market leadership in own-label paint limits the scope for growth there, the potential remains strong in sundries and the expanding Leyland trade centre chain; and the resources are clearly available for acquisitions. All this makes the tiny loss-making divisions look even more incongruous. The crunch is coming when they must be either disposed of or expanded to a more viable size. Nevertheless, damage reduction by the new managers should help profits this year. With the pre-tax figure forecast to reach at least £11m, the prospective multiple of 16 is at a deserved premium in the market. But after a near tripling of the share price in the past 12 months, further growth will probably be medium term.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Addison	0.15	May 1	nil	0.15	nil
Kalon	1.5	Apr 3	1.2	2.7	1.5
Ldn Forthright	5	Apr 3	4.025	9.025	7.25
Mersey Docks	4	May 14	3.3	7.3	5
Marwell	11.378	May 15	11.378	22.756	17.5
Parbas French	1.2	Apr 3	1.2	2.4	1.2
Riverlure Small	1.25	Apr 3	1.25	2.5	1.2
Sedgwick	8	Apr 24	8	16	12
Smithline	4.15	Apr 15	3.8	7.95	14
TR High Income	0.8	Apr 30	0.4	1.2	6
Unilever	13.91	May 22	15.3	29.21	18.16

Dividends shown pence per share net except where otherwise stated. 70p capital increased by rights and/or acquisition issues. 2p includes special of 0.37p.

# StanChart sets up deal with First Interstate

By David Barchard

STANDARD Chartered, the UK banking group, and First Interstate Bancorp of Los Angeles yesterday announced that they are to join forces in three business areas by merging some of their operations.

No legal entities are involved and there is no payment by either side. However, some customers, tangible assets, and banking assets will be transferred to Standard Chartered.

The two sides have signed a letter of intent, but they will carry out due diligence investigations and obtain regulatory consents before the deal is finalised.

Mr Christopher Castleman, executive director financial services at Standard Chartered, said: "We regard this as being a very interesting enhancement to areas of our activity which are directly ones we want to grow with some very good people from First Interstate who will be joining us."

He said the deal would complement and reinforce Standard Chartered's existing core businesses and branch network in the Asia Pacific region.

The transfer of assets from First Interstate will not exceed £600m and is not expected to have an adverse effect on its capital strength.

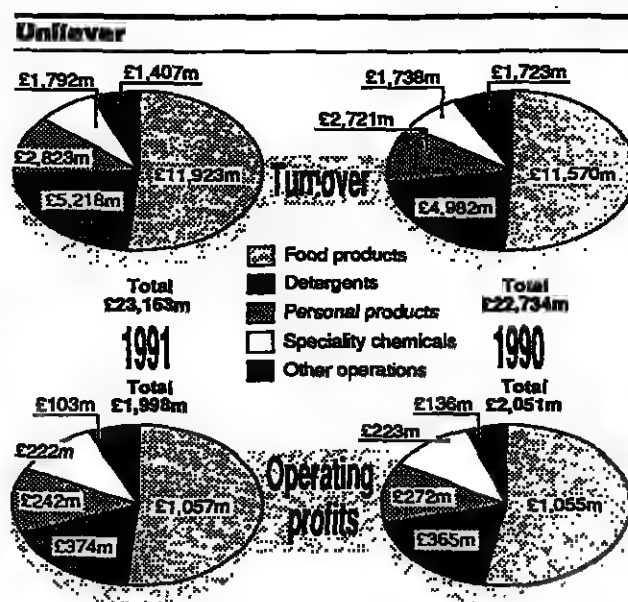
Three business areas are involved in the deal: First Interstate's trade-related correspondent banking business, which is dominated by the Asia Pacific region but includes some Mexican business; corporate finance, principally some structured Mexican paper with Exim bank guarantees and securities sales and trading derivatives business.

Mr Castleman said that the new businesses would fit well into existing operations and were totally in line with the bank's strategy.

Mr Edward Carson, chairman and chief executive officer of First Interstate, said that the businesses had been consistently profitable. The transfer would allow it to focus on domestic markets.

# Recession and Gulf war hold back Unilever profits

Guy de Jonquieres analyses the facts and figures behind the static 1991 results



Sir Michael Angus, the group's retiring chairman

developments were offset by a decline in results from food service and catering supply operations, which were hit by the effects of the Gulf war on travel and the restaurant trade. Though the business recovered in Europe later in the year, it remained depressed in the US by recession.

Unilever also said its exports to the Soviet Union suffered from the political and economic upheavals there. The company was, however, steadily expanding its presence in eastern and central Europe, where it expected to make further acquisitions and investments in the coming months.

A rapid rate of innovation, notably in concentrated washing powders, helped detergents to increase sales volumes and market share.

Operating profit rose to £374m (£365m) on sales of

£5.2bn (£4.98bn), reflecting margin improvements due to cost reductions.

Operating profit on personal products fell to £242m (£272m) on sales of £5.2bn (£5.2bn), reflecting lower duty-free sales of prestige lines and weaker US demand for mass-market products.

In contrast, prestige brands such as Ralph Lauren and Elizabeth Arden's top-of-the-range cosmetics had an "excellent"

year, recording double-digit sales increases.

Action was under way to improve Elizabeth Arden's efficiency. Sales of Chesebrough-Ponds, Unilever's US subsidiary, also fell "materially" last year. A management reorganisation was expected to produce increased profits this year.

The group said the reorganisation of its European businesses in preparation for the single market was proceeding well. About half the £195m after-tax charge it had made for European restructuring had been committed, and a total of 60 projects had been identified.

Events in the Middle East and the Soviet Union disrupted the specialty chemicals business, which turned in flat profits of £222m (£223m) on sales of £1.79bn (£1.74bn). Nonetheless, National Starch enjoyed an excellent performance.

Unilever said it had significantly improved its position in Japan, though it was continuing to make losses there which had been magnified by the strength of the yen. The company said it was determined to remain in "key Japanese markets" over the long term.

The company said its businesses in Chile, Argentina, India and South Africa all enjoyed an "excellent" year.

# Mersey Docks at record £13m

By Ian Hamilton Fazey, Northern Correspondent

THE MERSEY Docks and Harbour Company defied recession in 1991 with pre-tax profits ahead 23 per cent, from £10.5m to a record £13m. Turnover advanced 27 per cent to £68.5m.

The company, which operates the Port of Liverpool, won new business to push cargo volume up 7 per cent to a new high of nearly 26m tonnes.

Earnings per share fell to 16.98p (17.85p), but only because the company had to make provision for tax for the first time after using up allowances from 13 years of losses up to 1984. Earnings would otherwise have been 22p. A proposed final dividend of 4p lifts the year's total by 1p to 6p.

The company, which returned to the dividend list

two years ago after the government had written off more than £100m of debts incurred in restructuring, has increased profits by more than 50 per cent since 1988.

Mr Bill Slater, chairman, said that Liverpool was now able to exploit both its position as Britain's last large west coast port and the improved infrastructure of northern England and the Midlands when compared with the overcrowded south-east.

This made it cheaper to use Liverpool for many cargoes because of lower land haulage costs and easier access. He predicted that competitive pressures would force closure of "a major port" in an arc running from East Angles to the Solent

during the next five years.

He forecast Liverpool's position would improve further as it developed as a hub for grouped container traffic.

The company had also developed property in its disused docklands on both the Liverpool and Birkenhead sides of the Mersey, involving a business park and conversion of old warehouses into luxury apartments that had sold well.

Property assets were revalued on December 31 at £119.7m, giving rise to revaluation surplus of £88m over their previous 1981 book value.

Mr Slater said the government had still not indicated when it might fulfil its declared intent to sell its 20 per cent stake.

# London Forfaiting rises by 67% to top £15m

By Angus Foster

LONDON Forfaiting Company, the specialist trade finance house, yesterday reported a 67 per cent increase in pre-tax profits to £15.1m in the 1991 year.

The previous year's profit was £9.05m.

Mr Jack Wilson, chief executive, said the improvement stemmed from concentrating on the core forfaiting business while withdrawing from areas such as project finance and Eurobonds.

Forfaiting is the provision of trade finance through fixed rate loans which are sold at a discount to investors such as banks.

Trading income increased from £11.8m to £17.3m and net interest received increased to £4.0m (£3.6m).

Earnings per share more than doubled to 11.52p (5.71p). An increased final dividend of 5p is recommended, making a total for the year of 7.62p (7.23p).

The company said its Middle East operations, based in Cyprus, increased profits following the ending of the Gulf war.

The Hong Kong office and Italian subsidiary performed well. It has also established a representative office in New York.

# Unilever 1991

FULL YEAR. In spite of difficult conditions in some of our major markets 1991 was a year of progress. Sales increased by 4% and net profit on ordinary activities rose by 7% over 1990, at constant rates of exchange.

Volume in our consumer businesses grew but this was largely offset by a decline in industrial volumes. In comparison with 1990, when the results benefited from exceptional gains, operating profit remained flat. Before exceptional items, however, operating profit at constant rates of exchange was £75 million above 1990. Profit before tax rose by 4% compared to the previous year as strong cash flows led to a reduction of borrowings and hence interest charges.

At the average exchange rates prevailing in each year, the increase in net profit on ordinary activities over 1990 was 4% in sterling, 5% in guilders and 2% in dollars.

RESULTS	1991 £m unadjusted	1990 £m unadjusted	Increase/ (Decrease)	Increase/ (Decrease) Constant rates
Turnover	23,163	22,734	2%	4%
Operating profit	1,998	2,051	(3)%	-
Profit before taxation	1,792	1,782	1%	4%
Taxation	(583)	(613)		
Outside interests	(57)	(57)		
Net profit before extraordinary items	1,152	1,112	4%	7%
Extraordinary items	1	(195)		
Net profit after extraordinary items	1,153	917	26%	
Dividends on ordinary capital	(420)	(405)		
Combined earnings per share	61.62p	59.52p	4%	

OPERATIONS. In Europe operating profit increased by 3% at constant rates of exchange. Our consumer foods businesses increased sales and profit with strong performances from oil and dairy based foods and ice cream. Our detergents operation also made a significant contribution to the overall improvement. Progress in these businesses has been based on successful product innovation and cost reduction, and margins have strengthened. Industrial markets in foods were weak and this depressed results. Sales increased in personal products, although profit was restrained by lower duty free sales in the prestige sector and reduced margins in colour cosmetics.

In North America operating profit fell short of that of 1990. Whilst trading conditions remained difficult the performance of most of our businesses, notably our foods operations, improved in the course of the year.

## PRELIMINARY RESULTS

In detergents, investment in major product launches lifted sales and market shares but reduced profits. Our personal products business had a difficult year. In mass markets lower demand, together with the costs of restructuring, depressed results. In the prestige sector new product launches achieved significant gains in sales but not yet in profits. Our specialty chemicals business did well to hold profits at the 1990 level.

In the Rest of the World we achieved a significant increase in sales. There were particularly good results from our detergents and personal products operations most notably in Latin America and South East Asia. The reduction in margin at current rates of exchange was due to currency movements and exceptional gains in 1990.

EXTRAORDINARY ITEMS. The fourth quarter results of 1991 include an extraordinary gain of £1 million, net of tax, on withdrawal from certain business segments. This comprises an extraordinary profit of £81 million less an extraordinary charge of £80 million. The extraordinary profit relates to the disposal of the 4P Group, which represents our exit from packaging. The extraordinary charge arises on withdrawal from those agribusiness activities which do not support the Group's core businesses. This includes the reinstatement of attributable goodwill written off on purchase.

The Fourth Quarter results of 1990 included an extraordinary charge of £195 million, net of tax, relating to our Single European Market programme. Following Dutch accounting practice and developments in the UK, we have also quoted earnings per share after extraordinary items for both years.

DIVIDENDS	1991	1990
PLC per 5p ordinary	-final 13.91p	13.30p
	-total 18.94p	18.16p
N.V. per FL4 ordinary	-final FL 4.08	FL 3.83
	-total FL 5.56	FL 5.27

Rates are equivalent in value at the rate of exchange applied in terms of the Equalisation Agreement between the companies. Should there be a change in the current rate of Advance Corporation Tax, the PLC dividend will be adjusted.

The PLC final dividend will be paid on 22 May 1992 to shareholders registered on 16 April 1992.

The N.V. final dividend will be payable as from 22 May 1992.

The Annual Review and Annual Accounts for 1991 will be published on 14 April 1992. The results for the first quarter 1992 will be announced on Friday 15 May 1992.

For copies of results statements telephone Freephone 0800 181 891 or write to: Unilever External Affairs Department, P.O. Box 68, Unilever House, London EC4P 4BQ or, for Guider version, P.O. Box 760, 3000 DK Rotterdam.





## COMMODITIES AND AGRICULTURE

Platinum price  
see-saws amid  
catalyst confusion

By Kenneth Gooding, Mining Correspondent

PLATINUM'S PRICE plunged and then bounced back again yesterday as confusion reigned in the market about an announcement by Corning, the US group, that it had developed an automotive catalyst that could meet the tough 1997 emissions standards fixed by California.

Corning's catalyst used extruded powdered aluminium and ceramics. As more than 41 per cent of total platinum demand comes from automotive catalysts, there was some panic selling of the metal in London and on the New York Commodity Exchange.

This caused platinum to drop by nearly \$4 a troy ounce to \$564 in London at one stage. However, after Corning clarified its announcement and pointed out that its technology would be added to catalysts

EC denies  
Canadian  
fish charge

THE EUROPEAN Commission yesterday strongly denied Canadian suggestions that overfishing by EC vessels outside its 200-mile limit was a major factor in the severe depletion of its fish stocks.

Canada announced on Monday a 35 per cent cut in this year's northern cod quota to 120,000 tonnes, immediately closing the winter fishery for offshore trawlers inside Canadian waters.

Canadian officials say Spanish and Portuguese vessels last year took 42,000 tonnes of cod from the so-called 23,000 area of the Northwest Atlantic Fisheries Organisation. The EC quota, which it sets unilaterally, was 27,000 tonnes, and only 21,500 tonnes were reported to the community, the officials claim.

They argue that this has a knock-on effect, exacerbating stock depletion inside Canadian waters and adding to unemployment in Newfoundland. A Canadian scientific body last week cut its estimate of the spawning stock from 1.1m tonnes in December to 780,000 tonnes.

Commission officials argue that, even if Canada is correct, it is "outrageous" to suggest that the EC's extra 15,000 tonnes was responsible. "The cause of the problem in Canadian waters is overfishing by the Canadian fleet... just as the overfishing in Scottish waters is the result of the overcapacity of the Scottish fleet," an official said.

Foot and mouth  
alert in Wales

VETS were last night investigating a suspected outbreak of foot and mouth disease on a Welsh farm.

Livestock movements have been banned within a five-mile radius of the farm, in the Merthyr area, near Carmarthen. Dyfed, while laboratory tests are carried out.

Tissue samples are being analysed at the Institute of Animal Health laboratories at Pirbright, Surrey.

## Finnish farmers fear the CAP will not fit

Robert Taylor examines the problems posed by the prospect of EC membership

THE FUTURE of Finnish agriculture looks like the only serious obstacle standing in the way of successful negotiations to take Finland into membership of the European Community.

Tomorrow the centre-right coalition cabinet is expected to agree on making a formal entry application and after a debate and vote in Parliament this will be forwarded to Brussels by the middle of next month.

But Mr Esko Aho, the prime minister, as leader of the rural-based Centre party is well aware of the deep anxieties among many Finnish farmers, especially in the north and central areas of the country, who fear they may lose their livelihoods if Finland adopts the EC's common agricultural policy. In fact, his Centre party is split badly over the EC issue.

Concern about agriculture is shared by other politicians. President Mauno Koivisto in his opening address to the new session of parliament nearly a fortnight ago drew public attention to the need for Finnish farmers to receive some special treatment if the country joins the EC. "It is important for Finland that rural communities agriculture with forestry is a vital part of Finnish economic life," he told MPs.

He added, however: "Successful pursuit of these ends may be easier in a European framework than alone with our own resources."

"We have to make a big reform in agriculture," admits Mr Pertti Salonen, the trade minister and leader of Finland's Conservative party. "The aim must be to maintain self-sufficiency but get rid of



Esko Aho: Well aware of farmers' anxieties

export subsidies and surpluses by moving to a lower level of production. However we will need quite a long transition period in the EC for our agriculture to adapt, perhaps at least 10 years."

Finland's still influential Central Union of Agricultural Producers - the main lobbying force of the farming community - is already campaigning openly against the idea of the country's EC membership. "As the backbone of thriving rural communities agriculture with forestry is a vital part of Finnish economic life," explains Mr Heikki Haavisto, the organisation's chairman.

It must be admitted that only an estimated 5 per cent of the land surface of Finland is suitable for arable farming and agriculture accounts for only 3.9 per cent of the country's gross domestic product and 7 per cent of the workforce - about 170,000 out of 2.5m. But the small size of the sector

does not mean that Finns who do not earn their living from the land are ready to see agriculture sacrificed as the price for EC membership. Indeed, the farmers are able to tap a strong sense of nationhood that lies deep in the Finnish psyche. It is no trivial point that the heroes of Finland's winter war of 1939-1940 against the Soviet Union were rewarded for their bravery with portions of land.

"The countryside is an essential part of our national identity and cultural heritage," asserts Mr Haavisto. In the words of a recent publication from Finland's agricultural information centre: "Finnish national character is based on a close relationship with the surrounding natural environment and wilds - some might even say we come from the woods. Ancient folklore embedded a mythical relationship between the earth and the forest. Finns live on the border-line between east and west, between field and forest."

The experience of the second world war, when Finland was forced to fight for its own survival, strengthened belief in the need for food self-sufficiency and parity in development between the incomes of farmers and wage earners.

In the far northern parts of the country Finland's farming difficulties are exacerbated by low temperatures and an annual growing season of only about 175 days. This has helped to ensure that agriculture is well supported through an elaborate regime of stringent import quotas, even on fruit like oranges and

bananas that cannot grow in Finland, as well as export subsidies to bridge the gap between world market prices and domestic producer prices.

The expense of all this for the Finnish taxpayer is considerable. Agricultural support amounts to over 4 per cent of the country's gross domestic product and subsidies add up to an estimated Fm1,500 (£190) per head of population. In 1990 the ratio of the producer subsidy equivalent to the value of agricultural output was 73 per cent in Norway and 77 per cent in Switzerland but an average of only 47 per cent in the EC. At the same time producer prices in Finland are higher than almost anywhere else in the world and twice the EC average.

Yet farming is hardly a lucrative business in Finland, which is a country of small farms. The average size is 14 hectares (34 acres) and nearly 60 per cent have under 10 hectares of arable land. The farmers, whose average age is 55, are out of a living almost like an endangered species.

"We simply cannot compete with central European agriculture in the production and sale of milk, meat and cereals," admits Mr Aho's chief policy adviser. "Finland has too many small farmers in the far north to produce too much," says Mr Haavisto at the agricultural producers association.

In a free market for farm products like the EC Finnish farmers would find it hard to survive as food prices in the country would fall dramatically to EC levels that are only half those in Finland.

"We agree with the principles and objectives laid down in the Treaty of Rome on agriculture. That is all we want. We are not asking for anything new but an agreement where the common agricultural policy can be implemented in Finland. Every time a new state has joined the EC the policy has been adjusted," argues Mr Aho's adviser.

A recent study of the pros and cons of EC membership commissioned by the government pointed out that agriculture ought to benefit from the EC's regional support policies and that Spain and Portugal were able to negotiate adjustment periods in their EC entry terms of 10 years.

Finland will be a not contributor of about Fm5bn to the EC budget as an affluent society with a strong industrial and service base. But the policy-makers are convinced that Brussels will recognise the special needs of Finnish agriculture. "The EC may not be life and death for our farmers but it will bring major structural changes," admits Mr Aho's adviser.

Whether Finland is in or out of the EC the country's farming is expected to contract severely in the 1990s, with the number of farms halving over the next eight years. At the moment EC membership may seem the biggest threat to Finnish farmers, but the General Agreement on Tariffs and Trade's liberalising Uruguay round looks even more alarming. The country's days of isolationist self-sufficiency are drawing to a close whatever happens.

Norway to retain lead in  
North Sea oil production

By Karen Fosell in Oslo

NORWAY WILL retain its top position as Europe's biggest oil and gas producer throughout the decade with daily average output peaking in 1994 at a rate of 2.5m barrels, according to a report to be released this week by Edinburgh-based analyst Country NatWest Wood-Mac.

North Sea production of oil and natural gas liquids is forecast by WoodMac to average a new record level of about 4.3m barrels a day in 1992. This will be achieved by a revival in UK output to 1.4m b/d this year from 1.7m in 1991, a 12 per cent production increase by Norway and an 8 per cent advance by Denmark.

In January Norwegian production of oil and natural gas liquids surged to a record level of 2.5m b/d from 2.1m b/d in December.

Last year WoodMac forecast correctly that Norway would overtake Britain as Europe's

biggest producer, with daily average production rising by 13 per cent to 1.55m barrels, contributing 35 per cent of total north west Europe area production outside the UK. Norway's advance in 1991 was helped by the country's share of the Statfjord field increasing, partly because of reallocation of the field and the payback of overlifts by UK partners. In addition, oil production from the Oseberg field was boosted to a plateau level of 450,000 b/d when 23,000 b/d was added by two new satellite fields. Also contributing to the rise was an intensive development drilling programme in the Gullfaks field. WoodMac expects oil production from Gullfaks to rise substantially this year to 400,000 b/d. Oil production from the Hod field was higher than expected in 1991 and will be maintained at about 38,000 barrels a day, according to the report.

Production of natural gas liquids is forecast by WoodMac to average a new record level of about 4.3m barrels a day in 1992. This will be achieved by a revival in UK output to 1.4m b/d this year from 1.7m in 1991, a 12 per cent production increase by Norway and an 8 per cent advance by Denmark.

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

**ANTIMONY:** European free market, 99.5 per cent, \$ per lb, in warehouse, 1,640-1,720 (1,630-1,720).

**BISMUTH:** European free market, 99.5 per cent, \$ per lb, in warehouse, 2,80-3,20 (same).

**CADMIUM:** European free market, 99.5 per cent, \$ per lb, in warehouse, 0.95-1.10 (same).

**COBALT:** European free market, 99.5 per cent, \$ per lb, in warehouse, 28-30 (27-28).

**MERCURY:** European free market, 99.5 per cent, \$ per lb, in warehouse, 115-125 (same).

**MOLYBDENUM:** European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2.23-2.37 (same).

**SELENIUM:** European free market, 99.5 per cent, \$ per lb, in warehouse, 4.80-5.50 (4.80-5.50).

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (10 kg WO<sub>3</sub>, cf. 55-58 (same)).

**Vanadium:** European free market, min. 98 per cent, \$ per lb V<sub>2</sub>O<sub>5</sub>, cf. 2.25-2.50 (2.25-2.40).

**Uranium:** Nuxco exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 8.00 (same).

**Lead:** 20,450 to 21,075 (20,450 to 21,075).

**Copper:** 1,400 to 1,500 (1,400 to 1,500).

**Aluminum:** 1,400 to 1,500 (1,400 to 1,500).

**Steel:** 1,400 to 1,500 (1,400 to 1,500).

**Iron:** 1,400 to 1,500 (1,400 to 1,500).

**Gold:** 1,400 to 1,500 (1,400 to 1,500).

**Silver:** 1,400 to 1,500 (1,400 to 1,500).

**Platinum:** 1,400 to 1,500 (1,400 to 1,500).

**Palladium:** 1,400 to 1,500 (1,400 to 1,500).

**Rhodium:** 1,400 to 1,500 (1,400 to 1,500).

**Iridium:** 1,400 to 1,500 (1,400 to 1,500).

**Osmium:** 1,400 to 1,500 (1,400 to 1,500).

**Europium:** 1,400 to 1,500 (1,400 to 1,500).

**Gadolinium:** 1,400 to 1,500 (1,400 to 1,500).

**Terbium:** 1,400 to 1,500 (1,400 to 1,500).

**Dysprosium:** 1,400 to 1,500 (1,400 to 1,500).

**Ytterbium:** 1,400 to 1,500 (1,400 to 1,500).

**Lanthanum:** 1,400 to 1,500 (1,400 to 1,500).

**Cerium:** 1,400 to 1,500 (1,400 to 1,500).

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**Praseodymium:**



# Early losses reduced in brisk trading

By Terry Byland, UK Stock Market Editor

NERVES FINCHED ON THE UK stock market yesterday afternoon when Wall Street fell heavily in early trading. London quickly recovered its poise, but its loss of 12.9 left the FT-SE once again below the 2,500 mark. Traders sounded unperturbed, however, pointing out that UK stocks had stood up well to a mixed bag of trading results from some of the market's big guns.

Equities were easier at first, but then turned higher as optimism for a base rate cut flickered off and then on again. Traders also tried to read the implications for sterling of yesterday's reduction in repo rates by the Bank of Spain. However, with the UK market less than a fortnight away from a general election, most UK analysts doubt if

Account Dealing Dates			
First Dealing	Feb 20	Feb 24	Mar 8
Options Dealing	Feb 20	Feb 24	Mar 8
Last Dealing	Feb 21	Mar 5	Mar 16
Account Day	Feb 21	Mar 5	Mar 16
Year-End Dealing	Feb 21	Mar 5	Mar 16

There will be a move in domestic rates until then.

The conflicting range of uncertainties ensured an erratic session for share prices. The Footsie index gained 13.1 in early trading only to plunge to a net loss of 12.9 when Wall Street opened. With the Dow reducing its early setback from 40 to 22 points by the time London closed, the UK market trimmed its losses by a sharp

The final reading put the

FT-SE index at 2,546.8 for a net fall on the day of 12.9. "Not a bad performance in view of the uncertainty in the US market," commented the leading trader at London Investment Bank. "Seal volume increased to 51m shares from the 44.5m traded in the previous session. Yesterday's total took in heavy trading in the group of blue chip stocks which dominated the market after disclosing their respective trading statements."

In one of its heaviest trading sessions, National Westminster closed firmly, although the initial gain which reflected satisfaction with the trading results and dividend payment were trimmed before the end of the session. However, the Footsie was pulled down by a sharp

showed disappointment with very modest profits growth for the year, and by a smaller fall in SmithKline Beecham which commented the leading trader at London Investment Bank.

The lesson appeared to be that the stock market will accept bad corporate news, provided that it is no worse than expected. Midland Bank, whose dividend announcement tomorrow could be the litmus test for the sector, held steady yesterday.

Wall Street's reaction to the fall in the US consumer confidence index to its lowest level for 17 years clearly upset London but did not produce the setback predicted until recently by those analysts who had said that Wall Street is over-

valued. Across the full range of the market, falls in share prices were modest. Retail stocks eased as hopes of an immediate cut in base rates faded again, but losses among such sector leaders as Marks and Spencer and Kingfisher were slight.

The property sector, also sensitive to interest rate moves, gave ground but losses here were blamed on more immediate reports of bearish developments in London's office rental market, which has already borne down heavily on the shares of property firms.

However, a more positive factor was the relatively steady performance from the blue chip oil companies which fell heavily last week following profits statements from BP and Shell but resisted transatlantic influences yesterday.

## Heavy trade in NatWest

HEAVY turnover in National Westminster Bank saw the shares jump 34p in early trading following the bank's well-received results, which included a near 80 per cent drop in profits and provisions for bad debts of £1.5bn. The bad news was nearly all expected, and the more positive aspects including a maintained dividend removed any worries over the need for a rights issue.

The stock's rise was eroded by profit-taking, leaving a net gain of 5p at 386p after turnover of 17m. Traders said the sellers of the stock were those who had bought at around the 364p level in mid-January, the buyers, even at yesterday's high of 387p, were institutional investors as the stock remains a long-term buy on most analysts' lists.

Nomura analyst Mr Mike Fesemeyer has moved to a short-term hold. He said the results were a mixed bag. On the one hand, the bank is starting to get costs under control, but it is still not getting the returns on equity it should. Goldman Sachs also moved to a short-term hold, shaving its pre-tax forecasts but seeing the bank as "now moving in the right direction".

Panmure Gordon remains a buyer, arguing that "NatWest's potential for recovery is enormous", and that the worst in terms of provisions is behind it. The broker is looking for £760m of pre-tax profits this year, and £1.26bn in 1993, while Goldman Sachs is at £630m and £1.75bn respectively and Nomura at £637m and £1.1bn.

## SmithKline volatile

Pharmaceuticals group SmithKline Beecham saw a volatile performance after announcing profits and a full-year dividend in line with expectations and a proposal to split its "A" shares and Units. The shares drifted in the morning but were marked up as traders responded to a headline 17 per cent rise in 1991 profits to £1.1bn. However, the gains were eroded by a weak early Wall Street showing and reversed by an uneasy reaction to the company's meeting with analysts.

At the meeting, the company pointed out the underlying sales for pharmaceuticals, which constitute around half

of its turnover, had only risen by 1 per cent. There was also concern that overall growth for this year would be less than the 16 per cent previously expected.

Analysts left to review their forecasts and the "A" fell to close a net 13 down at 815p, with the "A" falling by 3.3m. There was also a feeling that investors may now begin to switch from the "A" shares into the Units, which represent shares but ultimately will be brought into line with the "A" by the split. The Units gained 25 to 619p.

## Unilever setback

Anglo-Dutch conglomerate Unilever finished 30 lower at 836p on disappointment with the year's results, particularly by US investors. Unilever fell in early trading as profits of £1.752bn, against £1.782bn last year, came in at the lower end of analysts' forecasts. But Mr Carl Scharf, at Nomura suggested the performance was better than it looked if a negative currency impact and exceptional items were stripped out. After a final dividend of 13.9p the total payout rose 4.5 per cent to 18.9p.

The shares rallied as chairman Sir Michael Angus remained cautious about the outlook for 1992 but described the latest figures as a good solid performance. A later slide in the share price followed Wall Street's decline and also reflected a US move out of defensive stocks, such as Unilever, and into cyclical.

Leading property shares were depressed as a large seller of Land Securities moved into the weak market. Land fell 11 to 440p, Hammerson Ordinary 9 to 465p, Hammerson 9 to 465p, and British Land 5 to 342p.

International shares were hit

by the weak early Wall Street performance. Glaxo was the most heavily traded stock on the New York exchange during the first few hours of dealing and fell 20 to 793p. Reuters Holdings lost 9 to 1155p and Rothmans International "B" shed 6 to 1085p. However, Hanson continued to receive support from a number of analysts' buy recommendations and held a gain of 2 1/2 at 215p.

342 Industries was helped by the announcement that it had signed a letter of intent to negotiate a joint venture with three cigarette factories in the Ukraine. The shares were firm at 656p.

Turnover in BP was high at 24m shares, with the price firming a penny to 259p. French oil company Elf-Aquitaine announced it had bought BP's refining and marketing operations in West Africa and Tunisia for an undisclosed sum. The deal involves 500 service stations in 18 countries. Shell eased 3 to 442p.

Engineering and quarrying business Starline was the most heavily traded stock in the London market as a number of large blocks of shares were dealt. A spokesman for the company said several long-term shareholders had been linked with Starline and decided to off-load their stakes and these were sold through the market to institutions at 11p a share. A total of 30m shares went through the Seag electronic ticker and the price of the stock closed unchanged at 1814p.

BCC gained 7 to 589p after it said it expected improved 1991 profits and an increased final dividend.

Tiphook forged ahead 19 to 364p as County NatWest and S.G. Warburg reiterated their positive stance on the stock. Turnover reached 1.7m shares.

## NEW HIGHS AND LOWS FOR 1991/92

**NEW HIGHS (20)**  
BRITISH FUELS (20) 1991/92, 1992/93, 1993/94, 1994/95, 1995/96, 1996/97, 1997/98, 1998/99, 1999/00, 2000/01, 2001/02, 2002/03, 2003/04, 2004/05, 2005/06, 2006/07, 2007/08, 2008/09, 2009/10, 2010/11, 2011/12, 2012/13, 2013/14, 2014/15, 2015/16, 2016/17, 2017/18, 2018/19, 2019/20, 2020/21, 2021/22, 2022/23, 2023/24, 2024/25, 2025/26, 2026/27, 2027/28, 2028/29, 2029/30, 2030/31, 2031/32, 2032/33, 2033/34, 2034/35, 2035/36, 2036/37, 2037/38, 2038/39, 2039/40, 2040/41, 2041/42, 2042/43, 2043/44, 2044/45, 2045/46, 2046/47, 2047/48, 2048/49, 2049/50, 2050/51, 2051/52, 2052/53, 2053/54, 2054/55, 2055/56, 2056/57, 2057/58, 2058/59, 2059/60, 2060/61, 2061/62, 2062/63, 2063/64, 2064/65, 2065/66, 2066/67, 2067/68, 2068/69, 2069/70, 2070/71, 2071/72, 2072/73, 2073/74, 2074/75, 2075/76, 2076/77, 2077/78, 2078/79, 2079/80, 2080/81, 2081/82, 2082/83, 2083/84, 2084/85, 2085/86, 2086/87, 2087/88, 2088/89, 2089/90, 2090/91, 2091/92, 2092/93, 2093/94, 2094/95, 2095/96, 2096/97, 2097/98, 2098/99, 2099/00, 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Market	94.71	92.08	79.67	14.21
American Growth	4.28	3.95	4.28	

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Far East Growth	5%	39.43	62.32	64.07	6.51	11.23
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1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Fearful consumers hurt dollar

A QUIET day for the dollar was transformed by the publication of the Conference Board US consumer confidence index at 90.1 in February, the lowest level since the survey started in 1967.

The confidence numbers pushed the dollar down sharply from DM 1.6480 to DM 1.6550 in what one observer described as "very aggressive selling" — though this was mostly interbank dealing, he said, not corporate interest.

The drop in the confidence index called into question belief in an imminent US economic recovery based on stronger recent retail sales figures and monetary data, said Gerard Lyons of DKB International. Lyons, the chairman of the Federal Reserve Bank of New York, told a US senate committee that the drop in the index was "quite disturbing" and that there is room for the Fed to move [to raise interest rates] if we have to move further.

In spite of the bank of the dollar, the market was heartened, said Mr. Christian Dumas of Chemical Bank, by very good resistance around the DM 1.6375 level. The dollar ended London trading at DM 1.6380, after a DM 1.6480 London start and Monday's close of DM 1.6510. It rallied to

end at DM 1.6575 in New York. Against the yen, the dollar had performed more strongly, helped by an absence of the half-expected Japanese government intervention and by political pressure for lower yen interest rates. On Tuesday, the dollar closed in Tokyo at ¥129.32, and moved in a narrow range in European trading, reaching a high of ¥129.30 before ending at ¥129.20, slightly above Monday's close of ¥129.15. Against sterling the US unit closed at \$1.7610, down from an opening of \$1.7525.

Among European currencies, there was an easing of Spanish interest rates as the Bank of Spain's intervention rate fell from 12.5 per cent to 12.40 per cent. The move was primarily a result of strains within the EMS, not domestic concerns, said Carlos Solchaga, Spain's economy minister. "The peseta has been in the higher hand of the ERM, and we thought we

could achieve a more balanced situation with a small reduction in rates," he added.

His comments were a clear reference to the way in which the peseta's strength has kept sterling trapped against its lower ERM limit. Yesterday's move on peseta interest rates produced no corresponding easing from the UK authorities, but the pound stayed close to its peseta floor. There was little activity. "The pound was really completely sidelined," commented one trader.

Sterling opened at DM 2.8802, slightly weaker than its previous close of DM 2.8855. During the morning, the pound dipped to DM 2.8791, climbing back to DM 2.8808 at 3pm. The dollar weakness thereafter, which pushed up the D-Mark, left sterling a little easier and it closed at DM 2.8787.

In spite of very good trade figures, the French franc closed slightly lower.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Central Rate	Change from 1991	% Change from 1991	% Change from 1990	% Change from 1989
Spanish Peseta	133.33	128.33	-3.96	-2.97	-3.65	-3.65
Portuguese Escudo	200.48	166.64	-33.84	-16.88	-16.88	-16.88
Italian Lira	2,336.27	1,366.67	-969.60	-41.50	-41.50	-41.50
French Franc	6.55	6.55	0.00	0.00	0.00	0.00
German Mark	1.00	1.00	0.00	0.00	0.00	0.00
Dutch Guilder	3.60	3.60	0.00	0.00	0.00	0.00
Swedish Krona	10.46	10.46	0.00	0.00	0.00	0.00
Swiss Franc	2.00	2.00	0.00	0.00	0.00	0.00
Belgian Franc	36.36	36.36	0.00	0.00	0.00	0.00
Austrian Schilling	13.76	13.76	0.00	0.00	0.00	0.00
Irish Punt	7.88	7.88	0.00	0.00	0.00	0.00
Portuguese Escudo	200.48	166.64	-33.84	-16.88	-16.88	-16.88
Spanish Peseta	133.33	128.33	-3.96	-2.97	-3.65	-3.65
Portuguese Escudo	200.48	166.64	-33.84	-16.88	-16.88	-16.88
Italian Lira	2,336.27	1,366.67	-969.60	-41.50	-41.50	-41.50
French Franc	6.55	6.55	0.00	0.00	0.00	0.00
German Mark	1.00	1.00	0.00	0.00	0.00	0.00
Dutch Guilder	3.60	3.60	0.00	0.00	0.00	0.00
Swedish Krona	10.46	10.46	0.00	0.00	0.00	0.00
Swiss Franc	2.00	2.00	0.00	0.00	0.00	0.00
Belgian Franc	36.36	36.36	0.00	0.00	0.00	0.00
Austrian Schilling	13.76	13.76	0.00	0.00	0.00	0.00
Irish Punt	7.88	7.88	0.00	0.00	0.00	0.00

Unit rates for the EMS currencies are in descending order of strength. Percentage changes are for the year ending December 31, 1991. The percentage change from 1990 and 1989 is shown in parentheses. The percentage change from 1989 is shown in parentheses. The percentage change from 1989 is shown in parentheses.

## POUND SPOT - FORWARD AGAINST THE POUND

	Unit	Spot	1 Month	3 Months	6 Months	12 Months
US Dollar	1.75	1.75	1.75	1.75	1.75	1.75
German Mark	2.88	2.88	2.88	2.88	2.88	2.88
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
Italian Lira	2,336	2,336	2,336	2,336	2,336	2,336
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00
Belgian Franc	36.36	36.36	36.36	36.36	36.36	36.36
Austrian Schilling	13.76	13.76	13.76	13.76	13.76	13.76
Irish Punt	7.88	7.88	7.88	7.88	7.88	7.88
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Italian Lira	2,336.27	2,336.27	2,336.27	2,336.27	2,336.27	2,336.27
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
German Mark	1.00	1.00	1.00	1.00	1.00	1.00
Dutch Guilder	3.60	3.60	3.60	3.60	3.60	3.60
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00
Belgian Franc	36.36	36.36	36.36	36.36	36.36	36.36
Austrian Schilling	13.76	13.76	13.76	13.76	13.76	13.76
Irish Punt	7.88	7.88	7.88	7.88	7.88	7.88

Commercial rates towards the end of London trading. US dollar and EMS are quoted in US dollars. Forward rates are quoted in US dollars.

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	Unit	Spot	1 Month	3 Months	6 Months	12 Months
US Dollar	1.00	1.00	1.00	1.00	1.00	1.00
German Mark	2.88	2.88	2.88	2.88	2.88	2.88
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
Italian Lira	2,336	2,336	2,336	2,336	2,336	2,336
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00
Belgian Franc	36.36	36.36	36.36	36.36	36.36	36.36
Austrian Schilling	13.76	13.76	13.76	13.76	13.76	13.76
Irish Punt	7.88	7.88	7.88	7.88	7.88	7.88
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Italian Lira	2,336.27	2,336.27	2,336.27	2,336.27	2,336.27	2,336.27
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
German Mark	1.00	1.00	1.00	1.00	1.00	1.00
Dutch Guilder	3.60	3.60	3.60	3.60	3.60	3.60
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00
Belgian Franc	36.36	36.36	36.36	36.36	36.36	36.36
Austrian Schilling	13.76	13.76	13.76	13.76	13.76	13.76
Irish Punt	7.88	7.88	7.88	7.88	7.88	7.88

Commercial rates towards the end of London trading. US dollar and EMS are quoted in US dollars. Forward rates are quoted in US dollars.

## EURO-CURRENCY INTEREST RATES

	Unit	3 Months	6 Months	12 Months	18 Months	24 Months
US Dollar	1.00	1.00	1.00	1.00	1.00	1.00
German Mark	2.88	2.88	2.88	2.88	2.88	2.88
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
Italian Lira	2,336	2,336	2,336	2,336	2,336	2,336
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00
Belgian Franc	36.36	36.36	36.36	36.36	36.36	36.36
Austrian Schilling	13.76	13.76	13.76	13.76	13.76	13.76
Irish Punt	7.88	7.88	7.88	7.88	7.88	7.88
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Italian Lira	2,336.27	2,336.27	2,336.27	2,336.27	2,336.27	2,336.27
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
German Mark	1.00	1.00	1.00	1.00	1.00	1.00
Dutch Guilder	3.60	3.60	3.60	3.60	3.60	3.60
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00
Belgian Franc	36.36	36.36	36.36	36.36	36.36	36.36
Austrian Schilling	13.76	13.76	13.76	13.76	13.76	13.76
Irish Punt	7.88	7.88	7.88	7.88	7.88	7.88

Unit rates for the EMS currencies are in descending order of strength. Percentage changes are for the year ending December 31, 1991. The percentage change from 1990 and 1989 is shown in parentheses. The percentage change from 1989 is shown in parentheses.

## EXCHANGE CROSS RATES

	Unit	1991	1990	1989	1988	1987
US Dollar	1.00	1.00	1.00	1.00	1.00	1.00
German Mark	2.88	2.88	2.88	2.88	2.88	2.88
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
Italian Lira	2,336	2,336	2,336	2,336	2,336	2,336
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00
Belgian Franc	36.36	36.36	36.36	36.36	36.36	36.36
Austrian Schilling	13.76	13.76	13.76	13.76	13.76	13.76
Irish Punt	7.88	7.88	7.88	7.88	7.88	7.88
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Italian Lira	2,336.27	2,336.27	2,336.27	2,336.27	2,336.27	2,336.27
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
German Mark	1.00	1.00	1.00	1.00	1.00	1.00
Dutch Guilder	3.60	3.60	3.60	3.60	3.60	3.60
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00
Belgian Franc	36.36	36.36	36.36	36.36	36.36	36.36
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## MONEY MARKETS

## Rates close easier

DWINDLING expectations of an imminent UK base rate cut were briefly rekindled first thing yesterday as the Bank of England lowered its intervention rate by 25 basis points to 12.40 per cent.

There was a momentary thought that the move might be part of a co-ordinated plan to allow a simultaneous UK base rate cut, and in 15 minutes of lively activity the three months interbank rate shed 1/4 to 104/100, jumped 9 basis points to 89.00, from an opening of 88.80, and a previous close of 88.80. "The market was split 50/50 on whether there would be a cut," said one dealer.

UK clearing bank base lending rate 10.5 per cent from September 4, 1991

The Bank of England forecast a shortfall of about £250m, and invited an early round of bill tender. Dealers were reluctant to tender paper, however, in case there was a base rate cut on the way and at mid-morning the Bank had announced that it had purchased only £2m of Band 1 bank bills outright at 10% per cent. That indication of unchanged interest rates pushed short futures down 5 basis points to 88.80. For the rest of the day,

activity was quiet, with the Bank keeping liquidity tight. Later in the morning, the Bank revised the expected shortfall to £300m, and bought another £30m of Band 1 bank bills at 10% per cent. In the afternoon, the forecast was revised upwards again, to £350m, and the Bank bought £50m of Band 1 treasury bills and £241m of Band 1 bank bills, both at 10% per cent, before providing unspecified late assistance of around £450m.

Overnight money traded as high as 12 per cent. Short sterling futures closed at 89.00, and the three months interbank rate ended 1/4 lower on the day at 104/100 per cent, with the market's belief that a base rate cut is likely around or before the Budget on March 10 strengthened by the day's events. Those expecting a cut sooner rather than later are focusing attention on Thursday, when the January trade figures are due.

German call money rates eased further to 9.40/50 per cent, down from Monday's 9.45/55 per cent. Banks had overestimated the February reserve requirement, dealers said, and found themselves with surplus cash as the month drew to a close. In the US, Federal Funds traded at 3 1/4 per cent, just below the Federal Reserve's presumed target of 4 per cent. There were no reserve operations, said the Fed.

## FINANCIAL FUTURES AND OPTIONS

## LIFE LINE CFTC FUTURES OPTIONS

	Unit	1991	1990	1989	1988	1987
US Dollar	1.00	1.00	1.00	1.00	1.00	1.00
German Mark	2.88	2.88	2.88	2.88	2.88	2.88
French Franc	6.55	6.55	6.55	6.55	6.55	6.55
Italian Lira	2,336	2,336	2,336	2,336	2,336	2,336
Spanish Peseta	133.33	133.33	133.33	133.33	133.33	133.33
Portuguese Escudo	200.48	200.48	200.48	200.48	200.48	200.48
Swedish Krona	10.46	10.46	10.46	10.46	10.46	10.46
Swiss Franc	2.00	2.00	2.00	2.00	2.00	2.00







## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page



**NASDAQ NATIONAL MARKET**

4:00 pm prices February 25

[illegible]

## 4:00 pm prices February 25

[illegible]



## AMERICA

## Dow unsettled by decline in consumer confidence

## Wall Street

A WEAKER than expected consumer confidence report unsettled the equity market yesterday, sending share prices lower across the board, writes Patrick Hartson in New York.

The Dow Jones Industrial Average finished above its low for the day but was still down 24.59 at 3,257.83. The Standard & Poor's 500 lost 1.82 at 410.45, while the Nasdaq composite of over-the-counter stocks fell 3.53 to 621.40. Turnover on the New York SE came to 210m shares, and declines led rises by 1,066 to 542.

Although the Dow index has crept up to new highs in recent days, the underlying tone of the market has been weak, and news of the decline in the Conference Board's February consumer confidence index to 46.3 - the lowest level since December 1974 - provided a good excuse for selling.

The fall in the consumer confidence index was unexpected, as was an equally damaging decline in the Conference Board's measurement of consumer expectations, which pointed to more trouble for the economy. Even Mr Alan Greenspan, the Federal Reserve chairman, who has made positive noises recently about an economic recovery, was moved to call the confidence figures "quite disturbing".

Leading stocks were lower across the board. IBM fell 1 1/4 to \$88 1/4, Merck 2 1/4 to \$152 1/4, Procter & Gamble 1 1/4 to \$100 1/4 and General Electric 3/4 to \$78 1/4.

Motor shares were particularly hard hit, having been bought recently on hopes that rising consumer confidence would boost car sales. Ford slipped 1 1/4 to \$38 1/4, General Motors 1 1/4 to \$36 1/4 and Chrysler 3/4 to \$16 1/4.

A rare gain was reported by SmithKline Beecham, which climbed 1 1/4 to \$73 1/4, on news of a 16.5 per cent rise in annual

pre-tax profits and plans for a two-for-one stock split. Wells Fargo dipped 3/4 to \$71 1/4 after credit rating agency Moody's downgraded \$4bn of long-term senior debt and commercial paper because of concern about the outlook for the bank's asset quality.

On the over-the-counter market, Intel weakened 1 1/4 to \$63 1/4 as investors reacted to news that an arbitrator had granted Advanced Micro Devices, up 3/4 at \$19 1/4, rights to the technology in its clone of Intel's 386 microprocessor.

## Canada

THE Toronto market closed mixed after moderate trading, as dealers awaited the announcement of the Canadian government's Budget for the 1993 fiscal year.

The composite index ended a slight 1 1/2 firmer at 3,544.9, but falls outnumbered rises by 297 to 262 after volume of 35.5m shares worth C\$238.3m.

## Venezuela takes coup attempt in its stride

High domestic liquidity has helped the Caracas exchange to recover, says Joe Mann

Even an attempted coup earlier this month failed to do any lasting damage to confidence on the Caracas Stock Exchange.

The stock market was closed during the failed military uprising against the government of President Carlos Andres Perez on February 4. When trading resumed on February 6, the Caracas Stock Exchange index fell by more than 9 per cent over the next four trading days. But since then the market has recovered.

The index closed at 34,142 in nominal terms on February 3, a rise of 16.5 per cent from the end of 1991. Some investors - mostly individuals - sold shares in the wake of the military uprising, but there was no panic.

On February 24, the index closed at 31,378, an increase of 7 per cent since the end of December.

However, the stock market has not performed so well in dollar terms, notes Mr Federico Laffan at the London-based Latin American Securities Limited, because of the fall in the bolivar against the dollar. The index in dollar terms closed at

548.6 on February 3, a rise of 15.4 per cent since the end of December, but ended at 480.1 on Monday, just 1 per cent higher than at the end of 1991. Mr Laffan says that while the stock market was not ruffled by the failed coup, the foreign exchange market tells a different story. The bolivar has fallen to 65.4 against the dollar from 62.2 just before the uprising as Venezuelans switched into the safety of the dollar or took their funds out of the country.

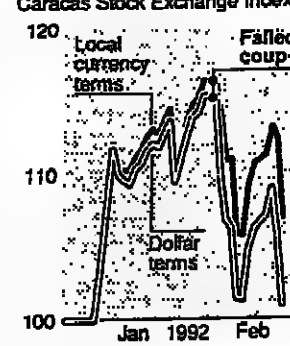
The swift crushing of the coup, the first in Venezuela since the early 1960s, has helped maintain confidence in the stock market.

Moreover, the government has pledged to continue its three-year old economic reform programme, in spite of its broad unpopularity.

Reforms initiated in 1989 produced a sharp decline in economic growth that year, and had caused a painful fall in living standards. The programme generated 5.3 per cent GDP growth in 1990 and an expansion of 9.2 per cent last year. The highest growth rate in

## Venezuela

## Caracas Stock Exchange Index



Source: Datatream

Latin America. But the country still suffers from inflation, which stood at 30.7 per cent last year.

The Caracas Stock Exchange, which rose 34.3 per cent in dollar terms in 1991 after a huge 555 per cent jump in 1990, continues to attract domestic and foreign attention, especially in the latter case, from emerging market funds. Venezuelan investors, both individual and institutional - have been drawn to the stock

market because of high domestic liquidity, caused by falling rates on certificates of deposit and other fixed income instruments and lower US interest rates.

Trading this year has been brisk, even though the exchange offers only a dozen or so active shares. According to Mr Alex Dalmady, president of a Caracas advisory firm InvestAnalysis, "Demand for shares has been growing, but supply has not. Therefore, prices have inevitably climbed to new heights. Quick profits are feeding the frenzy."

Mr Dalmady feels that stock prices are high "by most yardsticks", with price/earnings multiples for 15 financials averaging 24 and for the 21 industrial stocks 35 at the end of January.

Share supply has increased in one area, however, as industrial companies place their shares abroad and at home via American Depositary Receipts (ADRs) or Shares and Global Deposit Shares (GDSs).

Sivensa, the country's largest private steel maker, was the first Venezuelan company

to enter the ADR market, placing its shares in the US in 1991. Since then other companies including Corimon, a diversified industrial group, and Venupel, a paper producer - have also placed shares abroad.

One sign of continuing investor confidence in Venezuelan equities was the successful international and domestic placing of 2.5m GDSs by Corimon during the abortive uprising. Each GDS is worth 25 Class B Corimon shares.

Foreign listings are also likely to increase. Madosa, Venezuela's leading producer of domestic appliances, last year became the first foreign company to be listed on the Caracas Exchange.

The exchange, which recently moved into new headquarters, still continues to be plagued by problems such as back office bottlenecks and lack of computerised systems. The market remains relatively small, and a trade of \$500,000 to \$1m can have a strong effect on prices. Trading in 1991 totalled \$2.3bn, up from \$1.1bn in 1990.

## Brazil rises despite debt talks

By Bill Hinshberger in São Paulo

THE SAO Paulo and Rio de Janeiro stock markets were surprisingly firm yesterday in spite of news that Brazil's negotiations with the Paris Club of official creditors had run into difficulties.

The São Paulo Bovespa index had risen 1.4 per cent by midday in strong volume of Cr\$9.8bn (\$61m), recouping a drop recorded on Monday that was mostly due to profit-

taking. The Rio de Janeiro index showed a 0.9 per cent increase, following a 0.3 per cent rise on Monday.

Both exchanges experienced strong upswings last week, as the government's export incentive package, indications of a modest decline in the monthly rate of inflation, and progress in the debt talks all encouraged investors. The Bovespa index chalked up a 26.7 per

## ASIA PACIFIC

## Nikkei recovers in arbitrage-related trading

## Tokyo

SHARE prices rose slightly yesterday, as details by a former prime minister regarding his involvement in an alleged bribery scandal relieved the market, writes Emilio Terazono in Tokyo.

The Nikkei average recovered 62.31 at 21,025.56, after a day's low of 20,743.63 and high of 20,852.50. Volume picked up to 150m shares from 130m in trading dominated by arbitrage-related activity.

In spite of the improvement in the Nikkei, declines led advances by 507 to 370 with 210 issues unchanged. The Topix index of all first section stocks ended 0.86 easier at 1,535.97, and in London the ISE/Nikkei 50 index lost 0.77 to 1,172.17.

The market focused on the testimony by Mr Zenko Suzuki, the former prime minister, before the lower house budget committee. Mr Suzuki denied allegations that he had played an active role in connection with alleged bribery scandal involving Kyowa, the bankrupt steel frame builder and property developer.

The futures market gained strength in the afternoon after the parliamentary hearing.

Traders said there were lingering hopes of an early cut in the discount rate. Mr Kozo Watanabe, minister of international trade and industry, called for a discount rate reduction. "The market now looks to the Bank of Japan's quarterly survey of business sentiment," commented Mr Shigeru Akiba of UBS Phillips & Drew.

Brokerage stocks fell on reports that securities companies were helping investors to window dress their accounts by selling loss-carrying investments to other clients.

The chairman and vice-president of Cosmo Securities, a second-tier brokerage house, resigned after Cosmo announced an out-of-court settlement with Skylark, a restaurant chain, which claimed that it had incurred losses due to Cosmo's trading practices.

Cosmo was untraded due to a lack of buyers and closed at an offered price of ¥540, down ¥30, and Daiwa Securities fell ¥38 to ¥970.

Nippon Telegraph and Telephone rose ¥7,000 to ¥708,000 on comments by a finance ministry official in favour of a stock split. An increase in the stock's liquidity is likely to make it more attractive.

High-technology issues suffered losses on earnings warnings. Fujitsu declined ¥8 to ¥715 and Matsushita Electric Industrial dipped ¥10 to ¥1,340. Old Electric Industry initially ended 0.86 easier at 1,535.97, and in London the ISE/Nikkei 50 index lost 0.77 to 1,172.17.

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## EUROPE

## Profit-taking and early fall in NY depress bourses

SENIOR BOURSES ran into profit-taking yesterday and an early drop on Wall Street depressed later sessions, writes Our Markets Staff.

FRANKFURT consolidated after its recent gains. The DAX index closed 1,722.30, down 8.80, while the FAZ index, calculated at mid-session, eased 0.29 to 701.68. Volume rose to DM7.3bn from DM6.9bn.

Utilities were in the limelight yesterday. RWE opened at the day's high of DM259.10 on a buy recommendation from Deutsche Bank but a lack of follow-through buying left the stock down 10 pps at DM254.30 at the close. Veba rose DM2.50 to DM274.20 following excellent results from its trading subsidiary, Raab Karcher. The stock was also lifted by a buy recommendation from James Capel.

Elsewhere, the supermarket chain Coop rose DM47 to DM2,200 as the trial against its former management started. Commerzbank, which will list its shares in Milan on January 30, eased DM1.50 to DM261.50.

PARIS ran into profit-taking after its recent rally. A weak opening on Wall Street also weighed on the market as the CAC-40 index came off a high of 1,991.70 to close down 22.99 at 1,953.53. Volume fell to FF2.7bn from FF3.5bn.

Cerus, the French holding company of Mr Carlo de Benedetti, remained active, adding FF1.50 to FF135.10 with 631,400 shares traded. Dealers reported options-related arbitrage activity.

Blue chips which were heavily bought last week fell back, with Michelin down FF4.90 to FF164.90 and Lafarge losing FF3.10 to

## FT-SE Eurotrack 100 - Feb 25

Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	Close
1167.00	1167.80	1168.00	1168.12	1168.65	1168.22	1168.05	1168.42
Day's High 1168.65 Day's Low 1164.20							
Feb 24	Feb 21	Feb 20	Feb 19	Feb 18			
1168.91	1164.51	1149.82	1140.09	1143.63			

Base value 1000 (20/10/90)

FF261. But Chargeurs added FF16 to FF1,171 in good volume of 22,955.

AMSTERDAM saw active trading in Unilever after it reported 1991 results in line with expectations. The stock closed down FI 6.70 or nearly 3 per cent at FI 188.40 on late selling by US investors and reports that US consumer confidence was at its lowest for 17 years.

The CBS Tendency index closed down 0.4 at 135.8 in turnover of FI 770m. Philips, which reports tomorrow, rose FI 0.10 to FI 32.50, while Akzo, whose 1991 results are due today, gained FI 2.20 to FI 147.70.

MILAN got further encouragement from Monday's inflation data, though some analysts said this was not the start of a pre-election rally. The Comit index rose 4.86 to 545.04 in turnover estimated at L115bn after L61.8bn.

Fiat rose by L182 or 3.7 per cent to L6,050, mainly on short-covering.

Birell was volatile as traders spotted an arbitrage opportunity between the ordinary shares and the rights. The rights jumped L33 to L83 while the ordinary rose L75 to L1,200.

Ansaldo Trasporti was temporarily suspended after a big

buy order pushed the stock up by its daily limit of 10 per cent. There have been rumours that Ansaldo will announce a joint venture with Breda in the railway sector. Trading resumed at the official fixing, at which the stock rose L80 or 2.5 per cent to L3,830.

MADRID opened strongly on news that the central bank had cut the intervention rate, but fell on a weaker Wall Street. The general index closed down 0.81 at 359.54. Iberdrola gained Ptas 6 to Ptas 744.

STOCKHOLM closed weaker after results from SE Banken failed to lift sentiment. The Affarsvarden General Index closed down 4.1 at 927.3 in turnover of SKr311m. SE Banken, which reported an expected 40 per cent decline in 1991 profits, rose SKr2 to SKr45.

ZURICH followed Frankfurt lower. The SPI index closed down 2.6 at 1,136.9. Sulzer rose on reports that it would allow foreign investors to buy its registered shares as soon as a stake held by Omni Holding, the collapsed financial company, has been placed. Sulzer certificates rose Sfr5 to Sfr548.

BRUSSELS closed down on Wall Street. The Bel-20 index declined 3.25 to 1,193.64 in turnover of BFR990m.

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY FEBRUARY 26 1992										MONDAY FEBRUARY 25 1992										DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Off Yr/Ytd	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991/92 Low	1991/92 High	Year ago (approx)						
Placed in parentheses show number of times of stock																						
Australia (69)	146.35	+1.2	123.49	119.75	124.74	126.68	+0.8	4.28	144.68	122.75	118.07	123.06	126.46	120.31	112.74	133.96						
Austria (20)	189.43	+0.4	157.31	152.59	158.91	159.31	-0.7	1.82	185.88	157.53	151.59	159.09	159.41	222.37	133.86	216.23						
Belgium (48)	140.26	+1.2	118.38	114.77	118.55	116.57	+0.3	5.05	138.55	117.55	113.06	118.71	116.17	151.20	118.04	146.66						
Canada (115)	124.36	-0.1	113.17	109.80	114.61	115.34	-0.2	3.19	134.44	114.06	109.21	115.18	115.56	124.88	126.49	125.93						
Denmark (36)	246.67	+0.1	209.34	201.84	210.25	214.29	-0.5	1.67	247.83	210.26	202.25	212.24	215.98	279.94	217.74	266.03						
Finland (15)	85.59	-0.2	78.50	75.50	78.50	78.50	-0.2	1.4	85.59	78.50	75.50	78.50	78.50	82.04	85.59	112.25						
France (61)	149.26	+0.8	130.70	125.77	131.01	134.42	-0.1	3.31	149.26	131.01	125.77	134.42	134.42	151.15	115.15	151.15						
Germany (65)	119.18	+0.4	100.56	97.33	101.08	101.58	-0.1	2.27	119.18	100.56	98.88	101.08	101.58	125.35	94.15	121.62						
Greece (10)	197.43	+0.9	166.58	161.99	162.99	165.72	-0.3	3.86	195.88	168.81	165.88	167.68	169.87	198.44	143.78	142.97						
Hong Kong (55)	159.73	+0.1	131.21	126.21	131.21	131.21	-0.1	3.31	159.73	131.21	126.21	131.21	131.21	159.73	126.21	159.73						
India (77)	76.99	+1.8	64.97	62.99	65.62	70.74	+1.3	3.27	73.85	64.18	61.73	64.81	69.86	88.23	74.86	87.78						
Japan (473)	116.64	-0.3	98.42	95.44	96.43	95.44	+0.0	0.89	116.64	95.92	95.44	100.21	95.43	149.67	116.27	143.61						
Malaysia (68)	243.22	-2.0	202.28	198.01	207.31	242.75	-1.0	2.74	243.22	210.48	202.46	212.59	242.75	280.18	198.18	230.59						
Netherlands (15)	159.76	+0.7	131.21	126.21	131.21	131.21	-0.1	3.31	159.76	131.21	126.21	131.21	131.21	159.76	126.21	159.76						
Netherlands (15)	159.76	+0.7	131.21	126.21	131.21	131.21	-0.1	3.31	159.76	131.21	126.21	131.21	131.21	159.76	126.21	159.76						
New Zealand (14)	46.03	+1.1	32.84	37.66	39.23	45.15	+1.0	0.68	45.88	32.84	37.66	39.23	44.70	59.48	41.18	48.12						
Norway (24)	162.08	+0.3	136.76	132.63	136.15	140.30	-1.2	1.74	162.03	137.89	132.64	139.26	142.57	223.24	137.09	206.58						
Sweden (38)	218.07	+1.0	181.71	173.07	185.67	184.91	-0.2	2.12	220.26	185.55	179.74	186.71	186.71	234.45	184.45	194.74						
Switzerland (59)	155.77	+0.7	135.83	130.20	137.71	177.96	+1.1	2.81	161.15	135.83	130.20	137.71	137.71	219.93	137.07	177.96						
Taiwan (25)	155.81	+0.1	131.30	127.33	132.83	121.18	-0.4	0.47	155.82	131.95	126.92	133.25	121.85	171.12	131.51	162.46						
Spain (52)	174.61	-0.2	147.34	142.89	146.84	153.68	-0.7	2.93	174.31	146.85	142.89	146.84	153.68	204.12	146.85	174.31						
Switzerland (59)	99.35	+0.2	81.20	81.20	84.99	87.17	-0.2	1.9	98.16	80.95	85.00	81.89	104.22	127.17	85.00	104.22						
United Kingdom (23)	167.51	-0.4	140.05	146.08	152.14	150.83	-0.5	0.55	178.43	151.93	145.99	152.86	151.98	187.44	167.51	177.47						
USA (523)	167.51	-0.4	140.05	147.07	142.78	167.51	-0.4	2.92	168.10	142.62	137.91	142.63	148.10	171.68	125.55	147.07						
Europe (809)	148.72	+0.1	122.96	119.24	124.21	124.32	-0.4	3.80	145.51	123.45	118.78	124.68	124.79	151.62	125.50	147.37						
Mexico (10)	173.02	-0.3	146.01	141.59	147.49	145.98	-0.7	2.20	175.63	147.31	141.69	147.77	146.94	200.81	155.55	192.53						
Pacific Basin (717)	120.29	-0.2	101.50	98.43	102.83	99.43	+0.0	1.24	120.50	102.23	98.34	103.25	99.38	145.92	117.88	143.23						
Europe - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.01	-0.1	2.42	130.77	110.99	106.71	112.04	110.24	147.76	121.21	140.29						
North America (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	131.21	131.21	-0.1	3.31	155.40	131.21	126.93	131.21	131.21	155.40	126.93	155.40						
Asia Pacific (1338)	155.40	+0.3	130.84	126.93	1																	



## KUWAIT

Wednesday February 26 1992

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## SECTION III

On the anniversary of Kuwait's liberation, "Kuwait for the Kuwaitis" sums up what many Kuwaitis hope will be the most apparent change in the emirate's post-war character. But a number of Kuwaitis are less sure of the benefits of removing at a stroke a core component of the country's educated Arab middle class. Mark Nicholson investigates

## Foundations of the future

A PAIR of bumper stickers on a brand new Chevrolet Caprice outside a Kuwait hotel sums up much of the sentiment in the emirate a year after liberation. One reads: "Kuwait is Free, thank you America!" The other, beneath it, proclaims: "Kuwait for the Kuwaitis".

Not only do the slogans illuminate Kuwait's determination to present a spirit of post-war assurance, the medium itself says much about how Kuwaitis have striven to package and contain the memories of their ordeal.

With Kuwait City now spruced up and tidied, the skies cleared of depressing clouds from the oil fires and the rusting detritus of war visible only on excursions out of the city, Kuwait has sought to render memories of the war in unifying, patriotic colours.

Bright, triumphalist murals adorn city walls and a new memorial of a shattered Iraqi tank, surrounded by the flags of members of the coalition of countries which evicted the Iraqis, sits beside the Information Ministry.

Early tensions between those 200,000 Kuwaitis who endured occupation and the 400,000 who fled have been dissolved in

part by a campaign to unite all Kuwaitis around the yellow flags, fluttering across the city, reminding them of the 1,053 Kuwaitis who have yet to return from Iraq.

While the past is being taken care of, the foundations of Kuwait's post-war future are also becoming increasingly clear. The slogan "Kuwait for the Kuwaitis" serves as well as any to sum up what the government, and the greater part of Kuwaitis themselves, hope will be the most apparent change in the emirate's post-war character.

From the moment of Kuwait's liberation, the government declared its intention that Kuwaitis, previously a 38 per cent minority in the emirate's pre-war population of 3.2m, should enjoy a majority in their own country.

Today, thanks essentially to the banishment of up to 400,000 Palestinians and Jordanians - "non-preferred nationalities" is the bureaucratic euphemism - and a determined policy of having no non-Kuwaiti nationality comprise more than 10 per cent of the total population, this intention looks likely to stick.

The policy is not without its

A year after liberation, Kuwait City is spruced up and tidied. Kuwaitis are determined to present a spirit of post-war assurance

costs or its critics. Not only has it shorn Kuwait of the best of its technical and managerial expatriate workers, it has also deprived the emirate of nearly 100,000 families who made their home in Kuwait, and in turn made a living for a large body of Kuwaiti merchants.

But many Kuwaitis, who have always been suspicious of the Palestinians' political ambitions in the emirate, seem content to pay this price. "I don't see it as a social cost - more a security gain," says the Kuwaiti manager of an engineering company who has lost all but a handful of his best trained staff.

But a number of Kuwaitis are less sure of the benefits of removing, at a stroke, a core component of the emirate's educated, Arab middle class and replacing it largely with bachelor workers. "The place of expatriates in this country should be more than just working and sleeping," says a Kuwaiti banker.

Moreover, the resulting shortage of middle-management skills in the emirate implies the need for Kuwaitis to fill jobs they have historically

shunned and, for all the jolt caused by the war, show no signs yet of embracing.

Nevertheless, Kuwait's ambition to curb its population is one of several the government struggled to achieve before the Iraqi invasion, but which the war suddenly put within reach. Another is the job of clearing the country's banks of the billions of dinars of bad debt which has shackled them since the collapse in 1982 of the rashly speculative Souq al Manakh stock market.

In the post-war economic hiatus, the government has seized the chance to propose a massive buy-out of the debt in return for government bonds.

The government also looks set to wash its hands of pre-war subsidies for non-oil manufacturing industries in the emirate - a trendy and expensive enterprise undertaken by all Gulf states throughout the 1980s in the name of economic diversification, but one which in Kuwait was sponsored with mixed government feeling and met with indifferent success.

As a mark of the post-war shift, the Industrial Bank of Kuwait has stopped granting

concessionary lending - the very reason it was established. Manufacturing in Kuwait has lain moribund since liberation and appears about to die.

Kuwait's economy will therefore - at least for the next few years - shrink with its population and rely more obviously on its oil revenues alone. These, the oil fires having been quenched with a speed matched by the industry's recovery in output, should be near pre-war levels by the end of 1992.

"In the final analysis," says a senior official with National Bank of Kuwait by way of an economic précis, "this is a country which can pump 2m barrels of oil a day. We can rebuild our oil facilities and we know how much that will cost."

However, the loss of much of Kuwait's pre-war investment income, with as much as \$30bn of its 1990 portfolio of about \$65bn in overseas holdings having been liquidated to pay off war-related costs, means the emirate will have to watch its domestic expenditure and perhaps borrow more than the \$5.5bn syndicated international

loan signed late last year.

The spectre of rising costs and falling revenues alarms some economists. "The most important thing now is to stop driving the country towards a permanent deficit, both internal and external," warns Mr Jassem al-Saddoun, a prominent Kuwaiti economist who declares pessimism over the government's attempts to take full control of the economy.

But the government hopes that fewer expatriates will mean less spending on public services. Also, the total reconstruction bill, which optimistic foreign contractors put at \$100bn as the war ended, looks certain to settle at a far more modest \$20bn. About half of this will be spent on repairing the oil industry and the greatest part of the remainder will go towards putting Kuwait's armed forces back on their feet.

Rebuilding apart, the government's economic priorities will otherwise revolve around spreading what it can afford of Kuwait's oil income as widely and judiciously as possible - a particular priority in this election year, but always at the

root of most government thinking in the emirate.

"Economic policy here is not so much about creating the right circumstances for production, more getting the distribution right," remarks a local economist.

Dividing up the pie has always been the central feature of Kuwaiti politics and the war has not changed this. In accomplishing this task, the government has been careful recently to consult closely with the National Council, the interim assembly reconvened after liberation by Sheikh Jaber al Sabah, the Emir, as a stop-gap consultative body to tide the country over until the October elections to the full National Assembly.

The Emir suspended the National Assembly in 1986 in the face of its student opposition to some of his appointed ministers. He created the Council early in 1990 to head off opposition calls for the Assembly's restoration.

The Council, decry by opposition groups as unconstitutional in the absence of the full Assembly, is widely seen, not least by some of its own members, as the government's training school for loyalist candidates in the next election.

Its 75 members, half of whom are government appointees, will certainly claim credit for prodding the government into the popular decision to raise salaries in the civil service, which employs the vast majority of Kuwaitis, by 25 per cent. Some 42 National Councilors said this month that they would contest the October poll.

At least as many opposition candidates will stand, representing the familiar and divergent strands of leftist, liberal and Islamic thinking in Kuwait, united at least in demanding that the new parliament should exercise a limit on the exercise of the al-Sabah family's ruling power - a familiar rallying point which long predates the war.

It is too soon properly to assess the likely strength of this opposition challenge at elections in eight months' time, for while stern criticism of the government's indecision and lack of managerial talent is widespread among Kuwaitis, so, too, is the popularity of

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Editorial production: Phil Sanders

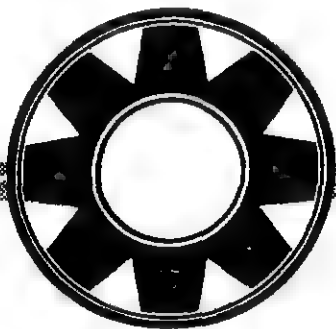
much of what the government has been seen to achieve.

By signing military co-operation pacts with the US and UK, the government has made Kuwaitis feel more secure than they have done for years. Oil revenues are reviving apace and the government has wasted no time in putting a little of this money into most pockets, both through pay rises and by writing off outstanding consumer loans.

The post-war arrival of 100,000 new cars in the emirate and countless thousands of brown and white goods testifies to how much Kuwaitis have enjoyed their re-stocking. Indeed, the overriding Kuwaiti concern these days appears to be restoring private and family life. "Everyone is only concerned with themselves," says Mr Jassem Qabazard, a National Council member. "Everyone is preoccupied."

If the result is to create a strong and pervasive feeling of introspection and insularity in Kuwait, few Kuwaitis seem worried by that. "The feeling is, Allah gave us oil and we will enjoy that in peace," says one western diplomat. "It is a dream of being outside the world."

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## KUWAIT 2

## ■ TRADE AND INDUSTRY

## Shopping spree curtailed

STRIP a country of its valuables and the chances are it will go on a shopping spree at the earliest opportunity to restock.

This is what has happened in Kuwait, but the spree has been less than frenetic. Several factors have prevented the spending boom that western exporters had hoped for and the government's policy of trying to make Kuwait truly Kuwaiti, as it sees it, has reduced the population.

About 400,000 Palestinians, many of whom earned relatively high wages in professional and technical positions, are no longer there. Kuwait's overall market is barely two-thirds of its pre-war size.

The Kuwaitis and expatriates who have returned since the war have been less inclined, and less able, to spend than before, mainly because of their reduced means and reduced creditworthiness.

Individual country's exports to Kuwait are either little changed from pre-war levels or they are dramatically lower.

US companies have maintained or increased their sales to Kuwait by taking a bigger slice of a smaller cake. They have lifted sales largely at the expense of Japanese exporters and, to a lesser extent, the Germans. US sales have been helped by the Kuwaiti "thank you" factor since the war. The government has favoured goods from those countries that took part in the allied war effort against Iraq, in particular the US.

Certain items have enjoyed a one-off replacement surge, but the rest of the market is flat. Where sales have boomed, the boom has been shorter and less intense than exporters had hoped. An immediate post-war jump in sales of cars, electrical goods and food is levelling off.

Aside from spending still to come on reconstruction, the boom, such as it was, is petering out.

Restocking in the cars sector was underway within weeks of the Iraqi departure last February. More than half the country's 660,000 cars, trucks and buses were stolen or destroyed. Government ministries, shops and offices were virtually stripped. The Iraqis left with cars, computers, industrial machinery, food and an array of spare parts.

American exports, dominated by car and truck sales, stood at \$748m up to September last year and could be close to \$1bn for the whole year, according to US officials in Kuwait. This compares with sales of about \$800m in 1989.

By contrast, Japanese exports to Kuwait, mainly cars and electrical goods, were only a fraction of 1989 sales, at \$180m by October last year. Sales in 1989 were around \$670m. Japan, whose important trading partners in the Gulf are Saudi Arabia and the United Arab Emirates, has taken a much lower profile since the war.

German sales, consisting mainly of cars, machinery and electrical goods, were just over \$83m up to October compared with about \$400m in 1989.

British sales to Kuwait, dominated by



The post-war increase in sales of food, electrical goods and cars is levelling off

machinery and food, were \$180m for the whole of last year, about 80 per cent of 1989 exports. The main exporting countries have arranged with export credit guarantee packages, including \$2bn by the US Ex-im bank (confined to public sector projects), \$700m by the UK authorities, \$1bn by the Japanese and \$550m by France.

Kuwait's roads, which were mercifully quiet for a brief period after the war, are again crammed with foreign cars.

General Motors, Ford and Chrysler of the US are, predictably, selling more strongly than the big Japanese operators, Nissan and Toyota. US officials say this is also because American companies were quicker to get started on spare parts and financing than their rivals.

In addition to US and Japanese models that still dominate the roads, Land Rovers now occupy a tiny niche – the British manufacturer has sold about 550 since the war ended.

The Al Mulla group, one of Kuwait's big family trading companies, imports a vast range of goods, including vehicles from Chrysler, Mitsubishi and John Deere and computers, office equipment, and white goods from IBM, Zenith, Zanussi, General Electric, Minolta, Groupe Bull and Sharpe.

The group's office equipment section says it has been selling between 40 and 60 machines a month over the past year; sales worth about \$4m. But demand is slowing across the board. "Sales peaked by about November," says Mr Arassalam Narenthiran, Al Mulla's deputy managing director. "The market has not exactly dried up but it is levelling off."

Showrooms and warehouses are bulging. Agents and their supply companies abroad had banked on a longer boom and many traders have overstocked as a result.

"There's nothing we can do except monitor our stocks very carefully to try to make sure we aren't left with big stocks

on our hands and a dead market," says the sales manager of one Kuwaiti trading company.

Al-Sayer, Toyota's agent in Kuwait, lost 1,500 new cars and 850 used cars during the occupation. It was five months before Toyota was shipping enough cars to meet demand immediately after the war.

Since then, Toyota has shipped in 9,145 cars, but sales have tailed off and it has sold only 5,800. Annual sales before the war were around 12,000. Toyota says it is now looking to consolidate sales at between 9,000 and 10,000 a year.

While the big family traders have been able to gain credit, restock and sell, conditions for the country's thousands of small and medium-sized businesses, most of them already in debt, have been extremely difficult. Without the backing of big exporting companies, many have been unable to get started again and face collapse in the months ahead.

"The difficulty for smaller traders is that they can't get credit from the banks, whereas the larger businesses can," says Mr Hilal Al Mutairi, director-general of the Kuwait Chamber of Commerce and Industry, representing the country's 18,000 businesses. "We are hoping the government goes ahead with a proposed programme to buy up all the debts," says Mr Al Mutairi. The debts would then be rescheduled over 20 years at low or zero interest rates. This would enable businesses to negotiate fresh credit with the banks and restart.

The government is itself burdened with the costs of war and reconstruction although it may have to come up with some sort of commercial write-off. Any such package may come too late for the hundreds of businesses that have missed the shopping spree and are still struggling to reopen.

Sheila Jones

## Mark Nicholson examines politics in the emirate

## Hive of electioneering

ELECTIONS for a new Kuwaiti National Assembly do not take place for another eight months, but you would scarcely know it. The emirate is already a hive of electioneering.

Opposition groups, seeking to revive the momentum they enjoyed immediately after Kuwait's liberation, hold regular combined meetings attracting more than 1,000 people.

More than 40 members of the National Council, the interim consultative assembly reconvened by the Emir last year, have declared their candidature and some have already enjoyed lustrous public exchanges with opposition figures.

Diwanias, Kuwait's unique home-based discussion groups, are more numerous and politicised than ever. And the government scarcely appears to twitch without thinking first of the electoral consequences.

In part, the buzz surrounding October's poll manifests political ambitions pent up since the Emir dissolved the last full National Assembly in 1986 – and with it selected paragraphs of the country's 1961 constitution – citing security reasons for suspending a forum which was offering increasingly bitter and trouble-

some opposition to the government's policies and some of its ministers – none of whom the Assembly had powers to appoint.

The excitement also reflects a broad will, most vocally put by opposition groups, to get to grips with the governance of the new post-war Kuwait. But as to whether, finally, the war has substantially altered the real issues of Kuwaiti politics, or the political alignment of its limited electorate, opinions are mixed, and firm judgments are probably premature.

One certain change since Kuwait's last poll will be the size of the electorate, which is limited to Kuwaiti males over 21 who can trace family lineage back to Kuwait City in the 1890s. Due largely to the youthful profile of Kuwait's population, by October more than 90,000 Kuwaitis will be on the electoral roll.

This is a rise of 30,000 on the number eligible to vote in the June 1990 election for the interim, and purely consultative, National Council – of which half of its 75 members

were government appointees.

Women and "second degree Kuwaitis" – Kuwaiti citizens not so tightly defined by reference to their 1920s forbears – will not vote in the 1992 poll, although Sheikh Jaber al Sabah, the Emir, has promised to "study" their eventual enfranchisement and the next assembly is sure to have this issue near the top of its agenda.

Campaigning proper cannot start formally until three weeks before the election date, which remains to be set. From that time, candidates will be allowed to raise tents outside their homes to entertain election gatherings – not the least attractive feature of which are some candidates' efforts to compete in providing the most lavish cuisine.

The social onus laid on Kuwaiti election meetings is characteristic of the emirate's brand of "democracy" which traditionally places heavy stress on the achievement of consensus – very often through the institution of the Diwaniya, itself a fundamentally social gathering. Diwanias, hosted by and open to members of the ruling family and ordinary Kuwaitis alike, are a highly efficient grapevine in what is essentially a cosy, if clanish, city state.

"We grind and grind, and eventually reach consensus," says Mr Jassem Ghabasard, a member of the National Council, both of its own decision-making process and that of Kuwait overall.

Mr Ghabasard and other members of the National Council, which is condemned by the main opposition groups as being unconstitutional, claim this consensual system is the defining point of Kuwaiti politics – of which the written constitution is merely a reflection. "There is an unwritten constitution that balance should always be maintained among the main families here," says Mr Ibrahim Shehabel, another National Council member.

The opposition, particularly the Democratic Forum, a grouping of largely western-educated leftists and liberals, disputes this strongly, claiming Kuwait's political structure should flow from the constitution, and that any political

decision made since parts of it were suspended in 1986 is illegitimate. "Any government without constitutional control risks becoming a corrupt government," says Mr Mohammed al Ghadiri, a Democratic Forum spokesman.

For the opposition, both secular and Islamic, the National Assembly is the means by which Kuwaitis can keep the rule of the al-Sabah family accountable. Although the 50 elected members of the assembly cannot pick government ministers, 16 of whom also sit on the assembly, it can constitutionally demand their appearance to justify policies and it has a limited veto on government legislation.

The strength of the opposition's challenge in the October elections is difficult to assess – although it is already clear

The opposition groups will command considerable domestic news coverage, not least that the government has now formally lifted censorship in local papers, and there will be much western interest during the campaign. But many observers suggest that voters will return essentially the same interest groups which have dominated Kuwait's representative assemblies in the past – a mix of merchants, Islamic groups, leftists, bedouin and western-style liberals – and that the conservatism of Kuwait's voters should not be underestimated. "In practice," says one diplomat, "it will be the same parish pump politics it has been since the first national assembly in the 1960s."

Moreover, despite the prominence of opposition spokesmen immediately after liberation, many observers suggest that the government has gone a long way towards quieting the vehemence of post-liberation demands for democracy by realising its promise of holding elections, by not tampering with constituency boundaries with a trick opposition groups had feared – and, perhaps most important, by offering most Kuwaitis a good deal of pre-election largesse.

The government has not only raised the salaries of civil servants – up to 90 per cent of whom are Kuwaitis – by 25 per cent, but it has also written off all Kuwaitis' pre-war housing and consumer loan debts.

Moreover, some suggest that the preoccupation with achieving consensus in Kuwait offers the country a political self-righting quality. "There are people rocking the boat," says a western diplomat. "But when the deck gets too near the water, people tend to rush over to the other side to balance it."

However, the real test of this self-righting will come immediately before the elections. If opposition groups find themselves able to command large and raucous gatherings at their campaign tents, some diplomats fear the government could lose its nerve and call in the security forces – much as it did during pre-democracy demonstrations in Spring 1990, the last time Kuwait's political season was in full swing.



Sheikh Jaber al Sabah, the Emir, reconvened Council

**Q1** Name the first new oil company for 15 years.

**Q2** Which oil company introduced the first unleaded petrol in Europe?

**Q3** Name the company that's one of the fastest growing suppliers of jet fuel.

**Q4** Who launched one of the first fully automated fuel cards for European road hauliers?

**Q5** Which oil company has 6,000 petrol stations throughout Europe?

**Q6** One oil company has gone from sales of 0 to 330,000 barrels per day in 8 years. Which one?

**Q7** Which oil company continued trading in 1991 despite having its oil supplies cut off?



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## KUWAIT 3

## THE ECONOMY

## A financial strait-jacket

EVEN given the crippling effects of the Gulf war, Kuwait is scarcely a place of slender means. The word "austerity" need never cross the lips of policymakers in a country of fewer than 1.5m people sitting on more than 94bn barrels of crude oil.

Nevertheless, the war took an expensive toll. Aside from the direct costs of paying coalition allies some \$2bn for waging the war, lost oil revenues, the liquidation of billions of dollars' worth of assets and a reconstruction bill which may top \$20bn, Kuwait's economy was also left in a distraught and disorganised mess.

The inevitable result will be to leave Kuwait's income heavily denuded over the next few years and its expenses correspondingly inflated.

This year, however, is election year and Kuwait's government is determined that voters will not fault it at the polls for its generosity. The government's ability to cushion Kuwaitis with more limited available means, will be the policy test of the next year. The wisdom of its doing so rather than adjusting Kuwaitis to a leaner economy is, however, likely to be a matter of debate for some few years thereafter.

For the present, the government faces the task of balancing Kuwait's books. In its provisional budget for 1992, still awaiting formal approval by the National Council, the government estimates revenues will reach KD870m. Just over 80 per cent of earnings will come from oil, output of which is likely to be near pre-war levels of 1.5m barrels a day (b/d) by the year end.

Revenues will be about a third of pre-war income, which also included earnings of KD1bn from the country's overseas investments, held in the Reserve Fund for

Future Generations which before the war was valued at \$65bn. However, local economists reckon that at least \$30bn of this has been liquidated to help cover war costs.

Government expenditure for 1992 is projected at KD6bn, a 67 per cent rise on the last published budget in 1990, much of it accounted for by a 43 per cent rise in expected defence spending to KD2.6bn. The resulting deficit is put at KD5.3bn - although this figure excludes KD2.5bn of "extraordinary" war-related spending, including KD2bn of payments to Desert Storm allies and at least KD600m for consumer debt write-offs after liberation and gratuities to departing Palestinian civil servants.

The scale of the deficit prompted Kuwait to arrange a \$5.5bn syndicated loan late last year through J.P. Morgan. Treasury bill and bond issues will also be used to make up the shortfall, together with drawings on available reserves.

However, it is the prospect of future deficits which worry some local economists, who argue that unless the government is far more savage in cutting its expenditure, the country faces a highly expensive spiral of accumulating deficits.

According to the Al-Shall economic consultancy in Kuwait, civil service salary payments alone will consume 49 per cent of likely oil revenues for 1993 - which the consultancy estimates at about KD2.2bn, assuming exports of 1.4m b/d at an average price of \$15 a barrel. Adding the cost of the government's proposed buy-out of bank debts, that is to say interest payable on bonds to be issued to the banks, will take this to 65 per cent of projected revenues. "Kuwait faces a real and extended deficit for a very long time to come," says

Mr Jassem al Saddoun, Al Shall's managing director.

Given the high level of recurrent government expenditure, quite apart from the tally of reconstruction costs, Mr al Saddoun says the government is ill-placed to afford much in the way of pre-election bounties. Nevertheless, in addition to the write-off of consumer loans, the government earlier this month approved a 25 per cent rise in civil service salaries, adding a further KD550m to its wage bill for 1992. Behind such decisions lies the government's determination to ensure that Kuwait's voters, when they tick ballot papers in October, return a tame and government-friendly National Assembly.

Economic decisions are, such as they are, being taken for political rather than economic reasons, says one diplomat. Other observers, including senior bankers and economists, privately voice concern that they see no sign that the government is looking beyond the October election to devise any sort of guiding economic policy for the rest of the decade, beyond pumping as much oil as possible and banking on being able to repay whatever short-term debts it may incur. "My main worry is that nobody is thinking at all," concedes one banker bleakly.

Such critics propose that the government should, for example, open the oil and financial services sectors to overseas investors to encourage efficiency, privatisation what it can of its infrastructure and spread what it can of less essential rebuilding costs over a decade rather than over the next three or four years. "It's a golden opportunity now to cut the fat and boost oil areas where Kuwait has a comparative advantage," says one economist.



Despite the effects of the Gulf war, Kuwait is scarcely a place of slender means

mist. The government is clearly aware of the financial strait-jacket it will have to wear for the next few years, and is cautiously looking at ways in which it can cut costs. The option of raising revenues through income taxes, although some opposition figures bravely suggest such things in private, is, as in most other Gulf states, most unappealing.

Instead, the government is more likely to affect what cuts it can in the high level of subsidies paid on public services. Cooper and Lybrand, for example, has been commissioned to conduct a study into privatising parts of the telecommunications industry although no moves on this are expected much before the middle of 1993. The electricity ministry has also hinted that it is looking at ways of reducing the huge subsidies on power: the average cost of a kilowatt of Kuwaiti power is 30 fils, (there are 1,000 fils to the dinar) towards which the consumer pays only about 2 fils.

In addition, despite the huge rise in overall government expenditure outlined in the 1992 budget, the government has sought to cut spending in most ministries by 20 per cent against the budgeted 1990 figure for each department - although since the 1990 fiscal year was rudely interrupted, this is a fuzzy target.

But critics of the government argue that such measures are no more than prudent book-keeping and do not substitute for an overall economic strategy. In particular, some economists argue, present policies portend a further fattening of Kuwait's already flabby public sector with little incentive for private enterprise.

At one level, the government's big pay award to the public sector has already provided a further disincentive to Kuwaitis, 80 per cent of whom already work for the government, from entering the private sector.

More crucially, however, the govern-

ment has effectively dealt two reeling blows to the private sector - and the Kuwaiti merchant families who run it - by deciding first to slash the size of the emirate's post-war population and, second, effectively to abandon all ambitions for Kuwait's non-oil industrial and manufacturing sector.

The loss of 400,000 Palestinians, most of them long-settled families in Kuwait, has already had a shattering effect on the market for some Kuwaiti trade companies and will have a depressing knock-on effect on lending opportunities for Kuwait's banks.

So far, the government has announced no formal policy towards the industrial private sector but merchants and bankers are taking it as read that the government has given up on what before the war had been heavily-supported attempts to develop local industry. Although this in its way also cuts government spending - and, some would argue, wasted spending, given the indifferent performance of the small manufacturing sector before the Iraqi invasion - it nevertheless closes off yet another part of the fast-diminishing private sector.

This might not matter were it not for the fact that more than half of Kuwait's population is under the age of 14 - meaning that the economy will have to expand somehow to offer these young Kuwaitis jobs. In Mr Saddoun's view, the result will be not just underemployment, already rife in Kuwait, but real unemployment.

In the end, however, the government may simply decide that rather than subsidise the private sector with oil revenues, creating what one local economist calls "fake industry", it will simply swell further the ranks of the public sector. In which case, the only calculation about the Kuwait economy which matters over the next few years is that for likely world oil demand.

Starkly put, of course, this is perhaps the only economic calculation in Kuwait which ever matters.

Mark Nicholson

## BANKING

## Living in a short-term world

WITHIN a month, Kuwait's banks hope to be reborn. By then, the government will have finalised a bold scheme to clear billions of dinars worth of bad debts from their books by purchasing them back in return for an extraordinary sale of bonds.

The scheme - which is awaiting approval by the National Council, Kuwait's interim political assembly, as this survey goes to print - would be one of the biggest single write-offs of bank debt in history. It would also put Kuwait's banks soundly on their own feet, with wholly clean balance sheets, for the first time in a decade.

Since the informal Souq al Manakh stock market soared, only to crash, on a spree of speculative share-buying based on post-dated cheques, residual debts from the 1982 crisis have rendered all but one of Kuwait's banks technically insolvent, propped up only by considerable central bank support. Only the National Bank of Kuwait, Kuwait's biggest bank, has in the past few years declared soundly-based trading profits.

The new plan would thus be the final chapter in the long and tangled tale of the Souq al Manakh. It would also clear the banks of all their pre-war debts, on the grounds that with many borrowers ill-equipped to repay them due to post-war hardship, these debts too might turn bad.

The plan has a neat, once-and-for-all ring to it. Although the Kuwait government already had in place the cumbersome Credit Facilities Resettlement Programme to address the Souq al Manakh bad debts, this

had dragged on with mixed success throughout the 1980s. Now the government has sought to take the extraordinary circumstances offered by the war finally to grasp and uproot this troublesome nettle. In February, the entire banking system was effectively on hold pending the scheme's final approval.

But for a variety of reasons, Kuwaiti banks are awaiting their rebirth with trepidation. For one thing, although they universally applaud such a sweeping solution to their long-standing debt problems, they worry that the plan may faller badly on its details. For another, few bankers are convinced that post-war Kuwait will offer them a particularly prosperous second childhood, for the first few years at least.

Although the details of the buy-out plan are still being debated by the National Council, its outline is clear. The government is proposing to buy a total of KD1.9bn of debt, 80 per cent of it owed to Kuwait's six main commercial banks and the remainder to several finance houses, through a one-off sale of government bonds. These bonds will pay interest at a rate to be agreed, but which is to reflect the banks' average cost of funds - expected to be 5.7 per cent, roughly the cost of banks' deposits.

The government will then formally take over the bad debts, KD1.9bn of which

reflects the legacy of Souq al Manakh and KD3.5bn pre-war bank lending - embracing 6,258 debtors in all.

But while the banks will have the debts off their books, they will still be expected to administer the rescheduling of these debts. Individual debtors and companies will have 20 years to repay and a three-year grace-period. At present, it seems likely that debtors will be expected to pay rates of interest relative to their ability

to pay. These rates will be set after an evaluation of their assets or cashflow.

But this is where bankers start feeling queasy. Although it makes sense that the banks' credit departments, which by now have a 10-year-old relationship with some of the Souq al Manakh debtors, should administer the debts, this solution also means that the banks will have to maintain the costly and labour-intensive debt management departments dedicated to these bad debts.

Moreover, since the debts would formally be off their books, the banks have less incentive to chase up the debts as vigorously as before. "It's like asking the banks to collect taxes on the government's

behalf," says one banker. "What's the incentive that it only hurts our relationship with our customers?"

In addition, many bankers argue that the new plan shares a flaw in the original settlement programme by seeking to tailor interest rates on the rescheduled debts to the debtor's ability to pay. They say, is an incentive for debtors to hide the full extent of their assets and, in the case of many of the bigger debtors, to keep their wealth out of the country altogether.

For these reasons, many bankers and economists would prefer a blanket rescheduling package whereby all repaid debts remained interest free. However, there is a widespread conviction among many Kuwaitis that the biggest part of the outstanding Souq al Manakh debt lies in a small number of rich and influential hands and that any interest-free rescheduling would let such debtors off.

With the government intent on courting favour before the October elections, it is likely to approve, despite the bankers, a plan which would expect interest payments from the biggest debtors.

In the end, however, any plan may make little actual difference to the amount of money retrieved. Debtors under the old debt settlement scheme had little difficulty in creatively accounting their way out of paying interest on their debts. Moreover, debtors who slithered clear of the old scheme apparently fear little from the new one. "The general feeling in the market is that they won't have to pay anything anyway at the end of the day," says one leading Kuwait accountant.

In the end, the scale of debt recovery will be the worry of the government, the new creditor under the scheme, rather than the banks. But the debt plan will have further knock-on effects on their ability to resume business as usual. For one thing, banks will find it difficult to assess the creditworthiness of any of their clients who are also engaged in the separate process of having their old debts assessed under the rescheduling scheme.

Since the rescheduling scheme theoretically has priority on any debtor's assets, banks will not be able to judge their ability to repay fresh loans until a scheme for repayment of their old ones is assessed and under way. Since the rescheduling scheme embraces more than 6,000 debtors, this means many of the banks' best clients are likely to be included.

"For 1992, most banks are not going to be able to lend much, if anything, to the private sector," concludes one bank analyst.

The effect on most banks' return on equity is therefore likely to be sharp and depressing. Not only will fresh lending be constrained, but the loans which are to be replaced by government bonds also represent in most cases 40-50 per cent of banks' assets. These will, after the buy-out, give a return only of the banks' average cost of funds.

But if this will have the effect of crimping banks' earnings, so too, in the view of most bankers, will the likely economic prospects in Kuwait itself. Two aspects of post-war Kuwait are particular concerns: the diminution of

Kuwait's population, and its demographic mix.

Bankers point out that the exodus of 400,000 Palestinians essentially represents the loss of upwards of 100,000 families who kept and maintained homes in Kuwait.

Although a smaller number of Egyptians and other expatriates have entered Kuwait since liberation to fill some of the gaps left by this exodus, for the most part these are bachelors with much more modest spending patterns and a greater propensity to remit earnings out of the country. Bankers in Kuwait readily admit that even

with a population of 2.2m people before the Iraqi invasion, the emirate was overbanked. But with as many as 1m fewer people and much tighter competition for what good business exists, the banking sector is certain to contract.

Indeed, Kuwait's banks have already slumped considerably since the war. Most have opened only half their branches and are operating with about 40 per cent of their pre-invasion staff level. Few analysts expect banks to expand much, if at all, beyond these levels for the next year at least. "Cost cutting is the Holy Grail just now," says one Gulf bank official.

The next, and some argue inevitable step, is for there to be fewer banks. This is the professed ambition of the central bank, which has repeatedly insisted since liberation that the banks should consider

mergers. But talk of bank mergers predates even bankers' moans about bad Souq al Manakh debts and so far such talk is little more than speculative gossip.

In the view of most analysts, the issue can be sensibly broached only once the banks

**Caution for foreign banks seeking to establish relationships**

are able to publish balance sheets. No bank has done this since 1989 and none can until implementation of the debt settlement programme. "There's not a hell of a lot anyone can say about Kuwait's banks until we have some books to look at," says one analyst of the Kuwait market.

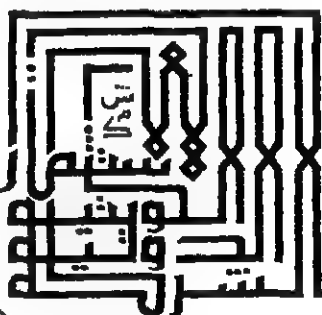
For now, groups such as Capital Intelligence, the lead-

ing Gulf credit rating agency, are recommending that all Kuwait banks be treated more or less as sovereign risk until figures are revealed. They are also cautioning foreign banks seeking to establish relationships with Kuwaiti banks to hold off until the picture becomes clearer.

Until then, Kuwait's bankers remain condemned to living in the short-term world they have occupied since they opened their first branches immediately after liberation: servicing depositors, lending limited and short-term funds to selected traders, dabbling in foreign exchange markets, processing letters of credit and, above all, drumming their fingers on the desk waiting impatiently for what is billed as final approval of the final plan to clear their bad debts.

Mark Nicholson

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## KUWAIT 4

Sheila Jones takes a look at repairs to the electricity and water networks

## Many contracts still to be awarded

ONLY camels are comfortable without air conditioning in Kuwait. Temperatures are manageable at this time of year but in the summer, the country bakes. The scorching heat of August will be the greatest test for the emirate's patched-up power and water network.

Work so far has barely scratched the surface. Millions of dollars worth of contracts are still to be awarded to make good the severe damage inflicted during the seven-month Iraqi occupation. Repairs to the country's power stations have restored about a third of their pre-war capacity of 7,200MW. That is enough to meet the current load, but it is still short of the likely surge in demand over the next six months.

"We have set a target to produce 5,000MW by August 24," says Mr Ahmed al-Adany, minister of electricity and water. "By then we estimate the peak load will reach 3,300MW."

Work on the power stations was especially urgent because they also provided virtually all the country's domestic and industrial fresh water at combined desalination plants.

The government says that 96 per cent of the country has been linked to power and water supplies, although some farming areas in the north are still without plumbed water. It is likely to be two to three years before the network is fully up and running.

All six of Kuwait's power



A Kuwait City power station set ablaze by Iraqi forces

stations were damaged during the war. Early estimates put the full cost of the repair work at about \$1bn. Now the government says it will have to spend \$3bn on the network over the next five years, including nearly \$2bn for a new plant at Subiya in north-east Kuwait.

Mitsubishi of Japan won the Subiya contract before the war but the project was suspended after the invasion. The company will supply the boilers and turbines, worth about

\$1bn. It is now negotiating with the government which is trying to hold the company to prices agreed under the 1989 contract. A group of Turkish companies is building the plant's infrastructure. Work is due to start in 1994.

Much of the post-war work has been to carry out urgent but temporary repairs, and only a handful of the biggest contracts has been awarded. Scores of western companies are battling for the spoils.

Bristol Babcock, the UK engineering company, has just completed an \$8m contract to repair the control room at Doha West power station, built in 1983. The new control room was scheduled to be switched on today for the first time since the war, operating initially at a tiny proportion of its capacity.

The UK company is working on a similar \$10.8m contract to repair the control room and other items at the adjoining plant at Doha East, which was built in 1977. Boilers were also badly damaged and most of the fuel tanks were destroyed. Deutsche Babcock, which supplied the original boilers at the two plants, won the order for new boilers. The government has reopened bidding for a \$20-25m order for the new fuel tanks after rejecting initial bids last year. FC Babcock, the group's French subsidiary, appears to be a likely contender.

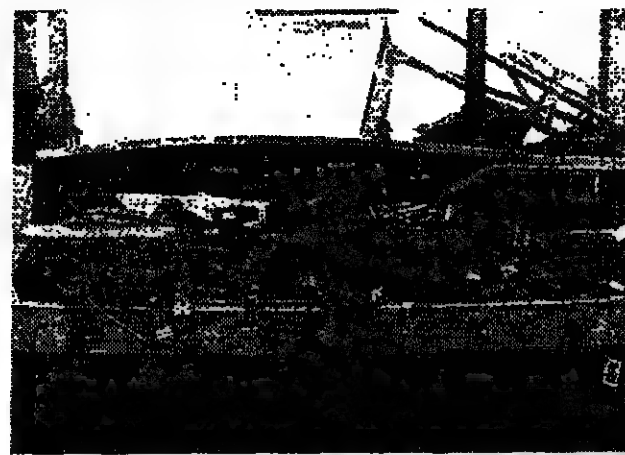
One of the biggest single contracts being negotiated is for the replacement of desalination units at Shuwaik. Estimates for the work range from \$30m to \$40m. The government says that damage to the power plant, built in 1954, was so severe that it is not worth

repairing. But the desalination plant was only a few years old. The pre-war capacity of each of Shuwaik's three desalination units was 6m gallons of water a day, about a sixth of the country's daily consumption.

Westinghouse of the US is chasing the Shuwaik contract along with Hitachi and Mitsubishi of Japan, Hyundai of South Korea, Alstom of France and a handful of smaller western companies. Westinghouse says it will enter a joint venture with a civil engineering company, possibly Blount of the US, if it wins the contract.

Temporary repairs have been carried out at two of the other power stations, but the Shuwaik North plant is still out of action. Shuwaik South and the al-Zour plant, Kuwait's newest power station, built in 1988, suffered little damage. The two plants are supplying all Kuwait's current capacity.

Transmission cables to al-Zour have been patched up, along with about 10,000km of cable throughout the country. Blount carried out temporary repairs to the cable network jointly with subcontractors, local companies and government workers. Some of the subcontracted work has



The Doha West control room before Bristol Babcock repairs

gone to Balfour Beatty, on overhead repairs, and BICC on ground cables.

The repairs have enabled the country to tick over, but the heavy investment needed to bring the system up to full power has barely started.

The cable network was so extensively damaged that it will cost about \$300m to put right.

Blount has just started work on a \$15m contract to replace high voltage overhead cables.

carried out much of the temporary repair work. The full tally of work is likely to reach \$200m.

Power supplies were more severely disrupted than the flow of water. Early repairs to the distribution system quickly secured enough water to satisfy demand from the returning population.

Reservoirs, which suffered little damage, are back to pre-war storage levels of about 2bn gallons.

Current demand of 90m gallons a day will rise to about 130m by the summer. The two Doha plants and the al-Zour plant are now capable of producing 185m gallons a day between them. Full capacity will be reached only when the power stations are restored.

The destruction has at least given the government the impetus to upgrade the system. Western engineers say the network needed repair anyway because of poor maintenance over a long period.

The size of the final bill is forcing the government to look at ways of reducing demand and cutting costs. Mr al-Adany says the government is considering a phased reduction of the heavy subsidies it pays on electricity and water bills. It may also introduce higher peak-level charges.

The timing of such measures might be difficult. The government has promised public sector pay rises of 25 per cent, but as Mr al-Adany says, "What we give with one hand, we cannot take with the other."

## DEFENCE

## 'Backstop role' for the west

KUWAIT signed a military co-operation agreement with Britain this month, similar to a 10-year pact agreed earlier with the US. A deal with France, the third active western member of the Desert Storm coalition will follow soon.

None of these agreements - as each government is keen to emphasise - includes any wording committing the three allies to the automatic defence of Kuwait in the event of further aggression against the emirate. But that is not entirely the way Kuwait prefers to interpret these pacts. "Let's just say their perception is a bit stronger than ours," says an official from one signatory country.

The two deals so far signed, and the French one to follow, are essentially undertakings to conduct joint manoeuvres with the Kuwaitis, offer increased training to Kuwaiti forces and co-ordinate arms sales packages. The US pact also includes provisions to pre-position

tanks, armoured personnel carriers and artillery in Kuwait.

No one is in any doubt that Kuwait, which lacks either strategic depth or sufficient manpower for a substantial army, would have finally to rely on western assistance to repel another outright attack. But the western powers are determined that Kuwait should not need this as an excuse not to, first, steel its own domestic forces and second, to weld itself more effectively than before the war into a collective Gulf security arrangement.

Kuwait has, in fact, made a priority of rebuilding its armed forces, which were left depleted, disorganised and demoralised by Iraq's swift

invasion. A full reorganisation of the forces will be made following completion of a detailed US study to be presented to the Defence Ministry this month.

While details of the reorganisation, and therefore of the army's procurement needs, await the results of this study, it is already plain what will be required of Kuwait's rebuilt force: that it should be able to resist an aggressor for long enough to allow foreign reinforcements to arrive.

In practice, this would amount to holding out against Iraqi forces - which remain the likeliest longer-term threat to Kuwait - for two or three days. "If the army could hold out for seven days, it would be

incredible," comments one defence analyst.

But even this circumscribed ambition will require substantial work to achieve. To begin with, Kuwait must somehow find the manpower to fill an army which before the war boasted 20,000 men under arms, but which has slumped since to about half this figure following the government's decision to disband on grounds of questionable loyalty some 10,000 Bidoun, or stateless Arabs, who had made up the bedrock of the ground troops.

The Defence Ministry optimistically aims to build a total force of 30,000, partly by insisting more vigorously than before the war that Kuwaitis

actually perform their formally obligatory 18 months' national service - an obligation most Kuwaitis make have hitherto managed to circumvent.

Although the government wants an army purely of Kuwaiti citizens - and at least 1,000 Kuwaitis have been recruited since liberation - a small number of Bidoun are, out of necessity, being readmitted into the force.

As part of the government's professed desire to see its forces armed with the latest and highest technology, Kuwait's ground forces will almost certainly purchase either Abrams M1A2 tanks from the US or the British Challenger II, but a decision on which or how many is not expected until later this year. Defence analysts say estimates that Kuwait may purchase 200 tanks are, for now, broad guesses.

Kuwait's airforce has already received three of the F-16 jets ordered from the US as part of a \$1.6bn order originally made in 1986 to replace the airforce's dated A4 Skyhawks and Mirage F1 aircraft. Refurbished bases to accommodate these aircraft will be ready by the end of this year. Earlier this year, the government awarded US companies contracts to repair the emirate's two devastated airbases under an overall \$81m foreign military sales package. Morrison Knudsen Corporation is to rebuild Ahmed al Jaber base, north of Kuwait City, in a \$24m deal, while George A Fuller and American International Contractors secured a \$18.5m contract to restore the Al-Salam base, south of the city.

However, while revival of Kuwait's own forces is in train, much less progress has been made towards securing what western governments insist Kuwait must see as its second line of defence - its Gulf Co-operation Council (GCC) allies.

A residual "Peninsular Shield" force of two brigades, one from Saudi Arabia and one from a mix of GCC countries, has remained in central and

southern Kuwait since the war. However, this small force falls far short of representing the sort of Gulf security arrangement which the US and Britain formally insist their own defence pacts should only "underpin".

Since the effective demise of the Damascus Declaration, which aimed after the war to bond the six GCC states, Syria and Egypt into a joint Arab force, GCC states have shunned chiefs of staff around the region in an attempt to construct some sort of strategic defence structure for the region.

So far, however, this has

yielded little more fruit than a string of studies.

Oman's suggestion of creating a pan-Gulf force of 100,000 remains technically on the books but suffers from disagreements over command and control structures - and the potentially fatal question of where the thinly-populated Gulf states will find that many soldiers.

While Iraq remains strategically crippled and two US aircraft carriers remain in or around the Gulf just in case, Kuwait and its GCC fellows have time to mull over details of a joint arrangement.

Continuous US and British military manoeuvres in the Gulf, as part of the joint military agreements, will also underline what western defence officials prefer to call their "backstop role".

However, the US and Britain, in particular, are pressing Kuwait and the other

Gulf states hard to make a go of collective defence. Both governments have also made a point of highlighting to Kuwait that whatever the immediate threat from Iraq, no country in the Gulf should lose sight of the fact that Iran has quietly been busy re-arming itself for the past year.

Iran's rearming may offer no immediate threat in itself, but as one military expert puts it: "In a year or two, no-one will be able to make a single decision in the Gulf without considering the Iranian reaction."

Given Iran's distaste for any western military presence in the region, Britain and the US are seeking to impress on Kuwait that there may be a longer-term political cost to being too overtly dependent on its western protectors - not least to those protectors themselves.

Mark Nicholson



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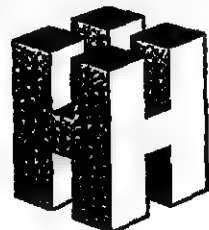


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Sheila Jones joins ordnance clearance experts in the desert

## A lucrative operation

"TREAD in my footsteps. There should be no mines here but I'd rather not take the risk."

Paddy Blagden leaves a trail of large footprints in the sand. This is the southern triangle of Kuwait, about 1,500 sq km of desert stretching from the outskirts of Kuwait City down to the Saudi border. It is alive with mines, unexploded bombs and live ammunition.

Mr Blagden is in charge of the British team making safe the second-largest of Kuwait's six sectors, divided up for clearance after the war.

Iraqi soldiers laid millions of mines across the desert. Crates of live ammunition are piled up at Iraqi dug-outs alongside anti-aircraft guns. Unexploded Rocketeers are strewn about. On a southern desert road about 50km from the Saudi border, a large, silvery bomb is up-ended in the sand. So far, only a few priority areas have been cleared: Kuwait City, the northern beaches and, most importantly, the oilfields.

Kuwait City was littered with grenades and small arms ammunition. It was cleared by the allied forces soon after the occupation ended but not before hundreds of Kuwaitis, including many children, were killed and maimed by the munitions left behind. It could be another two years before the whole country is cleared.

It is a lucrative operation for the handful of ordnance companies and the many subcontractors that have won the clear-up contracts. And it is the first time such work has been handed over to private companies.

Royal Ordnance, the British Aerospace subsidiary, was awarded the contract to clear the British sector by the Kuwaiti government last year. The contract, which also includes part of Kuwait City, the beaches, oilfields and Failaka island off the north-east coast, is thought to be worth about \$100m.

The biggest contract - worth about \$200m - was awarded a few months ago to Conventional Munitions Systems of the US against competition from three other US companies, UXB, States International and Olin Ordnance.

CMS is still mobilising its team for the US sector and it has yet to start the clearance. The British, French and US authorities are responsible for

the three most heavily-mined sectors in central, southern and western Kuwait. The government has contracted the Bangladeshi, Pakistani and Egyptian authorities to make safe the three sectors in the north and north-west. Bangladeshi soldiers are also conducting quality assurance sweeps of areas that have been cleared.

Royal Ordnance was the first to win a clearance contract and by February this year it was the only company to have started work.

"We were required to act quickly because of the oilfields," says Mr Blagden. "The big priority in Kuwait was to get revenue coming in again. Before any firefighters were able to get to any burning well head, the access to that well head had to be cleared. It was an appalling difficult job."

The oil wells were ablaze, belching out dense black smoke, fumes and hot oil droplets. The surrounding desert was a mass of oil lakes and congealed sand. "It was what I imagine hell to be like."

Now deserted and without power and water, the island was used as an Iraqi military base. It used to be a smart hotel spot for Kuwaiti day trippers. About 550 families lived there.

Most of Failaka's buildings and installations are badly damaged and looted. Some are scattered with Iraqi equipment: maps, a radio transmitter and remnants of military uniforms.

In one house, a recently installed bathroom suite is intact. Toys, books, clothing, crockery and family photographs are in heaps on the floor.

The only people on the island now are the ordnance and reconstruction workers. Virtually all the men working on Kuwait's clearance are ex-military, employed on short-term contracts. Many are former combat engineers and explosives experts.

In the past six months, Royal Ordnance has laid off about 100 British workers and recruited Gurkha engineers at about half the wages.

The company says the layoffs were partly for commercial reasons. It adds that all its current workers are qualified for the work they are doing.

It now employs 250 workers, against 440 six months ago. Mr Steve Macpherson, a Glaswegian in his 30s, is on

contract for Passive Barriers, a UK explosive ordnance disposal company which has been operating in Kuwait as a subcontractor since April last year.

"I came here mainly for the money," he says. "If I stay a full year I should have about \$20,000 to take home. I'll pay the mortgage."

Mr Macpherson, a former mines instructor with the British army, has just finished clearing Failaka harbour, dredging the water for stray bombs and hauling out battered pleasure boats.

"I'd rather be sifting this muck than unemployed at home," he says. Passive Barriers has picked

up 20 or so small contracts, mainly clearing areas to enable repairs and reconstruction. It has cleared cable and pipeline areas, water pumping stations, ports, buildings and private patches of land.

The company had hoped to get one of the large contracts to clear a whole sector. "We haven't done as well as I had hoped," says Mr Brian Ashwell, Passive Barriers' Kuwait director. "The contracts have been worth thousands rather than millions although it has been worth our while being here."

Even with the clearance operation barely underway, a complicated network of contractors and subcontractors has sprung up.

Some companies complain of a lack of central control and regulation. "There should have been a centralised operation and there wasn't," says Mr Blagden. "I think the Kuwaiti MoD decided it would be expensive and was not really necessary."

"There is relatively little control over the way in which ammunition, in particular, is removed from Iraqi positions and stored. It's extremely dangerous."

There have been several explosions at central munitions dumps (but no deaths or serious injuries) and there is likely to be growing pressure from clearance companies for central regulation as more operators start work in the months ahead.



Royal Ordnance experts Chris Snape (left) and Andy Jones dispose of Iraqi mines abandoned on a beach in Kuwait City

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claim will cost the government about \$50m-\$60m, money it hopes to recoup from the UN fund.

Soon after the war, the Security Council told Baghdad it would supervise Iraqi oil sales to ensure that 30 per cent of the revenues went directly into the war damages fund. Iraq is refusing to accept the UN plan. Even if Iraq pays into the fund it is likely to be several decades before all claims are paid.

"We have received assurances from the UN Security Council on the principle that Iraq, as the aggressor, should be made to pay," says Mr Asem. "That does not mean we can all sleep comfortably. There are still lots of uncertainties about whether Iraq will pay into the fund."

But he is sanguine about the outcome. "This is not simply a matter of compensation. It is documentation for future generations. It is hard to make any kind of judgment about whether or not we get all the compensation we want, but this operation is something for the future."

Putting together the Kuwaiti

personal and private loss of less than \$100,000; personal and private loss of more than \$100,000; corporate claims; and government claims. The Kuwaiti authorities, and any other national governments seeking damages, have 18 months from January this year to submit their claims, although the UN is likely to be flexible about the deadline because of the size of the task.

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## ■ COMPENSATION

## Lots of uncertainties

which is scheduled to start in April or May, covers corporate and government claims.

It is likely to be the biggest ever claim against a single country.

"Kuwait's oil losses alone could amount to \$40bn-\$45bn," says Mr Asem. "Oil is the biggest component, but there has been speculation that the total could be as high as \$100bn to \$200bn."

More conservative estimates put the likely total at around \$40bn, about half of which is accounted for by oil losses. This includes produc-

tion lost during and after the Iraqi occupation and the cost of repairs to oil wells and installations.

Aside from war damage, there was widespread and systematic looting of private homes and businesses.

Each of Kuwait's government ministries is likely to file a claim. "Most of the telecoms stations, switches, satellite equipment and so on were totally destroyed," says Mr Asem. "There isn't a single school that hasn't been destroyed or looted. Power substations and water

facilities, museums, hospitals and libraries have all been damaged in some way. Business claims include damage and looting as well as lost earnings and opportunities. Small businesses suffered greatly."

Western loss adjusters, financial experts and lawyers are advising PAC on the claim before it is submitted to the UN, which will make the final demand against Iraq.

Last year, the Kuwaiti government awarded the lucrative claims management contract to the US arm of accountancy firm KPMG Peat Marwick. The firm won the contract - worth tens of millions of dollars - against competition from one of its own affiliates, KPMG Peat Marwick of the UK, which had put together a consortium bidding for the whole package.

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ADEL OMAR ASEM has got the longest job title in Kuwait. He is probably one of the country's busiest people.

His desk is awash with paper. His telephone is ringing. He signs another document and takes a sip of tea. "I will be more than happy when this is all over," he says.

Mr Asem is director-general of the Public Authority for the Assessment of Compensation for Damages Resulting from Iraqi Aggression. It is called PAC for short.

The agency was set up in November last year to assemble Kuwait's claim against Iraq for damage and loss during the war. It is an enormous and bureaucratic operation that will take about two years to complete.

On February 15, Mr Asem's department sent out 800,000 claim forms. That is roughly one for every Kuwaiti citizen. Foreign businesses and expatriates seeking damages must file claims through their embassies or national authorities.

This first batch of forms in Kuwait represents Phase 1 of the operation. It covers individual and personal loss and injury. Phase 2,

which is scheduled to start in April or May, covers corporate and government claims.

It is likely to be the biggest ever claim against a single country.

"Kuwait's oil losses alone could amount to \$40bn-\$45bn," says Mr Asem. "Oil is the biggest component, but there has been speculation that the total could be as high as \$100bn to \$200bn."

More conservative estimates put the likely total at around \$40bn, about half of which is accounted for by oil losses. This includes produc-

tion lost during and after the Iraqi occupation and the cost of repairs to oil wells and installations.

Aside from war damage, there was widespread and systematic looting of private homes and businesses.

Each of Kuwait's government ministries is likely to file a claim. "Most of the telecoms stations, switches, satellite equipment and so on were totally destroyed," says Mr Asem. "There isn't a single school that hasn't been destroyed or looted. Power substations and water

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Western loss adjusters, financial experts and lawyers are advising PAC on the claim before it is submitted to the UN, which will make the final demand against Iraq.

Last year, the Kuwaiti government awarded the lucrative claims management contract to the US arm of accountancy firm KPMG Peat Marwick. The firm won the contract - worth tens of millions of dollars - against competition from one of its own affiliates, KPMG Peat Marwick of the UK, which had put together a consortium bidding for the whole package.

"It caused a bit of a stir on both

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Computers went from offices, books from schools, incubators from hospitals and spare parts from cars and factories.

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## KUWAIT 6

Mark Nicholson reports on the oil industry

# Heroics speed recovery

DURING the days of soot-laden skies last summer it appeared inconceivable that Kuwait should not only have extinguished all 727 of its burning oil wells, but be on target to restore production to pre-war levels by the end of 1992.

However, as the emirate's rivals-cum-fellows in Opec know only too well, Kuwait is firmly on course to pumping more than 1.5m barrels a day (b/d) of oil - its last Opec quota - by the year's end, thanks largely to the engineering heroics of the international coalition of fire-fighting teams which doused the last blazing well in early November.

The subsequent restoration of output, which began in June last year, is accelerating well ahead of a targeted rate of 50,000 b/d a month. Output next month, says Mr Homoud al Rqobah, the oil minister, will be 710,000 b/d, including the emirate's 150,000 b/d share of output from the joint Kuwaiti-Saudi Arabian neutral zone, and will hit 930,000 b/d by June.

To some extent, this speedy restoration is possible because, despite the graphic horror of the blazing wells, oil engineers have discovered that a good number of Kuwait's total of 1,080 wells are more or less serviceable. Mr al Rqobah has said that 66 per cent of the Iraqi-detonated wellheads can be readily repaired, while more than 100 wells survived the Iraqi completely intact. Present output is being achieved from just over 120 wells. Repairs on up to 60 of the least-damaged wells in the southern



Oil minister Homoud al Rqobah: We need time

Burgan field, Kuwait's biggest, are taking as little as two-to-10 days each.

Bechtel, the private US engineering group, is co-ordinating the recovery in the southern fields as part of its open-ended contract with the Kuwait Oil Company (KOC), while the Kuwait British Group, a consortium of AMEC, Wimpey and Taylor Woodrow from the UK, are repairing the pipelines and gathering stations in the main northern fields.

Some re-drilling has already begun and, again, the Oil Ministry is optimistic that this will present few problems, particularly given the friendly geology of the main Burgan and Wafra

fields where oil lies close to the surface beneath uniformly soft rock. Some 28 wells have already been re-drilled in the southern fields, each taking little more than 12 to 15 days each. Such drilling as will be necessary in the north, where none has yet begun, is likely to take one or two months per well, given the region's tougher and more complex geology.

KOC has so far commissioned Santa Fe, the Kuwait-owned engineering group, to co-ordinate the drilling programme, with a target of 100 new wells sunk by the end of June and perhaps a further 200 over the next two years.

The government aims to restore output capacity to at least 2m b/d by late 1993, compared with sustainable capacity of 2.5m b/d before the war, and is hinting that it may consider increasing this capacity eventually towards at least 3m b/d. However, its present thinking is to hold production at a ceiling of about 1.5m b/d until it is attained, for six months. This would enable studies into possible damage to the reservoirs caused by the well fires. "We're like a man just recovering from a disease," says Mr Rqobah. "We need time to recover."

To date only superficial studies into reservoir damage have been conducted, although the Oil Ministry report that oil pressure in wells already functioning in the southern fields is unchanged from pre-war levels.

However, some analysts,



A Canadian firefighter uses a bulldozer to help douse one of the last well fires extinguished

including the local Al-Shall economic agency, have suggested that the race to restore output is drawing damaging amounts of water into the oil reservoirs - a charge disputed by the Oil Ministry. "Our studies show that there is no problem with the reservoirs up to 1.5m b/d or 1.7m b/d; after that we will have to wait and see," says Mr Rqobah.

Restoring Kuwait's downstream operations, however, appears to be proceeding with much less urgency and some western diplomats suggest that the necessary steps to mend the country's refining capacity and revive its petrochemical ambitions may be hampered by bureaucratic cramp.

Short-listed contractors for the management contract to

oversee full repairs to the country's three refineries - favourites among which are Foster Wheeler, Fluor Daniel and Brown & Root of the US - have been waiting since early last Autumn for a final decision, which government officials say is due any week now. The government is nevertheless expecting to restore 650,000 b/d of refining capacity,



Engineering heroics: Texan firefighter Red Adair, 76 (centre)

from a pre-war ceiling of 730,000 b/d, by early next year. Early repairs made under Bechtel's auspices have revived 170,000 b/d of capacity at Mina Ahmadi and 100,000 b/d at Mina Abdullah - enough to meet Kuwait's domestic power and petrol needs. Shuaiba, which was severely damaged by the Iraqis, remains moribund for now.

The government has also, through the state-owned Petroleum Industries Corporation, suggested it wants to proceed with a pre-war \$2.5bn project to build a petrochemicals export plant at Shuaiba, with a 750,000 tonnes-a-year ethane cracker. No formal tender for the project, which may be slightly modified from original proposals, is expected for several months, however.

The overall cost of Kuwait's

oil reconstruction programme, which aside from its ambitions in defence procurement make up the biggest slice of its total reconstruction bill, is still the subject of informed guesswork - particularly since no-one appears able to assess exactly what Bechtel's clearly lucrative deal with Kuwait will finally amount to. Mr Rqobah says the oil fires cost \$2bn to extinguish, including the purchase of \$600m worth of heavy equipment which will be resold in what amounts to a spectacular boot sale. He has put the industry's total reconstruction bill, over the next three years, at \$10bn-\$15bn, although external observers suggest the final figure may be little more than \$8bn, including the emirate's petrochemicals plan.

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## TELECOMMUNICATIONS

# Post-war battle for market share

KUWAIT'S Ministry of Telecommunications faces a dilemma: should it repair and update the country's wrecked telecoms network or should it throw the lot out and start from scratch.

The former would be cheaper and it might be all the network needs. The latter might be a better long-term bet, particularly as the government gears up to privatisation in the next few years.

A choice between the two is essentially what is on offer from the two main protagonists in the post-war battle for market share, Ericsson of Sweden, and AT&T of the US. The government could take a mix of suppliers, although dealing with three or four separate operators and systems would require different spare parts and technical expertise.

Damage to the country's telecoms network was immense. It is likely to cost the government about \$400m to repair and modernise the network. The work will take two to three years to complete. Temporary work on the system has restored domestic and international phone links, but the network is only "limping along", as one telecoms company puts it.

AT&T moved swiftly into the breach to patch up the system in the early days after the war. Now it is hoping to build its market share at the expense of Ericsson, which had just over 50 per cent of the pre-war market.

It is likely that AT&T is looking to supply about a third to a half of the post-war market. A third big operator, Alcatel, of France, is also a likely contender for a large chunk of the market.

AT&T has enjoyed only a short relationship with the Telecoms Ministry but it has built a lot of good will in that time.

It provided a new exchange and international lines via a US satellite within weeks of the war ending, enabling the

**Ericsson carried out repairs to exchanges immediately after the war and its engineers are training Kuwaiti technicians**

first post-war international phone calls.

Ericsson, on the other hand, has a relationship going back several decades and the ministry says it has been more than happy with the service.

The company also carried out immediate repairs to exchanges immediately after the war and its engineers are training Kuwaiti technicians to continue maintenance of the network.

The Swedish company says that its old electro-mechanical equipment will have to be fully replaced, but that its second-generation AXE advanced exchanges, many of which were built in the late 1970s and early 1980s, can be fully updated.

"There is no point in the Kuwaiti government spending too much money on what they don't need," says Mr Rolf Hedström, Ericsson's technical manager in Kuwait.

AT&T says more radical surgery is necessary and wants to modernise the whole network virtually from scratch, with AT&T equipment.

Mr Abdul Aziz Al-Ayoub, under-secretary at the Telecoms Ministry, says that both companies have as good a chance as any when the big contracts come up for tender.

Some of the contracts to replace or repair 11 of the country's 28 exchanges have been awarded, but a large part of the government's investment over the next few years has still to be awarded.

The impetus for modernisation has been driven not only by war damage, but also by the government's plans for privatisation. It wants to modernise the network over the next two years before it floats the new company.

This includes conversion to a fully digitalised system - about half the network still operates on the old analogue technology.

Among the contracts awarded so far:

● GPT of the UK has supplied the System 2 system in a deal worth about \$8m to replace one of four transit tandem stations at South Sabahiyah. This connects the south with the rest of the country. GPT is also supplying an initial 200 pay phones for nearly \$1m.

● Alcatel of France has won a \$8.57m contract to supply equipment to four switching stations. It is also supplying \$4.2m in fibre optics and a \$4.06m microwave system to link the switching centres.

● Sprint, of the US, is supplying value added networks, including electronic mail and conferencing.

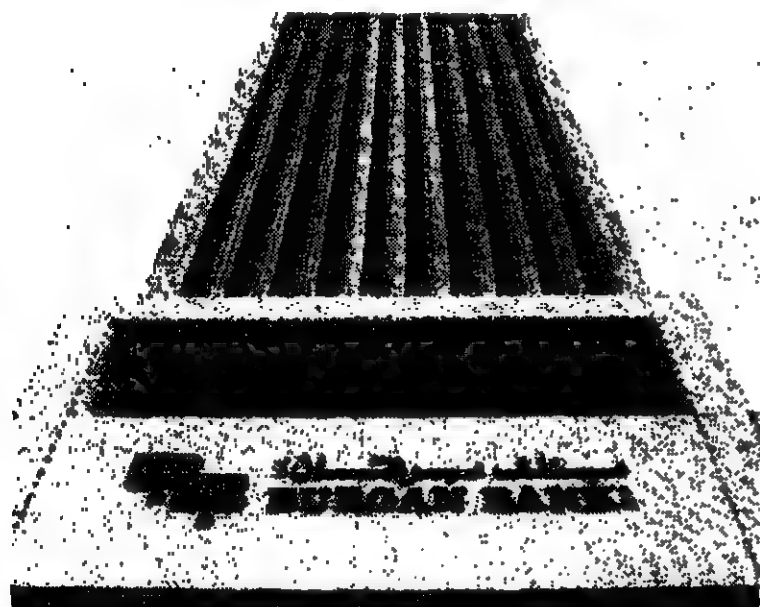
● TCI, the Indian telecoms consultancy, is to repair and replace \$8m worth of telephones and cables.

Ericsson and AT&T have both swept up various contracts in addition to immediate repairs and maintenance. Ericsson is going ahead with a pre-war contract to provide a mobile phone system of up to 30,000 lines.

AT&T has also squeezed into the private market. The company says it is now supplying 60 per cent of the country's post-war PABX private exchanges to Kuwaiti hotels and businesses.

The deals so far are small beer against the investment to come and Kuwait's rival suitors may be just warming up for a long and difficult courtship.

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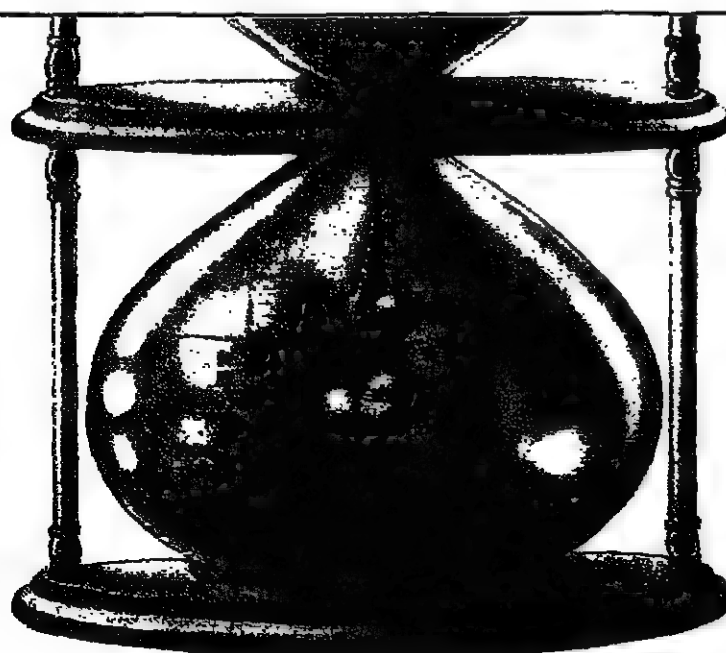
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Do Not Forget Our POWs



# European finance and investment: Overview

SECTION IV

Wednesday February 26 1992

Self-preservation is the watchword for financial institutions as they count the cost of the recession and brace themselves for stiffer competition in the European single market, writes Robert Peston

## Consolidation not expansion

AS THE final countdown to the establishment of a single market in the European community begins, there is a distinct lack of excitement among many of Europe's financial and investment companies.

Grandiose plans to expand all over Europe are out of fashion. Even the strongest and most ambitious financial firms – such as Germany's Deutsche Bank and the UK's Barclays Bank – are consolidating their existing European networks rather than aggressively acquiring new operations.

Most financial institutions are tending their gardens. Their preoccupation in the short term is with preserving core domestic operations, which became over-extended during the late Eighties and are now suffering the ill-effects of a widespread recession.

In many cases, their capital resources have been depleted by losses and they need to enhance their profits to rebuild their balance sheets.

Paradoxically, this preoccupation with domestic markets is a response to proposals for European political and economic integration. Over the coming years there will be increasing competition between financial institutions based in different member countries, which will reduce the ability of these institutions to make near-monopoly profits from exploiting closed domestic markets. So, companies are doing their utmost to increase the efficiency of their home

operations to withstand this new competition.

Banks, insurance companies and securities companies are all making severe cuts in their labour forces. Indeed, rival institutions are carrying out similar cost-cutting plans dreamed up by a handful of international management consultancies. There is therefore a growing awareness that cutting costs is not sufficient. It is a zero sum game if every institution is doing the same.

Long-term competitive advantages will be won by those which succeed in improving their management and financial controls, which are often crude compared to industrial companies' controls.

The background to many banks' long-term problems – notably those in the UK and France – is that for the past few years they have used the big profits from their retail operations, serving personal customers, to cross-subsidise other businesses such as securities trading, lending to companies and a range of overseas operations.

Because these profits were so big, banks were under little pressure to "unbundle" the range of corporate and personal services they provided, to measure precisely how much capital was tied up in particular parts of the business and thus their profitability.

But the magnitude of these cross-subsidies has become apparent in the wake of big losses recorded by banks in

northern Europe on their lending to companies, notably property companies.

Substantial loan losses on corporate lending have been a feature of recent results disclosed by UK, French and Scandinavian banks. Many of these banks would be in serious difficulties without the bedrock of retail banking profits. One management issue for banks is how to improve controls over lending, to ensure they do not lend too much to dubious customers. However, progress in that respect will not be sufficient to guarantee a prosperous future for banks, since even retail banking profits are now under threat.

They have traditionally earned big profits by investing the interest-free deposits of personal customers. But over the past few years, banks – particularly those in the UK – have begun to pay interest on current or cheque accounts. This has led to an inexorable decline in the profitability of high street banking, which is likely to affect banks throughout the EC as legal barriers to competition are removed.

Technological change will reinforce this squeeze on retail profits. Branchless banking is already established in the UK, in the form of Midland Bank's First Direct subsidiary. If individuals become accustomed to doing much of their banking by telephone or using automated teller machines, then a bank should be able to expand relatively inexpensively, without acquiring branches.

The bottom line is that an enduring competitive advantage will be won by banks which succeed in analysing the costs and profitability of the many different products and services they provide. They could then use their capital to back only those businesses whose profitability is adequate.

Lloyds Bank in the UK has already demonstrated the benefits of such a strategy. In the Eighties, it eschewed low margin international lending and made no significant investment in securities trading, unlike its UK rivals. As a result, its value on the stock market is greater than all its domestic rivals other than Barclays, even though its balance sheet is around half the size of National Westminster Bank's.



In a similar way, Europe's insurance companies are being forced to concentrate on improving their core underwriting operations and increasing their efficiency.

Just as banks subsidised lending to commercial customers with profits from retail operations, so insurance companies have sustained loss-making commercial risks business – in which they insure the risks of large companies – with profits from their personal lines business and income from their investments.

However, in the past five years competition across the

board has increased substantially, depressing premium levels and increasing underwriting losses. Medium-sized players such as the French mutual companies and newcomers such as the UK's Direct Line, a Royal Bank of Scotland subsidiary, have undercut slower moving market leaders by selling direct to the public and reducing distribution costs.

A number of companies – such as AGF and Axa of France – are already chasing the business of Europe's biggest companies aggressively. In addition, the recently agreed

EC "non-life directives" pave the way for much sharper pan-European competition.

At the same time the downturn in the equity and property markets means income from investments and realised capital gains has declined. The fall in asset values has also damaged the industry's traditionally strong balance sheets.

So, today there is an increased emphasis on calculating the risk on policies and setting premiums accordingly.

A separate preoccupation of all financial institutions is to ensure the fairness of EC rules governing pan-European com-

petition. Many securities firms, for example, are concerned that a forthcoming capital adequacy directive, laying down conditions on the strength of balance sheets, will increase costs unnecessarily – and perhaps give an advantage to banks which carry out securities trading business in competition with pure securities firms.

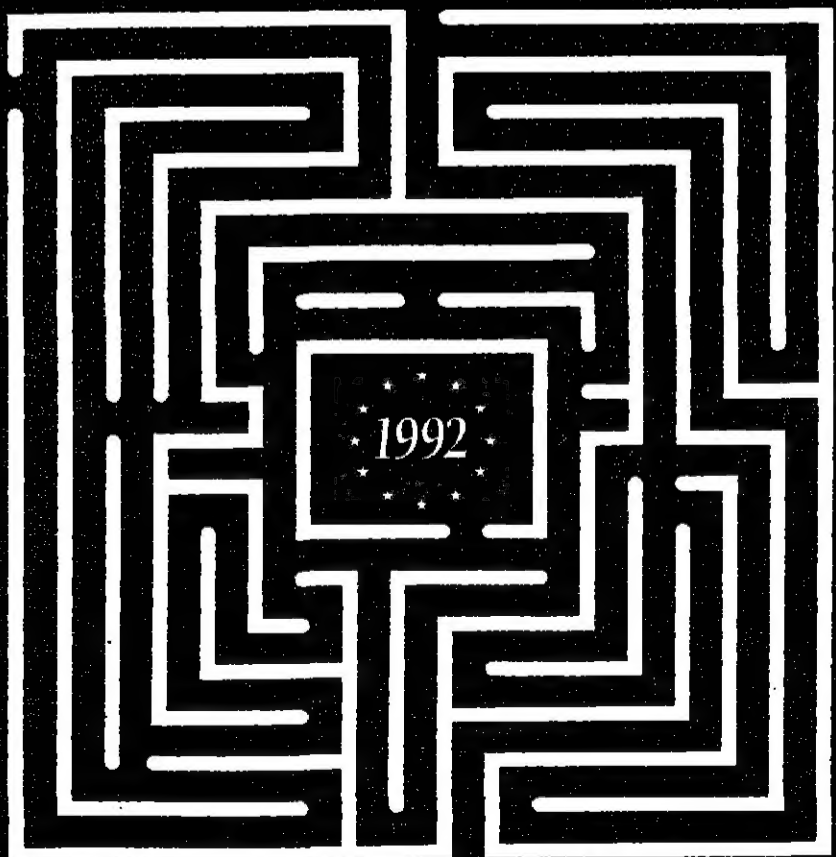
Finally, financial institutions are making plans to remodel their businesses to take advantage of the expected monetary union in Europe. The most obvious effect of a single European currency on banks would

be to deprive them of some of their lucrative foreign exchange trading business.

A single currency would be accompanied by a single benchmark price for investment products throughout the EC in the form of a common base lending rate. This would bolster the trend, already noted, to pan-European competition in retail banking and insurance services.

So a common theme for the Nineties is emerging. If expansion was the aim of most financial institutions in the Eighties, self-preservation is the watchword of today.

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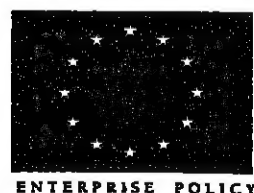
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## European finance and investment OVERVIEW 2

Peter Marsh discusses economic prospects

## Investment squeeze likely to continue

ECONOMIC prospects for Europe this year look far from rosy. Many individual countries across the continent face a slowdown in domestic activity, while there is little hope of strong demand pressures from the US and Japan to help in any turn.

With the German Bundesbank looking likely to maintain its high interest-rate policy until well into 1992, the opportunities may be limited for other countries linked by the European exchange rate mechanism (ERM) to reduce borrowing costs.

That increases the possibility of a further squeeze on investment and demand in several European countries, particularly Britain, France and Italy, whose economies are in or near recession.

But the outlook is not totally gloomy. With President George Bush in the US anxious to put the domestic economy in good shape prior to his effort to gain a second term in the elections at the end of this year, the US administration has been exerting pressure on other leading economies to loosen policy. America's message has, it appears, found a sympathetic response in Japan, which like the US has cut official short-term interest rates in recent months. As for the Bundesbank - which has statutory authority over borrowing costs in Germany and sets the tone for monetary policy across Europe - its hard-line view on interest rates is thought likely to soften during 1992.

That would be the case particularly if signs emerge of reduced inflationary pressures and growth prospects in Germany itself.

Further ahead, Europe has to worry about two pressing issues. The efforts to integrate into the continent's trading system the fledgling democra-

cies of what was the east European communist bloc will be an important theme over the next few years.

Another big subject is the pace of the move towards European economic and monetary union (Emu), and what this may mean for the individual countries concerned. A framework for a single European currency, administered by an all-powerful European central bank, was established by the Maastricht summit in December.

But doubts exist about how many EC countries will be able to meet the tough targets covering government borrowing and inflation which the summit decided must govern the eligibility of individual countries wishing to enter Emu. The strong possibility exists that many nations may find the qualification procedures for Emu too onerous. For example, long periods of high unemployment might be required in several countries if they are to meet the rigorous targets requiring a drop in public sector debt levels and lower inflation matching the German standards of the 1980s.

There is a big question mark over whether public opinion in some countries could stomach such unpleasant side effects - whatever the supposed longer term benefits - in which case the general appetite for Emu could fade away.

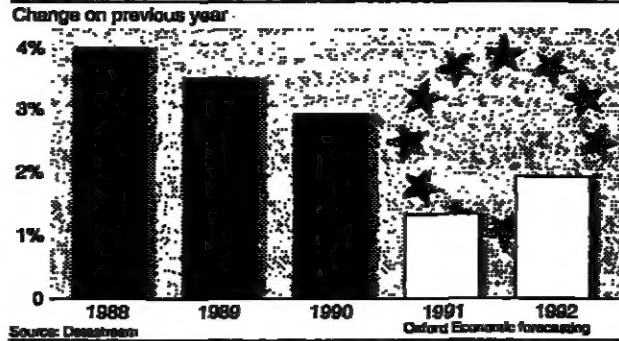
As for the near term, the half-percentage point increase in German interest rates at the end of last year sent tremors through the European economy. The higher German rates attracted more international funds into the D-Mark, the core ERM currency, forcing all the other ERM nations except Britain to put up their own borrowing costs to keep their

currencies within permitted fluctuation bands. There has been little sign recently that the Bundesbank might feel inclined to cut rates soon.

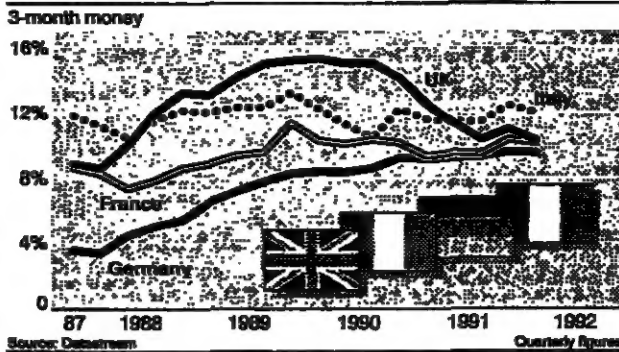
A 6.35 per cent pay rise agreed by German steelworkers early in February is widely believed to have been above the limit the German central bank thought appropriate, given its determination to damp down the inflationary pressure by restricting money growth. The wage increase for the 130,000-strong workforce may give the green light to other key groups of German workers to seek similar rises. That, in turn, will probably strengthen the determination of the Bundesbank to keep rates high, at least over the next few months, in a bid to force down the pace of wage increases. But given Germany's traditions as the bastion of low inflation across Europe, the probability of the central bank's brinkmanship tactics paying off must be reasonably high, leaving the way open for a reduction in German rates later in the year.

If nothing else, such a turn of events might stop the government from considering a more expansionary fiscal policy, for instance a cut in income tax, which may be announced in the UK Budget. Like Britain, France would dearly like the opportunity to cut interest rates. The Organisation for Economic Co-operation and Development expects French gross domestic product to rise by a sluggish 2.1 per cent in 1992, after an increase of just 1.4 per cent in 1991. There is a similar pattern in Italy which faces muted growth of about 2 per cent this year, also - like Belgium and Ireland - faces the giant task over the next few years of cutting down on its mountain of government borrowing if it is to meet the criteria on public sector debt set for Emu.

## European Community GDP growth



## Short-term interest rates



this year badly needs to stimulate an economy that has shown little sign of recovering from the deep recession of the past 18 months. Many believe UK output will rise by only about 1.5 per cent this year, after a fall of 2.5 per cent in 1991. It appears that to help kick-start growth the government may be considering a more expansionary fiscal policy, for instance a cut in income tax, which may be announced in the UK Budget.

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As for western Europe as a whole, Oxford Economic Forecasting, a UK economics consultancy, is moderately hopeful about 1992, projecting overall growth of 1.9 per cent across the EC nations as against 1.3 per cent in 1991. It is also reasonably bullish about world trade growth this year, projecting a 5 per cent increase in export volumes by the 24 industrialised nations in the OECD bloc. If such an increase takes place, it would be a significant advance in the relatively meagre exports growth by the OECD last year of just 1.4 per cent.

One good sign for the economy of the industrialised world as a whole is that inflationary pressures during 1992 are likely to be modest. Many believe price rises at the consumer level across the bloc will be restricted to just over 3 per cent in 1992 compared with 1991, roughly 1 percentage point lower than the change between last year and 1990. That, in turn, could provide a good basis for sustained growth later in the decade.

Andrew Hill on the effects of a single market

## Utopian vision is still blurred

IT IS arguable whether the buying habits of the European consumer will change fundamentally at midnight on New Year's eve. The formal opening of a single European market in 1993 seems unlikely to prompt an upsurge in the number of penny-pinching Danes driving to Portugal to buy cheap fridges, or cheese-paring Germans flying to Greece for bargain replacement batteries for their BMWs.

But in the field of investment and financial services, the single market should make a huge difference: capital should move more freely across borders; banks, insurance companies and securities firms should be able to set up and trade in any member state. Direct competition across borders should flourish and the consumer - whether professional or private - should enjoy an unrivalled choice of cheap insurance policies, banking facilities and brokers' fees, all available by telephone.

But practical, psychological and legislative obstacles remain before this Utopian vision can be realised. First the good news. Legislation to establish a single market in banking services is all but complete. A series of EC measures - including the cornerstone second banking directive adopted in 1989 - has made it possible for banks to hold a single "passport" after 1992.

In essence, this means banks will be able to operate anywhere in the EC, either through branches in third countries or by offering cross-border services, from January 1, 1993. Supervision will be carried out by regulators in the bank's home country.

Forward-thinking banks have already responded to the challenges thrown up by the single market with a series of cross-border takeovers and alliances, but the collapse of the Bank of Credit and Commerce

International (BCCI) - Luxembourg-based with branches throughout the EC - has made some observers anxious about the safety of such financial spiders' webs. Brussels is backing up the initial thrust of its legislation with further measures aimed at harmonising specific minimum prudential standards throughout the Community, including directives on supervision and deposit insurance.

The Commission is also working with monetary zeal on a part of the single market - payment systems - which was almost forgotten in the rush to create the single passport. The volume of payments across frontiers is likely to increase substantially from

## In investment and financial services, the single market should make a big difference

next year, but at the moment there are few direct cross-border links between banks, making transfers and settlements time-consuming and unnecessarily costly. The Commission expects to put pressure on banks to set up a more efficient system, perhaps with linked automated clearing houses in each country, by the end of this year. If they fail, Brussels will legislate in this area too.

Progress has also been swift in the insurance market. From mid-1994, non-life insurance policies will be available to consumers from companies anywhere in the EC, and work is under way to reach agreement on the equivalent legislation opening up the life assurance market. Two more insurance directives were adopted at the end of last year, which should ensure the comparability of insurance company accounts across the Community and setting up a

committee to supervise implementation of EC insurance legislation.

In theory, the benefits to the consumer should be great. According to a survey by the main European consumers' association earlier this year, fixed term life assurance can cost eight times as much in Portugal as it does in the UK. But the same survey also pointed out the practical and psychological difficulties facing consumers who want to buy across borders. Linguistic difficulties, lack of information, inconsistent consumer protection rules and sheer lack of Euro-enthusiasm on the part of some companies were likely to hamper the project, said the association.

The biggest disappointment for Sir Leon Brittan, the EC commissioner responsible for financial services, has been in the securities field, perhaps the area where the single market's largest consumers - investors and corporate predators - buy and sell.

The investment services directive, which would allow securities firms to operate anywhere in the Community, has been in the agenda of ministers' meetings since June 1990. For three successive EC presidencies - Italy, Luxembourg and the Netherlands - high-level working groups have thrashed out the issues, but never reached agreement.

The British lead a group of countries pressing for more liberal regulation of stock markets, particularly in the key area of transparency - that is, the speed and method by which stock market trades are made public. In the vanguard of the opposing group is France, which would like there to be tight control over markets.

Recent developments have kept hopes of an agreement alive - just. Having been bogged down for months, the related capital adequacy directive - which would establish common capital standards for European securities operations - has begun to gain momentum, nudged along by international agreement between leading bank and securities regulators in January. Success with capital adequacy rules could improve the chances of an investment services directive. Some national officials in Brussels also believe that the British camp is beginning to break up, which would make a majority compromise possible.

But to the disgust of advocates of the directive, the UK itself - led by corporate affairs minister Mr John Redwood - shows signs of cracking. Indeed, Mr Redwood indicated in February that the offending measure might be dropped from the single market programme during the British presidency, which begins in July, if an acceptable agreement could not be reached.

It is now almost impossible for EC members to harmonise their securities markets before the 1993 deadline, but in this as in other areas of financial services evolution will not come to a halt next year. The demise of the current investment services directive might not greatly upset the City of London's market-makers, who would be threatened by a French-style regulatory system. But Commission officials grimly point out that another presidency and another commission would be needed to build new investment services directive at a later date, one which might be even less to the UK's liking.

Foreign bankers in London criticise legal and regulatory structure

## Scandals mar City's image

A STRING of scandals - the collapse of Polly Peck, the Bank of Credit and Commerce International and the Maxwell Empire - could not have come at a worse time for the City of London.

Just when the City is trying to persuade other European financial centres to adopt its practices, these scandals have led some financial institutions to question whether the City is the best model for European markets.

Many foreign banks have suffered heavy losses in their British operations over the past two years, much of the losses resulting from these corporate failures.

The reactions of these banks vary according to their national origin and their individual strategies. Nonetheless, most say that the prestige of London has been damaged and that they are likely to scale down their activities. However, a massive exodus is unlikely.

Most foreign banks blame the severe UK recession for the scale of their loan losses, which in some cases compare in size with those of UK banks. But others raise questions about the legal and regulatory structure.

Their criticism is not always accurate or fair. But it does state that the City has developed an image problem.

Foreign banks began to criticise the legal structure just over a year ago, when the House of Lords ruled that all swap deals - complicated financial transactions - carried out with local authorities were illegal. Many foreign banks had been involved in this market and they therefore faced huge losses as a result of the ruling.

Bitterness persists. "We thought London was a free market, where innovation was possible," says the managing director of one Continental



Lord Alexander, committee's report was eagerly awaited

institution. "Then the Lords decided that deals made openly for years should never have taken place."

An American banker makes a similar point: "Obviously, foreign institutions are very concerned if financial transactions have undertaken in good faith have unexpected legal consequences. We thought we knew the British legal system pretty well. But now, we have to wonder what will happen when trying out other inventive types of transactions."

More recently, UK accounting and auditing standards have become a target of criticism from overseas bankers who profess astonishment at the way in which various leading British groups have collapsed. The problem as they see it is that accounting rules are much more relaxed in the UK than elsewhere making it easy to overstate profits or assets.

Auditors, who approve the accounts of companies which have later collapsed, are criticised severely. Some bankers are concerned that accounting firms may not be sufficiently rigorous when conducting an audit, if, at the same time, they

are offering other services to that company.

The chief executive of an American merchant bank in London makes a separate complaint: "There is a difference between the UK and the US in the potential liability the auditors face if it is shown they did not exert sufficient diligence in their audit. So, UK auditors are not quite so terrified of making a mistake."

The evolution of market regulation since Big Bang is also questioned. Since Big Bang, says one German banker, new laws have been introduced which have put business on a legalistic basis which did not previously exist when the City operated to the code Mr Bond.

The regulation of the City is thus viewed as being too much and too little. Too much, according to an American financier, because it is much more expensive to abide by than in France or Germany, but too little in the pension funds area, where the lack of regulation was exposed by Mr Robert Maxwell's plundering of his companies' pension funds.

As for the role of the Bank of England, some foreign banks compliment the Bank on its efficiency in the territory it covers, but wish it had broader

responsibilities. Continental bankers are occasionally wistful about the more interventionist policies of their own central banks, which often play a more active role in preventing large corporate collapses.

Other bankers also regret that there is not a central register of bankers in Britain, as there is in all big continental European countries. Such a register, which records all bank loans to large companies, could have prevented lending to the Maxwell empire running out of control, since bankers would have been alerted earlier to the overall size of the debt. A German banker says: "If there had been such a register, the Maxwell disaster would have been impossible."

Sharp and wide-ranging as these criticisms may be, they should be viewed cautiously. The anger among foreign bankers is clearly related to the size of their losses from doing business in the UK.

That prompts the suspicion that the bankers are trying to excuse their responsibility for making some imprudent loans in the British market.

Banks also tend to react differently according to their nationality. French banks are



Heart of the City: foreign bankers believe the prestige of London has been damaged

the most vocal critics of London. Part of the explanation might be that in the 1980s they increased rapidly their exposure in the UK - their aggregated loans to the Maxwell empire were second only in size to those of the British banks.

Another factor might be their disillusionment which followed their great admiration for London and its Big Bang.

German bankers tend to take a softer line and put the emphasis more on the UK economy. "As German banks," says one, "we have been in the UK for a long time, we know the UK environment is missing the solid economic basis we are used to."

Americans take a more phlegmatic view. "In the last resort, it's up to the banks to protect themselves against

crooks and to have a better knowledge of the market," says the head of an American institution in London, before adding that Tokyo and New York have problems, too.

Even the most outspoken critics do agree with this last point: the regulatory and legal structure is not necessarily better elsewhere.

The Foreign Banks Association is talking to the Bank of England about the possibility of setting up a register of borrowers. Foreign banks had also been awailing with great interest the preliminary report, published last week, of the committee, under the chairmanship of Lord Alexander, the chairman of National Westminster Bank, set up to investigate possible pitfalls and loopholes in the UK legal structure

for City business.

Nonetheless, some reduction in the scale of foreign banks' activities in the UK is already being seen. Foreign institutions are becoming more cautious and scaling down their operations. "They will have to keep their presence in London, but they will not expand as they might have done," says an American banker.

The role of London as an international financial centre, for foreign exchange or Euro-markets should not be affected but British companies might find it more difficult to get credits from foreign banks which, two years ago, were desperate to lend.

Patrick de Jacquelinot  
London correspondent, Les Echos

Richard Lapper on progress towards a single insurance market

## Barriers fall across Europe

Shortly before Christmas last year European Community ministers approved another significant plank of legislation: the third non-life directive which extends this more open regime to the domestic market. Householders and motorists across the Community will eventually be free to buy their insurance from companies licensed by any one member state.

Most member states have until 1994 or 1995 to implement the new rules although the weaker industries of Portugal, Ireland, Spain and Greece have been given longer to adapt and will not need to implement the new rules until later in the 1990s.

Progress in the life insurance market, where differences in regulatory and tax regimes makes harmonisation more difficult, has been slower. Here too it is intended that the ideas of a single licence - that companies registered in any one member state should be free to sell their products across the community - should pave the way for a continental market.

At present, under the terms of the second life directive indi-

viduals can buy life policies from companies registered in other member states but must do so "on their own initiative".

Some UK companies, whose endowment plans are attractive in comparison with many of their European counterparts, have made modest inroads into the German market for example.

In the short term the Commission believes its planned directives should benefit companies from countries with less burdensome regulation, such as the UK. Over the longer term, increased competition is expected to lead to harmonisation of regulatory frameworks across the Community.

Although differences in national tax treatment mean imperfections will remain, a further directive - on insurance company accounts - will at least make the differences more transparent when introduced. Accounting practices in continental Europe emphasise prudence, allowing companies to offer the most cautious and conservative interpretation of their performance than is common in the more open markets of the

UK, Ireland and the Netherlands.

As the market emerges the continent's leading companies are increasingly accepting the fact that Europe as a whole will eventually represent their home market.

Two quite separate strategies have emerged. On the one hand the continent's stronger companies have begun to acquire subsidiaries in those member states where it has as yet no presence. Other companies have opted to form alliances - sacrificing a degree of control in order to use capital more efficiently. Alliances have become popular both because of the increasing cost of outright acquisition and as a means of defence by some weaker players.

One of Germany's epitomes the first trend. Its drive to acquire subsidiaries in most European markets was signalled by its unsuccessful bid for Eagle Star of the UK in 1984. Subsequently, though, Allianz bought the Cornhill (the UK's 10th largest insurer) in 1986, bought RAS, Italy's number two, in 1986, and purchased France's Rhin et

Moselle in 1989.

French companies have also followed the acquisition route. Groupe des Assurances Nationales, Assurances Générales de France and the Union des Assurances de Paris, have all been helped by the encouragement of the French government - the French government's major shareholder - which has stressed the strategic importance of expansion. GAN has made two acquisitions in the UK for example, UAP has built stakes in the UK's Sun Life and Belgium's Royal Belge. AGF recently acquired a stake in Spain's Union y El Fenix. Victoire, the privately-owned company, in which the French government has an interest via a minority stake held by UAP, paid some DM3.85bn to take over Colonia Insurer in 1988.

Victoire/Colonia is at the heart of an impressive network, which also includes Belgica, in Denmark, Nordstern in Germany and Nieuw Rotterdam in the Netherlands.

Partially in response to aggressive foreign interest, some companies have combined forces. The merger of

Nationale Nederlandse and NMB Postbank in 1981 was mainly motivated by the defensive considerations of two companies that have a substantial share of their own restricted domestic markets.

Similar considerations influenced Belgium's AG to merge with Amey of the Netherlands last year.

Last year three medium-sized insurers - Wassa of Sweden, Central Beheer of the Netherlands and Topdanmark of Denmark - agreed to build up a jointly-owned European holding company into which they would pool all their subsidiaries outside their home markets. Friends Provident, the UK life insurer, has subsequently joined the alliance, entitled Eureka.

But perhaps the most important recent development has been the decision by three leading European companies - Allianz, Nationale and the Royal Aachener & Muenchener of Germany and Fondiaria of Italy - to follow the Eureka example. Royal has been hit by losses and its weakened balance sheet makes it a prime target for takeover. Allianz, the third biggest insurer, faces huge losses as a result of its acquisition of a loss making bank in 1987 and has been stalked by the French company AGF. Fondiaria has fewer short-term problems but has virtually no presence outside its own domestic market.

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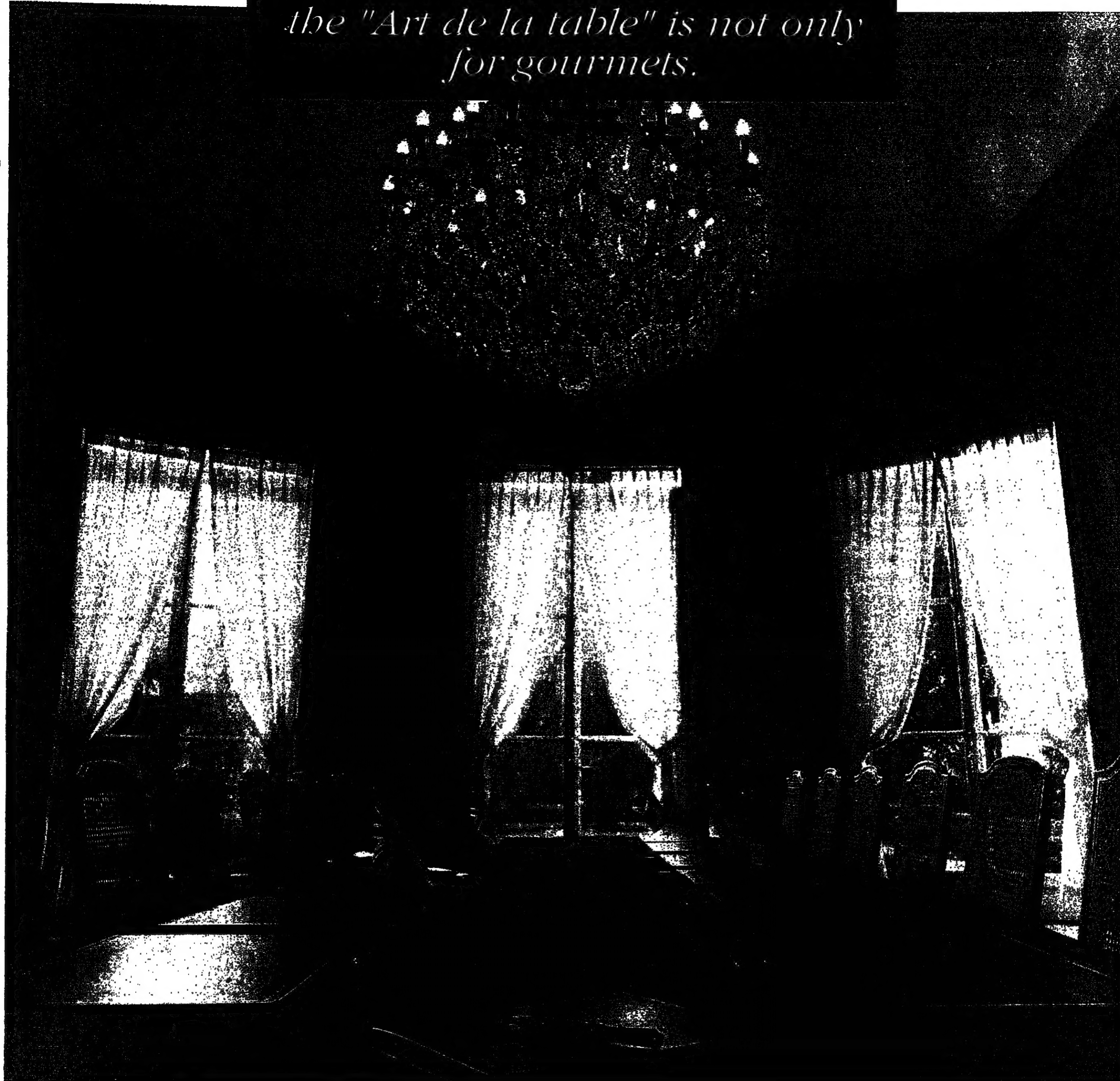
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## European finance and investment OVERVIEW 4

Talk about a single stock market continues, but...

## Vision of a grand strategy fades

A YEAR ago, the European Community's stock exchanges were at each others' throats in a thinly disguised squabble over whether or not to co-operate on developing a single European stock market. That venture - known as Euroquote - came to nothing, just as a similar project had been scrapped several years before.

This year, the diplomats of the Euro-financial world are going about things rather differently. There have been no grand visions of a common market about the shape of the European market to come, and no public tiffs. But the talking is going on just the same.

Three things are different this time around. The first results from the fall-out over the Euroquote debacle. This established that there was no point in the various exchanges getting together to build a new price-dissemination system for Europe when plenty of existing systems could either already do the job, or be developed to do it. Re-inventing the wheel was not something that the UK and Germany, in particular, wanted to do.

As a result, discussions are unlikely to return to the subject of how to build a common market infrastructure - at least not until there is agreement on what the common market should be. That gives any discussions that take place a more sensible grounding.

The second change has been an apparent cooling of hostilities over the EC's proposed Investment Services Directive. Initially conceived as a step to give non-bank investment firms a "single passport" to operate across the Community, the ISD had dissolved by last year into a fight over rival market structures.

One side was driven by the belief that investors are best protected if trading is centralised on to national exchanges, and trade publication rules tightened; the other, by the view that free-wheeling, cross-border professional markets (such as that for Eurobonds) thrive if left to take care of themselves. That ideological divide (some say it was fuelled by competitive pressures) now seems less stark than it did.

This is partly because cultural differences between national investment practices are being eroded. For instance, many continental stockbrokers are looking forward to the time

## International stock market comparison turnover 1991 (£m)

Exchange	Jan-Sep
Amsterdam	17,083
Athens	1,206
Brussels	3,143
Copenhagen	4,513
Dublin	1,203
Fed German exchanges	181,181
Lisbon	476
London	244,441
Luxembourg	82
Madrid	17,517
Milan	12,253
Paris	48,068

Turnover has been halved for comparison purposes.  
Source: Federation of EC Stock Exchanges

when they have home-grown pension funds similar to those in the UK or US. As investment patterns converge, regulations and market structure will follow.

Another reason is that competition is driving market practice closer, as national markets copy and (where possible) improve upon the most successful practices of other European centres. Take France, which has officially been in the vanguard of the fight to re-regulate markets: its stockbrokers have recently been agitating for greater deregulation.

**The more developed continental markets become, the more willing their national market authorities will be to discuss co-operation**

This is because Europe already has a thriving deregulated international share market, conducted by telephone in London and supported by the SEAQ International price quotation system. Its success seems to indicate that, whatever the regulatory rule, there will always be a demand for a professional market relatively free of externally-imposed regulations. If the EC outlaws it, then financial centres such as London say the market will simply move offshore and the EC will be the loser.

The future of the Investment Services Directive has yet to be resolved. But the forces at work behind the scenes suggest that tensions over this

issue could gradually ease.

The third change lying behind this year's discussions between European exchanges is the fact that individual national markets in the EC have moved ahead with their own market reforms. These have taken two broad forms: deregulation and automation.

Germany, for instance, has achieved some modest success with its new version of the Ibis screen-based dealing system. As more business is done on Ibis, a number of fronts are prepared to use it. One leading London house reports that it now does around a quarter of its German share business on Ibis, compared with 10 per cent a year ago. That reduces the need for Seaq International.

The more developed continental markets become, the more willing their national market authorities will be to discuss co-operation. This is because, until now, their relative lack of development has left them feeling vulnerable to London: none has felt confident negotiating from a position of weakness.

Discussions about co-operation between national exchanges are already under way on a number of fronts. Work is in train to bring national listings requirements closer together to make it easier for companies to be listed across European markets, for instance. The national markets already pool statistics.

These developments could be the low-key forerunner to further co-operation. As Mr Rüdiger von Rosen, vice-chairman of the Federation of German Stock Exchanges, says: "They might not look as spectacular as Euroquote, but everyone is glad they are going ahead."

Reviving Euroquote is "definitely not a topic that will come up in 1992", he adds. But if market participants demand extra services, the exchanges say they are ready and willing to act. That could happen either through bilateral arrangements (such as the sharing of prices, which already happens between Paris and Frankfurt) or multilaterally, says Mr von Rosen.

Demand from investors and European companies may yet bring the exchanges back to the table to discuss a grand strategy. At present, though, it has yet to happen.

Richard Waters



Frankfurt stock exchange: some modest success with its new version of the Ibis screen-based dealing system

## Profile: BANCO DE SANTANDER

## Ambitions widen across the world

LAST YEAR Mr Emilio Botín, chairman of Banco de Santander, sold a bank network in Spain and bought a sizeable stake of a US bank. He told Santander's annual general meeting this month that he was "very satisfied" with the investment.

Santander is not going to disinvest from Spain in order to concentrate on global banking. The domestic market remains very much the foundation of the group's business and this was underscored by the opening of 107 Santander bank branches in Spain last year and by the launching, with considerable publicity, of innovative mutual fund products.

But 1991's twin developments, on the home and the external fronts, were a clear indication of widening ambitions. Mr Botín stressed to shareholders the growing internationalisation of the Santander group.

By the end of last year, 36 per cent of the group's assets were based in a total of 27 foreign countries. The assets, a combination of subsidiary banks, finance companies and branches of the parent bank, contributed some \$200m, or 27 per cent to the group's consolidated profits.

The objective, according to

Santander's chairman, is to lift the non-Spanish contribution to the group's income, from diversified businesses in different countries, to 33 per cent of the total. With such a target in mind acquisitions and investment are more likely to be abroad than on the domestic front in the coming months.

Santander certainly has a treasure chest to draw on should it wish to buy. It raised its net profits by 17.8 per cent last year to Pta75.1bn (\$777m), increased its Return on Assets (ROA) from 1.30 per cent to 1.36 per cent, put aside Pta64bn as provisions for reserves, an amount that doubled the non-recurring profits generated last year, and augmented its BIS capital adequacy from 10.5 per cent two years ago to 13.2 per cent in 1991.

Last year Santander paid \$200m to acquire 13.6 per cent of First Fidelity Bancorporation, the 23rd largest financial group in the US, with an option to increase the equity to 23.4 per cent. It was the first Spanish bank to step meaningfully into the US market and a subsequent placement of \$150m preferential share on the American market fuelled expectations that it was seeking further properties in the US.

Other European banks acquiring US institutions have encountered mixed fortunes. Mr Botín attributed the success of the First Fidelity venture to three principles: Santander paid a satisfactory price for its equity, it limited its capital commitment and it supported a skilled management team which was already in place. Only two Santander



Emilio Botín stressed the growing globalisation of the group

nameless joined the First Fidelity board and both were senior group executives with long track records in US banks.

Back at home, Santander sold Banco Jover, a subsidiary based in Catalonia, to Crédit Lyonnais, the French giant which had a year earlier bought another Santander network, Banco Comercial. The group still owns Banco de Murcia, a profitable 68-branch network in south-east Spain, and Mr Botín says that "if the price is right" he sees no reason why this subsidiary should not be likewise sold to either domestic or foreign buyers.

No less important to the international profile of Santander group are the manner in which it has built on its traditional activities in Latin America and the onset of wholly new business prospects in Europe that result from the parent bank's new four-year-old alliance with Royal Bank of Scotland.

The group was quick to focus on financial possibilities in Mexico where it earned goodwill by providing \$100m of financing in the privatisation of Bancomer, one of the largest privatisations in Latin America.

Last year, Banco Santander de Negocios, the group's merchant bank offshoot, was awarded the underwriting for the first Pta10bn issue of Matador bonds for the United Mexican States. There followed a second issue of Matador bonds for the Interamerican Development Bank at the end of last year and a third, last month, for the Banco Nacional de Comercio Exterior de Mexico.

In what is evidently a strategy that the group will pursue in other Latin American climates, Santander broadened its retail banking activities in Chile by consolidating its life insurance and leasing subsidiaries and by setting up Chile's first factoring company.

In Europe the bank's pet project is IBOS, an acronym for Interbank On-line System. This electronic banking venture, has been developed jointly with the Royal Bank of Scotland, a bank in which Santander owns a 10 per cent stake under a cross share agreement, and Mr Botín hails it as the "most innovative and efficient (project) of the European Single Market".

A sophisticated update of an existing real-time banking interconnection between Santander and the Royal Bank of Scotland, IBOS has already been introduced into Banco de Comercio e Industria in Portugal and CC-Bank in Germany which are both jointly owned by Santander and Royal Bank of Scotland. The plan is to allow access to the system for as many banks as wish to join the network.

Tom Burns

## Simon London on a change in the pattern of corporate funding

## Bond markets still buoyant

THERE was a marked change in the pattern of corporate funding in Europe last year as companies moved away from large syndicated bank facilities, favouring instead simple funding raised from investment institutions and simple bilateral bank loans.

Only \$84.4bn was raised in the European syndicated loans market last year, down from \$163.3bn in 1990. In part this reflects a fall in demand for bank finance as many western European economies moved into recession.

As a provider of stand-by lines of credit, for example, the syndicated banking market is the natural source of acquisition finance.

As acquisition activity has fallen away, so the number of companies seeking bid finance has decreased.

But the decline in syndicated lending also stems from pressure on banks themselves to rebuild margins following the excesses of the 1980s. This has increased the cost of bank finance, leading companies to examine other alternatives.

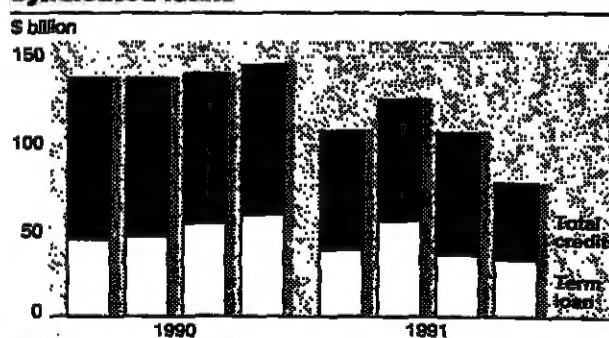
Some correction in pricing was undoubtedly due. At the peak of the "borrowers' market" in the late 1980s, banks were fighting each other to participate in blue-chip corporate loans. Margins fell to an impossibly fine level.

In 1987, BTR, the UK industrial group, secured a five-year committed funding at a margin of 7.5 basis points over the London interbank offered rate. The margin on similar transactions has since at least doubled, with fees rising by a similar proportion.

While the number of syndicated credits has fallen sharply, the bond markets have remained a ready source of finance for large European corporations.

In the international bond market alone, companies, governments and supranational agencies raised \$230bn last year, up from \$161bn in 1990

## Syndicated loans



Source: European Loanword and Network

and \$210bn in 1989 - the previous record.

Like the weakness of the loans market, the buoyancy of bond markets is partly due to cyclical factors: as interest rates have declined in many economies, investors have been switching funds into bond market investments. While the cost of bank finance has risen, yield spreads in the bond market have fallen to attractive levels.

However, the cyclical buoyancy of bond markets also overlays a longer-term switch by companies in favour of funding provided by investment institutions such as insurance companies and pension funds.

Problems experienced by large companies, such as News Corporation, in restructuring complex banking facilities has underlined that over-reliance on a single source of finance can be dangerous. The diversification of funding is being pursued by corporate treasurers across Europe.

However, only the biggest companies can tap the public Eurobond market. Bond issues usually have to be of a certain size and liquidity - around \$150m equivalent - to attract investors.

One of the biggest challenges for corporate financiers has been to find a way for smaller companies to tap investment

institutions for debt finance. An increasing number of European companies are raising debt finance in the US, placing "tailored" debt securities with institutional investors. The size of US debt placements has grown: large European companies, such as Allied Lyons, have raised \$400m from a single placement of bonds.

The potential of the market for European companies is huge. Of the \$160bn new paper placed last year, foreign companies accounted for just 5 per cent.

UK companies have been most active, not least because UK accounting conventions are at least adjacent to US rules. However, following aggressive marketing by US banks keen to drum up business, companies from France, Holland and Germany are not far behind.

Those UK companies which have tapped the market - such as Pilkington and NFC - often use the proceeds to repay bank debt in an environment where bank credit is seen as more restricted and less reliable than in the past. Institutional funding has a utility over and above its competitiveness in terms of cost.

Within Europe, the private placement market has been largely replaced by the use of medium-term notes. An MTN programme allows companies

to issue bonds, usually of between one year and 30 years' maturity, under a single legal framework, placing securities denominated in a range of currencies as pockets of demand are identified. As in a commercial paper programme, liquidity is provided by a number of dealers banks tied to the programme.

New European medium-term note programmes set up last year amounted to \$42bn, up from \$31bn in 1990.

It remains to be seen whether European investment institutions will continue to embrace the MTN market with any enthusiasm. While MTNs offer investors a supply of assets tailored to match specific balance sheet requirements, the perceived illiquidity of the instruments has always been seen as a drawback.

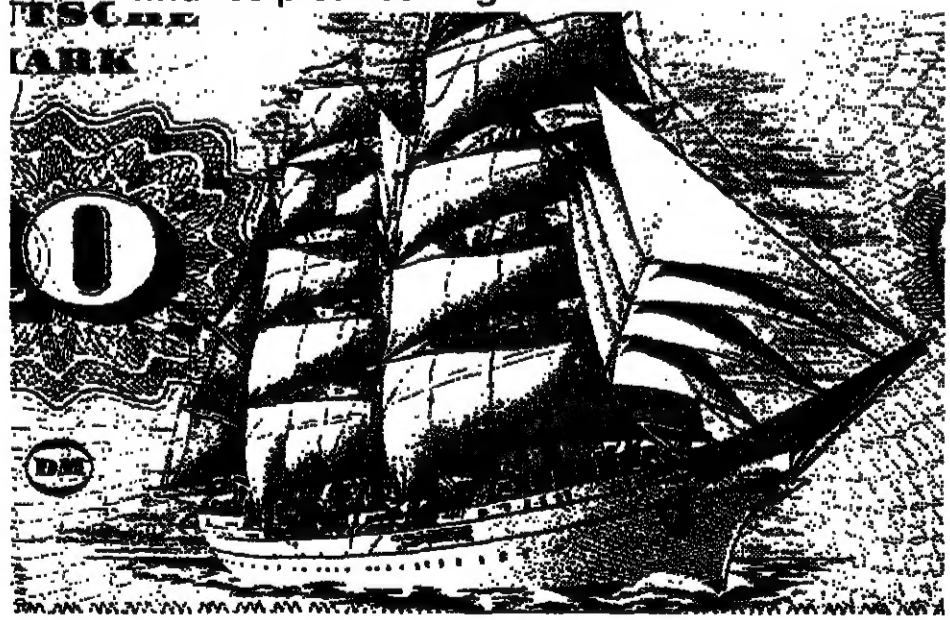
These factors mean that most corporations, even the largest, remain reliant on bank facilities to manage short-term liquidity.

But styles of bank borrowing have changed. Bilateral loans are replacing complex, syndicated multiple-option facilities. A more diffuse pattern of funding is now seen as a prudent response to the retrenchment of banks.

BP, the UK-based oil company, which is seen as a bellwether of corporate treasury activity, last year replaced syndicated bank facilities with a series of bilateral loans, dramatically reducing the number of banks with which it deals. Other companies are following the same pattern.

Corporate treasurers note that there is an inherent refunding risk in having a five-year bank loan falling due on one day. In addition, the largest companies realise that they have greatest leverage over lenders when business is concentrated with just a few key institutions. More bank lenders does not necessarily mean less risk.

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